

FINANCIAL TIMES

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TUESDAY APRIL 28 1998



Sleeping on the job
Why some US companies
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How a new plant sapped
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New government seeks
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Children's cartoon

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SATURDAY

Gore in Egypt

Holidays

WORLD NEWS

Sakakibara reprimanded for accepting entertainment

Etsuko Sakakibara, Japan's top financial diplomat, was yesterday reprimanded for having accepted lavish entertainment from the private sector. Mr Sakakibara handed back part of his salary as an apology. Page 18; Asian news, Page 6

France blocks trade move
Plans for a "New Transatlantic Marketplace", ending trade barriers between the EU and US, suffered when France blocked moves to put them on the agenda of next month's EU-US summit. Page 8

Strike disrupts Denmark
Danish industrial output and transport services were disrupted on the first day of a national strike by more than 580,000 workers. In Brussels, a strike by European Commission staff is set to begin this Thursday. Page 3

Philippines defence contract
The Philippines took a step towards the \$8.5bn modernisation of its armed forces by selecting 14 international defence groups to bid for a contract supplying aircraft and patrol vessels. Page 8

EU environmental audit
Progress on environmental policies in the EU is to be measured by a common audit procedure agreed by the UK and its three successors as holders of the Union's presidency, says John Prescott, deputy UK prime minister. Page 2

UN set to keep Iraq sanctions
Ignoring Iraq's threats and appeals, the UN Security Council was last night poised to prolong the crippling embargo in force for eight years. Page 4

Storms on the sun
Vast solar tornadoes, nearly as wide as the earth and gusting at up to 500,000kph, have been discovered by the European Space Agency's SOHO spacecraft.

Toxic tide rolls on
A toxic waste spill from a burst mine reservoir in southern Spain is killing everything in its path as it moves down rivers and manmade channels to the Gulf of Cádiz. Picture, Page 3

Balkan border clash
Fighting flared between Yugoslav army troops and ethnic Albanian rebels on the border between Albania and the Serbian province of Kosovo. Page 2

Cancer gene discovery
A single gene may determine whether or not a smoker develops lung cancer, says a team of Scottish scientists.

Non-market tag dropped
The EU voted to drop its definition of Russia and China as "non-market economies" in a move to improve relations. Page 8

New Russian cabinet
Russian prime minister Sergei Kiriyenko was pressed to include political opponents in his new cabinet. Page 2

BIRTH OF THE EURO



This week the European Union will select the founder members of economic monetary union in the most far-reaching development in Europe this decade. In a special section on Thursday, FT writers look at the creation of the new euro-zone, which will make up the second-largest economy in the world.

WORLD MARKETS

STOCK MARKET INDICES

	New York	London	Paris	Tokyo
Dow Jones Ind Av	8077.95	148.90	3099.9	17.5
Nasdaq Composite	1814.07	—	—	17.0
Standard & Poor 500	3855.63	—	—	16.5
DAX	5084.13	—	—	16.0
FTSE 100	1272.4	141.8	5722.4	15.5
Nikkei	15,943.35	—	—	15.0
Hang Seng	10,075.00	—	—	14.5
IBEX 35	10,075.00	—	—	14.0
IBEX 35 (Catalan)	10,075.00	—	—	13.5
IBEX 35 (Valencia)	10,075.00	—	—	13.0
IBEX 35 (A Coruña)	10,075.00	—	—	12.5
IBEX 35 (Seville)	10,075.00	—	—	12.0
IBEX 35 (Barcelona)	10,075.00	—	—	11.5
IBEX 35 (Valladolid)	10,075.00	—	—	11.0
IBEX 35 (Gijon)	10,075.00	—	—	10.5
IBEX 35 (Alicante)	10,075.00	—	—	10.0
IBEX 35 (Mallorca)	10,075.00	—	—	9.5
IBEX 35 (Murcia)	10,075.00	—	—	9.0
IBEX 35 (Asturias)	10,075.00	—	—	8.5
IBEX 35 (Cantabria)	10,075.00	—	—	8.0
IBEX 35 (Extremadura)	10,075.00	—	—	7.5
IBEX 35 (Castilla-La Mancha)	10,075.00	—	—	7.0
IBEX 35 (Catalan)	10,075.00	—	—	6.5
IBEX 35 (Valencia)	10,075.00	—	—	6.0
IBEX 35 (A Coruña)	10,075.00	—	—	5.5
IBEX 35 (Seville)	10,075.00	—	—	5.0
IBEX 35 (Barcelona)	10,075.00	—	—	4.5
IBEX 35 (Valladolid)	10,075.00	—	—	4.0
IBEX 35 (Catalan)	10,075.00	—	—	3.5
IBEX 35 (Valencia)	10,075.00	—	—	3.0
IBEX 35 (A Coruña)	10,075.00	—	—	2.5
IBEX 35 (Seville)	10,075.00	—	—	2.0
IBEX 35 (Barcelona)	10,075.00	—	—	1.5
IBEX 35 (Valladolid)	10,075.00	—	—	1.0
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IBEX 35 (Valladolid)	10,075.00	—	—	

WORLD NEWS

EUROPE

Kosovo violence 'spinning out of control'

By Guy Dimmore in Pristina and Lionel Barber in Luxembourg

Fighting flared between Yugoslav troops and ethnic Albanian rebels yesterday on the border between Albania and the Serbian province of Kosovo. But the European Union steered clear of threatening fresh pressure on Yugoslavia.

EU foreign ministers meeting in Luxembourg indicated a preference for a "carrot and stick" policy towards

Slobodan Milosevic, the Yugoslav president, rather than supporting US calls for further economic sanctions.

Diplomats in Pristina, Kosovo's capital, said they feared the ethnic violence in the province was spinning out of control. A build-up of the Yugoslav military indicated an offensive was being prepared. More than 120 people have died in the conflict this year.

The six-nation Contact Group, made up of Britain,

France, Germany, Italy, Russia and the US, is due to meet in Rome tomorrow to discuss the crisis.

The EU is pressing Mr Milosevic to open a dialogue with Kosovo's Albanian leaders in the presence of a mediator, preferably Felipe Gonzalez, the former Spanish prime minister.

The Yugoslav army said that, in the latest incident, its border forces had killed three armed Albanians and wounded four in a clash

west of the Serbian town of Decani. Troops were said to have uncovered large caches of weapons smuggled from Albania, as well as bunkers.

The Democratic League of Kosovo (LDK), the main ethnic Albanian party demanding independence for the province, accused the army of launching an artillery attack near the border village of Voksa, killing about 12 people. An LDK official said more than 60 tanks had been seen moving towards

border settlements. Police barred reporters from the area, so no independent confirmation was possible.

Villagers in Erc, to the south of Decani, yesterday buried nine men, among 23 ethnic Albanians killed last week. The government says they were "terrorists" ambushed by the army while crossing into Kosovo from Albania. Relatives allege some of the victims had been detained by police near Erc.

Then killed. Panic is spreading through Kosovo, where ethnic Albanians make up most of the province's 2m people.

The LDK accuses the authorities of handing out weapons to Serb civilians and paramilitary forces that took part in the "ethnic cleansing" of non-Serbs during the wars in Croatia and Bosnia. The government blames the violence on "terrorists" of the shadowy Kosovo Liberation Army.

Germany's east shows signs of turning to the right

Frederick Stüdemann on fears that strong gains by the DVU in the Saxony-Anhalt poll could be repeated in the general election

For most of the 1990s, the warning signals have been present in eastern Germany: persistently high unemployment, hostility towards foreigners and a general social malaise.

Now, for the first time since Germany's unification in October 1990, an extreme right-wing party has entered a state parliament in the former communist east.

After making a late entry into the campaign, the German People's Union (DVU), won almost 13 per cent of the vote in Saxony-Anhalt, the poorest of the region's five states.

Voting habits in the east, where Chancellor Helmut Kohl's Christian Democratic Union has lost its once formidable base of support, are volatile enough to have significant implications for Germany's general election on September 27.

While the Social Democrats - in opposition in Bonn, but in government in Saxony-Anhalt - were disappointed that expectations of

considerable gains were not realised, the result is particularly worrying for the CDU and Mr Kohl.

Support for the "unification chancellor" in the region is dropping. Eight years after the west's costly takeover of the east and despite continuing annual transfers of DM180bn (\$100.5bn), easterners still sense little indication of an upturn. Successes such as rising manufacturing output, tremendous improvements in infrastructure, greater flexibility in wage negotiations and less bureaucracy may be seized upon by economists, but have gone largely unnoticed by the population at large.

Before Sunday, the major western parties worried about continuing strong support for the PDS, which in the past has garnered protest votes in the east. The sudden appearance of the DVU, which polled strongly among the young, has taken the total extremist vote in Saxony-Anhalt to more than

Saxony-Anhalt election result

	1994	1998		
% vote	seats*	% vote	seats*	
Social Democrat (SPD)	35.9	47	34.8	36
Christian Democrat (CDU)	22.0	28	34.4	37
Party of Democratic Socialism (PDS)	18.6	25	18.8	21
Greens	3.2	-	5.1	5
Free Democrats (FDP)	4.2	-	3.8	-
Deutsche Volksunion (DVU)	12.8	16	-	-

Source: Pressefunktion official result * The new state parliament will have 115 seats against 92 previously

high unemployment."

Indeed, the main slogan in the DVU's poster and mailshot campaign was: "This time, vote for protest." The party, which is backed by Gerhard Frey, a millionaire publisher from Munich, had neither a manifesto nor constituency candidates. "They are a phantom party," Mr Thierse said.

But Mr Lüsche said that the DVU's performance in Saxony-Anhalt "is an incentive for right-wing voters and parties everywhere [in Germany]. It will be interesting to see what happens in September in the elections in Bavaria where the [far-right] Republicans are quite strong."

Against such gloomy predictions is the fact that the far right is split into several parties, often at war with each other than their supposed common enemies. National polls record low



Gerhard Frey's DVU won unexpected support

support for far-right parties, though some have sporadically entered parliaments in the west at state level.

Perhaps the main worry for the CDU and SPD is that Saxony-Anhalt confirms the differences in voting habits between east and west. In the east, dramatic swings in support demonstrate that easterners are less loyal to any party than westerners, Mr Lüsche said.

With the 1994 national elections decided by less than 200,000 votes and this year's contest wide open, volatility in the east could determine the outcome of the general election.

See Editorial Comment

NEWS DIGEST

AEGEAN DISPUTE

Greece refuses to lift veto on EU aid to Turkey

Greece yesterday refused to lift its veto on an Ecu375m (\$416m) European Union package for Turkey, casting a cloud over efforts to mend fences with the Ankara government.

The Greek stand was greeted with disappointment at a meeting of EU foreign ministers which had hoped to offer a goodwill gesture to Turkey. But Theodoros Pangalos, Greek foreign minister, blamed the impasse on what he called Turkish violations of Greek sovereignty in disputed territory in the Aegean sea. He repeated calls for the Turks to submit their claims to the International Court of Justice in The Hague, and made public a 13-page document entitled "25 years of Turkish provocative behaviour towards Greece".

"It was a spectacular performance," said one EU diplomat. "Pangalos mentioned every Greek grievance apart from the Ottoman empire." The British EU presidency and the European Commission had hoped that the Greeks would show flexibility on the financial package so that long-delayed talks could go ahead with Turkey next month.

The idea is to ease strained relations with Ankara after the EU refused last December to put the Turkish bid for membership on the same footing as candidates from central and eastern Europe. Lionel Barber, Luxembourg

ITALIAN AIRPORT ROW

Dini in warning to Alitalia

Lamberto Dini, Italy's foreign minister, yesterday weighed into a political row over the development of Malpensa airport outside Milan, warning that a decision by Alitalia, the national carrier, to shift operations there would "damage Italy's image".

In the wake of a decision by Alitalia earlier this year to transfer 10 per cent of its international flights from Rome's Fiumicino airport to Milan before 2000, Mr Dini warned that the operation needed to be reconsidered. "I would be very grateful," he wrote in an open letter to Romano Prodi, prime minister, "for a decisive intervention by you that gets Alitalia to think more carefully about a decision that risks no small embarrassment to Italy."

Mr Dini said it was "hard to understand the idea of excluding Rome from numerous routes that interest countries of importance to Italy." James Blitz, Rome

EASTERN ENLARGEMENT OF EU

Austria stands to benefit

Austria stands to be the biggest beneficiary after Germany from the eastward enlargement of the European Union, according to Raiffeisen Zentralbank (RZB).

The Austrian bank estimates that if its eastern neighbours join the EU, it will provide an additional stimulus to growth of between 1.5 per cent and 3.6 per cent in the first six to eight years. Last year Austria's exports to eastern Europe rose by 30 per cent to Sch121bn (\$9.5bn). Eastern Europe's share of Austria's total exports has risen from 9.9 per cent to 17.5 per cent since 1989.

Many poorer Austrians do not share their government's enthusiasm for enlargement, which will be the big theme of Austria's EU presidency later this year. They fear increased immigration and a worsening of the long-term decline of Austria's poorer regions. William Hall, Vienna

CZECH PRESIDENT

Havel to return to Prague soon

Vaclav Havel, the Czech president, who is recovering in an Austrian hospital from emergency surgery on his intestine, should find it return to Prague in about a week, his surgeon said yesterday.

Mr Havel, 61, who has suffered from breathing difficulties and an abscess in his abdomen since undergoing the emergency surgery nearly two weeks ago, was awake and moving and the decision on when to return ultimately rested with him. "Over the weekend his general condition has much improved," said Ernst Bodner, chief surgeon at Innsbruck University hospital. Reuters, Prague

ROMANIA ECONOMY

IMF in new round of talks

A top International Monetary Fund official opened talks with Romania's new government yesterday after a series of deadlocked negotiations throughout the first half of the year.

Poul Thomsen, head of the IMF's Romania mission, is holding several days of exploratory talks after a new government under Radu Vasile, prime minister, took office earlier this month.

A government statement issued after Mr Thomsen's first meeting with Mr Vasile said the Fund "would show flexibility in examining the programme, saying that Romania's main priority remained the fulfilment of economic reform objectives". Reuters, Bucharest

Kiriyenko warned over cabinet jobs

By Chrystia Freeland in Moscow

Sergei Kiriyenko, Russia's prime minister, was pressed to include political opponents in his new cabinet ahead of a planned meeting

today with President Boris Yeltsin to select the government's new ministers.

The Kremlin's leading ally in parliament, Alexander Shokhlin, said that unless Mr Kiriyenko made concessions to the leftist opposition now, his cabinet could be short-lived. The new prime minister was confirmed in his post last Friday.

However, Mr Yeltsin, who humbled his Communist critics last week by forcing through Mr Kiriyenko's appointment, is unlikely to feel too threatened by Russia's divided left.

Instead, as he forms his new government, he is likely to be more concerned about the popular political threat posed by the populist political threat posed by the PDS, which in the past has garnered protest votes in the east. The sudden appearance of the DVU, which polled strongly among the young, has taken the total extremist vote in Saxony-Anhalt to more than

this government half a year. They think that in the autumn the leftist opposition will gain its own back for the humiliation suffered by the Communist party," Mr Shokhlin said, alluding to predictions that the Communists might seek a vote of no-confidence in the government. To secure the co-operation of the Duma, the lower house of parliament, Mr Shokhlin said the Kremlin would be advised to take the legislature into account when forming the new government. "If we notice that the choice is being made that way [concerning the Duma], then it means the president is interested in extending the political life of this government," Mr Shokhlin said.

Mr Yeltsin is expected to reappoint several key ministers including Mikhail Zadornov as finance minister, Yevgeny Primakov as foreign minister, and Igor Sergeyev as defence minister.

He has already said the threessome, together with Sergei Stepashin, recently named as minister of the interior, will stay on. Boris Nemtsov, the first deputy prime minister, is also expected to keep his job.

Progress on environmental policies in the European Union is to be measured by means of a common audit procedure agreed by the UK and its three successors as holders of the European Union's presidency. John Prescott, deputy UK prime minister, has told the FT.

At the same time, Britain is keen to see closer integration of environment and transport policymaking in Europe by the creation of a single directorate-general and a single European commissioner responsible for both areas.

Mr Prescott was speaking last weekend at the first informal meeting of European environment and transport ministers in Chester, where measures to increase rail freight, encourage low-emission vehicles and control traffic and pollution in city centres were discussed.

The environmental audit is intended to measure the contribution each country makes during its six-month presidency and overcome the problem of short-term initiatives being launched by individual countries.

Presidencies of six months mean that countries may start an initiative or complete one but rarely see them through all the stages, said Mr Prescott.

The three countries which have joined the UK in this initiative all have strong environmental movements, said Mr Prescott.

As part of its efforts to integrate transport and environment policies more closely, the UK is keen to see a single European commissioner for both areas of policymaking. But the UK does not want to be seen to be forcing this approach among other members and believes the reshuffling of portfolios which will take place on EU enlargement may be the time to consider this step.

Britain will be the first country to produce a report on its own environmental actions at the end of its presidency in June. Final details of the scheme will be put to an EU summit in Cardiff in June. "This will allow us to establish a set of common criteria and to identify targets which we can measure ourselves against," said Mr Prescott. "It is a good way of keeping up pressure on governments."

"We have tried to argue that decision-making procedures in the Commission need to be changed," said Mr Prescott. "It would be good to have a single commissioner for both, but in itself this is not guaranteed.

These problems will be solved, because this also involves industry and competition issues."



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Plea to Brussels on German TV deal

By Frederick Städemann
in Bonn and Samer Iskandar
in Brussels

The media companies CLT-Ufa and Kirch yesterday presented the European Commission's competition authorities with revised proposals for their German digital pay-TV project.

The move, which came only hours before a deadline for amendments, follows pronouncements from Karel Van Miert, competition commissioner, that he was unhappy with the original plans for a merging of the companies pay-TV interests and a separate deal with Deutsche Telekom, the partially privatised telecoms company, for ownership and operation of the technical platform for the distribution of digital programming.

The Luxembourg-based CLT-Ufa, in which the Ger-

man media group Bertelsmann has a 40 per cent stake, and Kirch, a privately held company based in Munich, said senior executives met Commission officials yesterday afternoon in the hope of getting an extension to the investigation of the planned joint venture. Brussels is due to rule on the link in early June.

A Commission official said an extension was possible if the companies "make proposals that look promising and are constructive."

Both companies, whose executives have accused Brussels of unnecessarily hindering the development of digital television in Europe's biggest media market, refused to comment on their new proposals. But they are believed to address the Commission's fears that the venture could deny other broadcasters access to its

distribution system and would also give it a monopoly on the German audience's access to popular films, sports events and programmes.

This is the second time CLT-Ufa and Kirch have faced opposition from Brussels. A similar deal, which also involved Deutsche Telekom, was blocked by the Commission in 1994.

This time the stakes are higher. After the 1994 decision both companies tried to develop rival digital pay-TV services, causing a price war which severely strained Kirch's finances and prompted the Munich-based company to settle with CLT-Ufa last summer.

The deal involved merging DFI, Kirch's digital pay-TV company owned by Kirch, with Première, an analogue pay-TV network owned by Kirch and CLT-Ufa.

The Luxembourg-based

CLT-Ufa, in which the Ger-

EU staff strike on eve of summit

By Samer Iskandar in Brussels

A strike by European Commission staff is set to begin on Thursday, after the failure of four days of conciliation talks on Sunday evening.

The Commission and union staff will now hold technical discussions to avoid a total paralysis of the European Union's executive on the eve of the decisive summit to on economic and monetary union.

Six of the 10 unions representing Commission employees called for the one-day strike in protest at plans to end job security. The plans are part of a wider effort by Erikk Lükkenen - the Finnish commissioner in charge of budget, personnel and administration - to increase efficiency and transparency.

A Commission official said the unions "did not respond positively" to an offer to water down an internal document at the heart of the dispute.

The Commission had said the document - entitled "Tomorrow's Commission" - would have "no official status" and would not be the starting point for discussions. But union officials have insisted it be declared null and void and withdrawn from the Commission's intranet, where it can be viewed by staff.

The controversial document, part of preparations for a debate next month on modernising the Commission, questions existing practices, such as "less than perfect management" and recruitment based on "political considerations", and suggests "a system of rewards and penalties" for senior staff.

The unions feel these proposals threaten the job security of European civil servants, who are practically guaranteed employment for life and substantial benefits. The 10 unions represent between 8,000 and 10,000 of the Commission's 17,000 workforce.

560,000 Danes stop work

By Tim Burt in Stockholm

Danish industrial output and transport services were disrupted yesterday on the first day of a national strike by more than 560,000 workers.

Copenhagen airport was almost at a standstill, rail and ferry services were halted and many shops were emptied of perishable goods as the country prepared for a long stoppage.

The strike, called last Friday after union members voted to reject a two-year wage agreement, is the most serious industrial action to hit Denmark since 1985 and is expected to last for at least a week.

The strike was called after 150,000 union members voted against a new pay deal, which would have increased wages by 4 per cent this year and 4 per cent next.

Union leaders, many of whom had initially recommended the offer, said the strike had partly been triggered by dissatisfaction at proposals to increase five-week holiday entitlements.

The minority government of Poul Nyrup Rasmussen, prime minister and a former trade union economist, is unwilling to alienate union members ahead of Denmark's May 28 referendum on the Amsterdam Treaty.

Mr Rasmussen has vowed

the referendum will go ahead, and is calling for a vote in favour of the treaty, involving closer ties with the European Union.

Yesterdays by just one day.

Yesterday, the government reiterated it had no plans to intervene in the dispute between the LO union and the employers' confederation.

The Social Democratic government could push through emergency legislation to force a settlement, but Danish economists said it was unlikely to resort to such action before the May Day holiday.

"Given their links with the unions, the Social Democrats will be reluctant to use strong-arm tactics to end this strike," said one economist.

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INTERNATIONAL

OECD MINISTERIAL MEETING THINK-TANK PLEA TO FOSTER INNOVATION THROUGHOUT ECONOMIES

'Use technology to create jobs'By Robert Chote,
Economics Editor

Industrial countries devote too much effort to promoting new technology in the small "high-tech" sector, rather than fostering innovation and technology diffusion more broadly through the economy, ministers heard yesterday.

The Organisation for Economic Co-operation and Development, the Paris-based think-tank for industrial country governments, insisted in a report to its ministerial meeting that new technology should promote jobs rather than destroying them. "Its economy-wide employment impact is likely to be positive provided that the mechanisms for translating technology into jobs are not impaired by deficiencies in training and innovation systems and rigidities in



product, labour and financial markets," the report said.

The OECD argued that governments should make innovation and technology diffusion policies an integral part of their overall economic strategy.

"Technology policies continue to be piecemeal, with insufficient consideration given to linkages within national innovation systems and to the broader structural reform agenda," it admonished. "To be effective, they should be encouraged, but while minimising the risk that this would channel money to private sector companies that should or would have financed the research themselves."

research was failing and that the private sector was concentrating on short-term innovation rather than basic research. It argued that public research institutions had to be funded adequately, although there was scope to make them more flexible by channelling resources through contracts.

"At the same time, governments should remove impediments to the development of market mechanisms for financing innovation, such as private venture capital," the report argued. This chimes with recent comments by Gordon Brown, UK Chancellor. Partnerships between the private and public sectors should be encouraged, but while minimising the risk that this would channel money to private sector companies that should or would have financed the research themselves.

In another report prepared as part of the OECD's "jobs strategy", the think-tank argued that governments should also do more to foster entrepreneurship. Again the promotion of venture capital markets is important, as is reducing the cost and paperwork associated with starting a business. Tax compliance also needs to be simplified.

The report also emphasises the need to use local authorities to promote entrepreneurship, on the grounds that they understand the needs and potential of their own areas. Governments should also do what they can to create a culture conducive to entrepreneurship, one in which business failure does not carry an unduly negative stigma.

The final report discussed under the heading of the jobs strategy looked as follows:

investment in human capital – skills and education. It noted that there was agreement that investment in human capital should be encouraged, but great difficulty quantifying it and therefore assessing policy effectiveness.

The report noted that between a third and a half of adults in industrial countries lack the kinds of literacy skills needed to function well in modern society. The distribution of human capital and earning power is worryingly skewed.

The OECD argued that policies should focus more on the costs and benefits of particular policies. It noted that some money spent on college and university education might yield more benefit for society as a whole if it was spent on ensuring that more people completed upper secondary education.

OECD SPENDING ON LONG-TERM CARE FOR ELDERLY NEEDS TO BE MORE COST-EFFECTIVE, SAYS REPORT

Research 'should focus on the aged'

By Robert Chote

Medical research and technology should be focused on areas such as stroke, dementia and arthritis, which rob older people of their independence, according to a report discussed by ministers from leading industrial countries yesterday.

Spending on health and long-term care, for the elderly needs to become more cost-effective, the report on ageing by the Organisation for Economic

Co-operation and Development said.

The report was discussed at the OECD's ministerial meeting in Paris.

"People are leading longer and healthier lives", the report noted.

"Nevertheless, population ageing means that health and long-term care costs are likely to rise, although perhaps by less than was once feared."

The report noted that caring for frail old people was often fragmented and unnecessarily expensive.

The industrial country think-tank is only the latest of several international forums to offer its thoughts on the implications of an ageing population.

It noted that over the next 25 years the number of people aged 65 and over would rise by 70m, while the number of those of working age would rise by 50m.

Many of the report's conclusions were familiar. Countries were urged to cut government borrowing and move to a mix of public and private pension provision.

The report also noted that the development of funded pension systems should go hand-in-hand with reform of financial market infrastructure.

"Middle and higher-income earners will want to supplement their public pensions," the report said.

"Therefore, it will be important to establish a sound regulatory framework for private pension funds, including occupational pension schemes".

The OECD said that pension and tax systems and

social programmes provided a strong disincentive for the elderly to keep working.

"Removing these disincentives, perhaps even providing positive incentives to work longer, and coupling them with effective steps to enhance the employability of older workers, could make an important contribution to sustaining the growth of living standards," the report added.

Also, it said that employers would have to change their attitude to employing older workers.

IBM to build forex settlement bank

By George Eaton, Banking Editor, in London

IBM is to build and operate the new settlement bank, which is being set up to handle the \$3,500bn of foreign exchange trades settled each day.

CLS Services, the consortium set up by a group of leading international banks to handle the foreign exchange settlement problem, said it had chosen IBM to design and build the new settlement system and to operate it for at least five years after it starts up in mid-2000. The communications will be supplied by Swift, which operates the main interbank network.

Yesterday's announcement coincides with the deadline set two years ago by central bankers for the private sector to come up with a solution to the problem of settlement risk in foreign exchange trading. The deadline inspired creation of the settlement bank. It also spurred banks to tighten their internal procedures, and triggered the development of netting services.

Foreign exchange trades today are mostly settled by paying the two different currencies separately. Since banks settle in different time zones, there is a risk known as Herstatt risk, after the collapse of Bankhaus Herstatt in Germany in 1974 that a bank could fail after receiving one leg of its foreign exchange trades but before paying the other leg.

When the CLS Bank starts up, it will allow both legs of the trade to be paid simultaneously, eliminating the risk that one bank might fail in midstream. Stephen Thiebaud, managing director of J.P. Morgan and chairman of CLS Services, said the consortium had now taken "significant steps in realising the strategic plan behind the formation of CLS to eliminate global banking exposures to foreign exchange clearing and settlement".

Membership of CLS Services has already been

involved beyond the group of 30 banks which began the project and now has 40 shareholders. Other financial institutions will be given the chance to sign up over the next two months, as CLS finalises the funding for the settlement bank project.

Industry experts estimate the bank will cost \$30m-\$50m to set up. Indirectly experts estimate the bank will cost \$30m-\$50m to set up.

The first stage of the banks' plan to tackle Herstatt risk was the merger of two competing multilateral netting services, Echo in the UK and Multinet in the US. The combined netting service allows banks to reduce their settlement risk by adding all the different gross amounts they owe each other and settling only the net difference.

CLS Services already has 22 banks using its netting system, but the merger of Echo and Multinet has encouraged others to sign up. Another 31 are preparing to join, including some large foreign exchange traders such as Citibank, Bank of America, National Westminster Bank and Bank of Tokyo-Mitsubishi.

After the CLS Bank starts up in 2000, some banks will use it as their main way of eliminating foreign exchange settlement risk, but others will still channel foreign exchange trades through the netting service, using the CLS Bank to settle the netted amounts. The CLS Bank system will be developed by IBM Global Services in Belgium, with assistance from ATOS, a French software company.

UN set to keep Iraq embargo

By Laura Silber at the United Nations in New York

The United Nations Security Council was last night poised to prolong the crippling embargo in force against Iraq for eight years, ignoring Baghdad's threats and appeals.

The 15 Council members yesterday met behind closed doors to review sanctions based on reports by international weapons experts from the UN and the International Atomic Energy Agency. One report by Richard Butler, chief UN weapons inspector, cited "virtually no progress" over the last six months in efforts to determine whether Iraq had dismantled its arsenal of deadly weapons and their production facilities. The decision could mark the start of another crisis with Iraq over UN weapons inspections.

After Kofi Annan, UN secretary-general, two months ago defused the last big crisis and averted imminent US-led air strikes, Baghdad had expected to gain ground towards the lifting of the sanctions. This was the first sanctions review since Mr Annan struck his accord with Iraq guaranteeing access to all suspected weapons sites.

Paced with critical reports, and in spite of divisions within the Council over Iraq, no Council member, however, was expected to endorse lifting the embargo, imposed after Baghdad invaded Kuwait in August 1990.

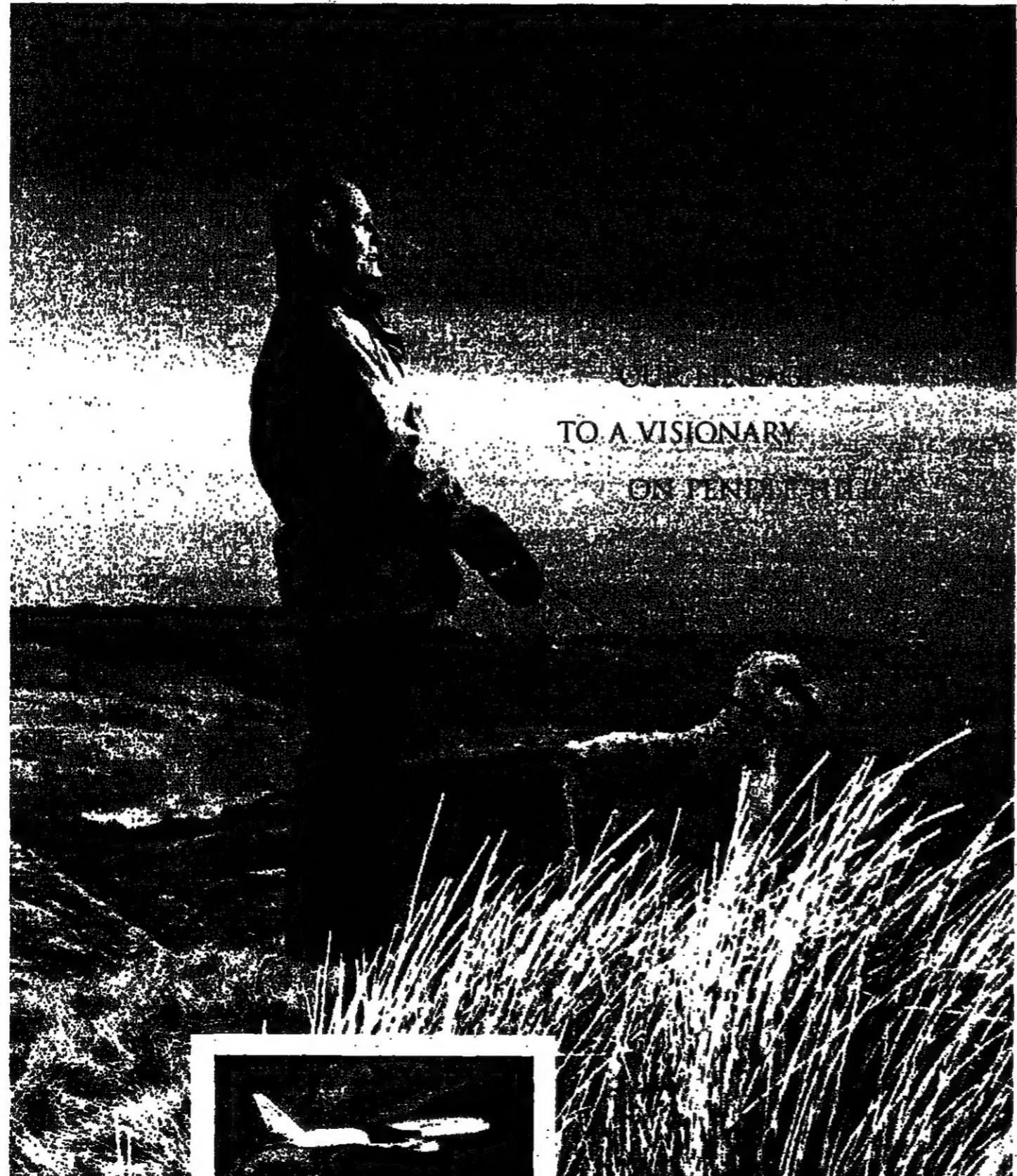
Among the five permanent Council members, Russia, France and China are pressing for a softer line towards Iraq. Following a favourable report from the IAEA earlier this month, Moscow has proposed closing the nuclear file. The US and Britain rule out its closure, saying that outstanding questions remain.

Ahead of yesterday's Council meeting, Bill Richardson, US ambassador to the UN, said he would veto any move to lift the embargo. The decision was to be based on consensus with a formal vote.

Diplomats said yesterday Mr Annan's accord had won access to suspected weapons sites, including the eight presidential sites previously declared off-limits by Baghdad, but that Iraq had still failed to co-operate in the provision of information on their weapons programmes as required by Council resolutions.

Addressing the Council yesterday Mr Butler refused an Iraqi letter which diplomats said sought to undermine the UN inspection process. Tariq Aziz, Iraqi deputy prime minister, last week sharply criticised Mr Butler's report, saying it "represents a flagrant model of lack of objectivity and fairness, denying and distorting the facts".

To win the lifting of sanctions, the UN must certify a clean bill of health for Iraq, saying it had dismantled all banned weapons.



TO A VISIONARY

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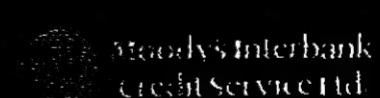
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ASIA-PACIFIC

Asia crisis hits ADB lending

By Peter Montagnon, Asia Editor, in Geneva

The Asian Development Bank expects to raise up to \$9.5bn in international capital markets this year and reduce its contribution to Asia's poorest countries as it assembles resources to finance Thailand, Indonesia and South Korea, the three countries worst hit by the region's economic crisis, officials said.

To mitigate the impact of sharply higher borrowing on its balance sheet, the bank is recommending to its board that no profits should be transferred this year to its

Asian Development Fund, which provides subsidised loans to the region's poorest countries, said Pierre Ubel, vice-president. Last year the bank transferred \$230m from accumulated profits to the development fund.

Bank officials acknowledged the move may prove controversial. Poorer member countries are likely to argue they are being forced to pay for the profligacy of South Korea, which took \$4bn in loans from the ADB last year - or 43 per cent of the bank's total lending - as part of its International Monetary Fund rescue package.

Before the crisis South

Korea considered itself a developed country and had not borrowed from the ADB since 1988, but last year it shot back to pre-eminence as the ADB's largest single borrower. Fueling the controversy over its pre-emption of resources is likely to be a revelation in the ADB's annual report that South Korea is also easily the largest beneficiary of contracts awarded for projects financing tomorrow, the effect on the bank is already clear. Borrowings undertaken by the bank last year jumped from under \$1bn to \$6.5bn, including \$3.3bn in bridging finance to meet loan commitments under IMF rescue schemes. Lending soared by nearly \$4bn to \$9.5bn.

The amount is almost three times the amount of \$700m won by China, the next largest beneficiary.

But while the impact of the regional crisis is likely to dominate discussions as finance ministers and central bankers gather in Geneva for the formal opening of the ADB's annual meeting tomorrow, the effect on the bank is already clear. Borrowings undertaken by the bank last year jumped from under \$1bn to \$6.5bn, including \$3.3bn in bridging finance to meet loan commitments under IMF rescue schemes. Lending soared by nearly \$4bn to \$9.5bn.

With more large loans in

the pipeline, including a \$1.5bn financial sector loan to Indonesia, lending will again be high this year at between \$8bn and \$700m, Mr Ubel said. Emergency rescue lending had risen sharply, but normal project lending demand was soft as many countries in Asia were finding it hard to raise complementary funds from other sources to complete projects.

Mr Ubel said the \$6.5bn figure was a maximum rather than a target. "We have some leeway. We aren't forced to borrow this amount but we will go that far depending on market conditions."

Japan package fails to impress

By Paul Abrahams in Tokyo and Guy de Jonquieres in Paris

Investors reacted yesterday with disappointment to last week's Y16,000bn (\$122bn) Japanese economic package while in Paris western governments and the International Monetary Fund gave the initiative a cool welcome. Michel Camdessus, IMF managing director, said the package "certainly has the potential" to arrest the decline in Japan's economy and boost its recovery in the second half of this year and early next year.

In Japan, the yen tumbled against the US dollar, after Kazuo Ueda, a member of the Bank of Japan's policy

board, said a cut in the official discount rate, presently at a record low of 0.5 per cent, was possible. He suggested that it should only be done if the economy fell into a "very, very serious recession," adding that a further depreciation of the yen against the dollar by 5 per cent to 10 per cent would not pose a serious economic risk.

In contrast, Isamu Sakai, the country's top financial diplomat, insisted that bullish sentiment for the dollar was beginning to wane and that the Japanese authorities were looking for

the right time to intervene "with the wind" to boost the yen.

However, despite Mr Sakai's comments, the yen dropped sharply against the dollar, dropping about Y2.5 to near Y133. Analysts said the currency could soon be challenging the Y135 mark. It also struggled against the D-Mark, dropping to Y73.80 in Tokyo, a four-month low, and threatening its December level of Y74.13.

The yen was also dragged down by concerns about Japanese export performance in the first 10 days of April

Strong export growth has been one of the few props for the Japanese economy. However, exports fell 5.4 per cent during the 10 days, compared with same period last year. Imports dropped 12 per cent year on year, reflecting the weakness of the economy.

Disappointment that last week's package did not include permanent tax cuts also hit the equity markets. The benchmark Nikkei 225 index fell 2.2 per cent to 15,649.

See World Stock Markets

Tokyo strives to fulfil pledge on defence

By Michio Nakamoto in Tokyo

Japan will today show that it is serious about living up to its new security role in the region. The ruling Liberal Democratic party will submit legislation to the Diet, or parliament, which, if passed, would enable Tokyo to honour its bilateral security arrangement with the US. This is the linchpin of regional security arrangements and passage of the enabling legislation will partly offset US criticism of Japan's poor management of its economy.

But the parliamentary debate, which coincides with the arrival in Tokyo today of Madeleine Albright, US secretary of state, will still provoke resistance from the Socialists, the junior coalition partner.

Prime Minister Ryutaro Hashimoto, who has come under intense international criticism for his failure to deliver on the economic

front, cannot be seen once again founder on a commitment made to Japan's most important ally.

But Japan may end up disappointing the US once again. Mr Hashimoto's position in his party is weak and his approval rating is flagging with the Japanese public. Two minor members of the coalition government oppose the pact and the prime minister is simply not in a strong political position to force through unpopular legislation.

Under a landmark deal last September, Japan pledged greater support to US forces in emergency situations in the region. That includes greater use by US forces of military bases in Japan, as well as civilian airports and ports. Japanese logistical support in search and rescue operations and Japanese participation in naval blockades and mine-sweeping operations in the event of a regional crisis.

Japan's pacifist constitution prohibits Japan from acting collectively with the US in the defence of any third country. Under this US-Japan security alliance, co-operation was permitted only if Japan acted in self-defence. This arrangement was increasingly seen by the US as unsustainable. During the Gulf war, Japan came under tremendous criticism in the US for its "cheque-book diplomacy" of contributing money but not personnel to the western effort in spite of its dependence on the Middle East for its oil supplies.

The problem for the LDP is that the two minor parties in the coalition, the Social Democratic party and the New Party Sakigake, are opposed to its draft of the legislation to implement the new security guidelines. The socialists in particular, have long opposed the US-Japan security alliance and are opposed to any expansion of Japan's military role. If the LDP tries to railroad the necessary legislation through, it could trigger a collapse of the fragile coalition.

"There needs to be a debate on the issue but the problem is that the debate on the Japanese economy has overshadowed discussions on the security issue arrangement," says Kazuya Sakamoto, professor of law at Osaka University. Japan's Asian neighbours, particularly China, have reacted nervously to the new guidelines, which are around concern of a revival of Japanese military power. China, in particular, with which Japan has a territorial dispute involving several disputed South China sea islands known as Senkaku in Japan and Diaoyu in China, is outraged by the possibility that Japan might assist US military operations in the Strait of Taiwan.

Mr Hashimoto is already under pressure for another security issue involving the reduction of US military bases on Okinawa, the southern island where 75 per cent of the land used for US forces stationed in Japan is concentrated. But Mr Hashimoto's authority is diminishing. With a hostile public and party, his chances of pleasing the US on the security front after dispensing it on the economic front look slim.

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Hyundai says mass sackings necessary

By John Burns in Seoul

Hyundai Motor, South Korea's largest carmaker, will press ahead with plans to sack as much as a fifth of its workforce despite fears that this could provoke national labour unrest.

Chung Mong-gyu, Hyundai

Motor's chairman, yesterday

said mass redundancies were

necessary for Hyundai to

report a 1998 profit as domestic

car sales have plunged 40

per cent due to Korea's eco-

nomic crisis. He expected

domestic sales would not

recover for another four or

five years.

"Every Korean car com-

pany has to cut its work-

force. Somebody has to start

the process," said Mr Chung

in acknowledging the action

would be controversial.

Analysts believe that mass

redundancies at Hyundai

would be the signal for wide-

spread industrial action as it

would be the first time that

a large number of unionised

industrial workers would be

sacked and set a precedent

for other conglomerates to

take similar steps.

Korea's unemployment

rate climbed to 6.5 per cent

in March, the highest in 12

years, with the jobless com-

prised among recent

graduates and other young

workers in mainly non-uni-

onised small businesses.

"We are heading for a hot

summer with the workers

taking to the streets. They

have no extensive social

safety net and feel that they

are unfairly taking the brunt

of corporate restructuring,"

said Henry Morris of Indus-

try Research and Consultancy in Seoul.

Trade union militancy

could deepen Korea's eco-

nomic crisis by discouraging

foreign investments needed

to revitalise the nation's

debt-heavy industrial sector.

Hyundai workers are affil-

iated with the dissident Korean

Confederation of Trade

Unions, which represents

more than 500,000 workers in

the car, electronics and ship-

building industries. Its new

leader, Lee Kap-yung, is a

former head of the Hyundai

group unions. He has vowed

to resist a collective trade

union agreement made with

the government in February

to end lifetime employment

guarantees in return for im-

proved social benefits.

With capacity utilisation

at Hyundai's car plants fall-

ing to 40 per cent, the com-

pany has put nearly 15,000

workers on paid leave at 70

per cent of their regular sal-

ary. Mr Chung expected

"strong resistance" to job

cuts but predicted Hyundai

would succeed in reducing

its workforce of 46,000.

NEWS DIGEST

NUCLEAR POWER STATIONS

Shanghai plans supply of generating equipment

Shanghai plans to establish a nuclear power group to build generating equipment in China's largest city, underlining the country's aim to supply more locally-made machinery for a growing number of nuclear power stations.

China has laid out plans to multiply the small number of nuclear power plants in the country, as part of its efforts to increase alternative energy sources and reduce reliance on coal-fired power. Nuclear power accounts for roughly 1 per cent of total electric power output, but Beijing has set a target of increasing that level to 4 per cent by early next century.

The new company, announced yesterday in one of Shanghai's leading state-owned newspapers, will be forged out of existing businesses and nuclear research facilities. The group aims to have annual sales of equipment worth Y15bn (\$160m) by 2010, according to the Wenhui B

LEAR POWER STATIONS
anghai plans supply of
enerating equipment

ONESIAN PROTESTS

idents clash with police

CAERS DISPUTE

instatement freeze extended

ITUAN: NGUYEN VAN LINH

mer Communist chief dies

FEDERAL COMMUNICATIONS KENNARD PLEDGE TO ENSURE 'NO DIGITAL DIVIDE BETWEEN HAVES AND HAVE-NOTS'

Internet access 'must be equal'

By Richard Wolfe and
Nancy Dusane in Washington

The head of the US Federal Communications Commission yesterday said he was determined to ensure that deprived communities have the same access to digital and internet services as wealthy areas.

William Kennard, chairman of the FCC, said new infrastructure in advanced telecommunications - which needed to serve all parts of the US - would be built "over the next several years".

Speaking to a meeting of industry leaders in Washington, he said he wanted to work with the private sector to ensure there was no "digital divide between the haves and have-nots".

"I need your help in making sure that new advanced services can become pipelines of opportunity not just for the affluent areas, but also for rural and inner-city America," he said.

However, Mr Kennard said he would leave it to the free market to decide which part of the industry - cable, wireless or wireline technology - won the battle to establish broadband, high-speed services for internet and data communications.

But he had no objection to telephone companies gaining an advantage over their rivals by using their local networks - as long as they did not prevent others from gaining access to any "essential facility".

To promote new services, Mr Kennard proposed reducing regulation on new technologies. He pledged to investigate how companies could "experiment" with new services without seeking pre-approval from regulators - at least until the service was ready to be sold as a commercial offering.

Mr Kennard's comments come as Congress has raised concerns about the future of rural telecommunications companies, which rely on



Kennard: Making sure that new advanced services can become pipelines of opportunity

financial support under so-called "universal service" funding. The FCC is currently reforming such funding in line with 1996 legislation.

• The FCC has lifted broad regulatory restraints on Comsat Corporation, the global provider of satellite and digital networking ser-

vices, it emerged yesterday. The commission eliminated on Friday the long-standing regulatory controls over Comsat. Comsat was more tightly regulated than its competitors because of its exclusive rights to provide services to the Intelsat satellite system. This advantage has been

eroded recently by new private satellite systems.

Comsat said the move

regulates services accounting for 85 to 90 per cent of its revenues. "Comsat will now be able to price its existing services more flexibly and introduce new services and products more quickly."

Congress could vote to reform the law as early as this week, said Aristides Hospedales, secretary-general of the social democratic AD party, the country's largest.

Leaders of AD and the social Christian Copei party met the head of the electoral council last week, arguing that the newly elected body was ill-prepared to carry out elections for several thousand public officials on December 6. Every 15 years presidential elections coincide with local and regional elections.

Behind the rhetoric over the problems of a single election round, traditional parties are worried about the strong independent presidential candidate Hugo Chávez, the former coup leader, and Irene Sáez, the ex-beauty queen and current mayor of a Caracas district.

"They fear supporters of independent presidential candidates may also vote against the established parties at a regional and local level," said one analyst. The electoral council was created last year to guarantee more autonomy from party influences. Yet appointments were delayed over a drawn-out power struggle in congress.

Nearly all parties would benefit by separating national from local and regional elections. AD, which boasts an efficient party machine throughout the country, still lacks a promising presidential candidate. Copei is still struggling to win over Ms Sáez as its candidate.

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A BETTER APPROACH TO BUSINESS

Canada confidence vote over hepatitis package

By Scott Morrison in Toronto

The Liberal government of Jean Chrétien, Canada's prime minister, faces a confidence vote today over a C\$1.1bn (US\$866m) compensation package for an estimated 22,000 victims of tainted blood provided by the nation's healthcare system.

The opposition Reform party is arguing that the package, which only compensates those infected between 1986 and 1990, is insufficient. It has introduced a motion urging the government to compensate all victims infected with the virus by tainted blood.

The government said yesterday it would compensate those infected when a test for hepatitis C was available but not used by the

prime minister has

upped the political ante on

what appears to be a small issue.

A loss would prove

embarrassing for Mr Chrétien,

but few expect him to

call an election.

Under parliamentary tradition, the

Liberal

would be expected to

resign, but observers suggest they would be more likely to alter their position and hold another confidence vote tomorrow.

Mark Assad, a Liberal MP

who has lobbied for hepatitis

C victims for seven years,

said he would vote to support the government today in the hope it would introduce an expanded compensation package.

Canadian Red Cross. But it was not responsible for those infected before the test became available in 1986. Some suggest the federal government could be liable for an extra C\$3bn should an estimated 60,000 people infected prior to 1986 become eligible for compensation.

Mr Chrétien raised the stakes last week when he said the Reform party motion amounted to a vote of confidence in the government, even though opposition leaders have insisted that is not the case.

The prime minister hastily rescheduled his weekend trip to Cuba in order to return in time for today's vote. He has ordered Liberal party MPs to toe the party line, but several Liberal backbenchers have indicated they are uncomfortable with the government's position.

With the Liberal majority

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WORLD TRADE

EUROPEAN AIRCRAFT INDUSTRY PARTNERSHIP DISSOLVED AFTER DISPUTE OVER 70-SEATER JET

Air regional aircraft venture collapses

By Michael Shapka, Aerospace Correspondent

A three year-long attempt to produce a powerful European regional aircraft company collapsed yesterday when Aero International Regional (Air) announced that it was being dissolved.

When Air, a partnership between British Aerospace, Aerospatiale of France and Alenia of Italy, was set up in 1995, it was hailed as "a great day for the European aerospace industry". However, Air was plagued by dis-

agreements between BAe and the other two companies over whether to build a new 70-seat jet.

The French and Italians will continue to co-operate through ATR, their joint venture. But BAe will now go its own way, although all three will continue to share accommodation in Toulouse and Washington.

The collapse comes as the European aerospace industry struggles to consolidate to confront large North American companies such as Boeing and Lockheed Mar-

tin. Aerospatiale said yesterday that it would look for new European partners for ATR, but there appear to be few candidates. Saab has been linked with BAe, which is expected to take a minority stake in the Swedish company.

Daimler-Benz Aerospace (Dasa) of Germany sold Dornier, its regional aircraft subsidiary to Fairchild Aircraft of the US in 1996. Dasa also suffered from the collapse in the same year of Fokker, the Dutch aircraft maker in which it had a

majority stake. Dasa said yesterday: "We are not a partner for the regional aircraft business of ATR."

Air was initially set up for the three companies to pool their marketing and customer service, but they said at the time that they hoped to manufacture regional aircraft jointly too. They said they needed to merge their operations because their 17 companies manufacturing regional aircraft worldwide.

However, plans to expand Air's operations never made progress. "This is not so much a divorce as a marriage which was never consummated," one European aerospace manager said yesterday.

The differences focused over plans to manufacture new regional jets. Air talked China about producing a new 100-seat jet.

However, the Chinese made it clear that they would prefer this project to be managed by Airbus Industrie, Air's longer-established Toulouse neighbour, which is owned by BAe, Aerospatiale, Dasa and CASA of Spain.

France blocks bid for EU-US 'marketplace'

By Neil Buckley in Luxembourg

Plans for an ambitious "New Transatlantic Marketplace" (NTM), sweeping away trade barriers between the European Union and US, were dealt a blow yesterday when France blocked moves to put them on the agenda of next month's EU-US summit.

EU foreign ministers agreed that resolution of the long-running dispute over US extra-territorial legislation on Cuba, Iran and Libya was a "pre-condition" for development of transatlantic trade. Officials said an agreement might still be possible before the transatlantic summit on May 18.

Ministers were unanimous that ways of deepening transatlantic trade and economic relations were a priority for summit discussions. But yesterday's meeting named France as a continuing opponent of the New Transatlantic Marketplace initiative - brainchild of Sir Leon Brittan, EU trade commissioner - noting several other states had "specific concerns".

"We have a mandate to carry forward preparations, and look at how we can make progress on improving [EU-US] trade," said Robin Cook, UK foreign secretary. "We don't anticipate those specific discussions at the summit proceeding from the precise document on the NTM."

Pierre Moscovici, France's European affairs minister, said it was clear Sir Leon's

NTM proposals could "in no way form the basis for preparations for the May summit." The so-called New Transatlantic Agenda, adopted by the EU in 1995, provided the necessary framework for continuing to develop EU-US trade.

France has consistently opposed the NTM proposals, which call for a transatlantic free trade area in services, and the sweeping away of industrial tariffs by 2010. provided other countries follow suit.

Paris fears such talks could undermine multilateral trade liberalisation, and drag in the sensitive areas of agriculture, subsidies and audio-visual services, despite Sir Leon's insistence that these could be excluded.

Yesterday's compromise reflects attempts by the UK's EU presidency to balance France's opposition and the desires of many states to progress on liberalising trade links with the US. Other EU states want to avoid angering France ahead of this weekend's special summit on European monetary union, while the issue of who should be first head of the European Central Bank remains unresolved.

A spokesman for Sir Leon insisted the NTM proposals were not dead, and France was isolated in its stance. "There was clear support for a substantial new stimulus to EU-US trade. Our document was ambitious, but it's the Commission's role to be ambitious."

EU non-market tag dropped on China, Russia

By Neil Buckley

The European Union yesterday voted to drop its definition of Russia and China as "non-market economies", in a move to improve relations with the two countries and make them less vulnerable to EU anti-dumping actions.

The 14 companies selected yesterday were given 60 days to submit offers.

Fortunato Abad, defence secretary said contracts were expected to be ready in 14 months, by which time a new administration will be in office following national elections next month.

prices and costs in a comparable third country.

The move to remove the label from both countries was blocked until recently by a dispute over quotas on carpet imports imposed by Russia. This was resolved by a new, comprehensive EU-Russia textile agreement earlier this month.

Imposition of anti-dumping duties on personal fax machines is likely to provoke anger from the seven countries involved - China, Japan, Malaysia, Singapore, Taiwan, South Korea and Thailand.

Duties for manufacturers which refused to co-operate with the EU inquiry range from 22.6 per cent for Thailand to 88.8 per cent for Malaysia.

The label has caused particular bitterness in Moscow, and was one of the main reasons behind a highly public snub last year, when Boris Nemtsov, prime minister, cancelled a meeting with Sir Leon Brittan, the EU trade commissioner.

The removal of Russia and China from the non-market economy list reflected the "substantial advances" made by both countries towards normal market economy conditions, the EU said.

A change of position by the EU is that it allows domestic price information to be used in anti-dumping investigations.

In the past, fixed prices and heavy state controls on industry, and the absence of "meaningful market signals", made such an analysis impossible.

EU calculations on whether either country was exporting goods at below-cost were instead based on

long period of dependence on the US for its external defence, said has been beset by delays.

Foreign defence officials have been helping their Philippine counterparts to draw up a framework for the tendering system.

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The European Commission said fax machines from the countries had been exported below cost to the EU since at least 1993.

It imposed provisional six-month duties last autumn in spite of opposition from a majority of EU member states, which continued until last week.

A change of position by the EU is that the duties would be reviewed after two years - allowed the EU to muster a simple majority.

The scope of the duties has been narrowed since last autumn to include only machines using existing technology.

But free trade groups and Asian fax producers have warned the measures will mean price rises for EU consumers, and could still price new, higher technology machines out of the EU market.

agreements was also delayed for a month because the two operators failed to provide the transfer fee.

The government now

plans to push ahead with the privatisation of Turk Telekom. It decided in 1994 to sell 34 per cent of the company to private investors both local and foreign, and transfer a further 15 per cent to the postal services and employees.

However, legal challenges by privatisation opponents repeatedly held up progress.

The government awarded a consortium led by Goldman Sachs, the New York investment bank, the mandate to prepare Turk Telekom for sale and hopes to raise \$3bn from the sale of the company this year.

However, bankers believe

the government may be

unable to proceed with such a large and controversial privatisation before it hands over to a caretaker administration in October

ahead of general elections scheduled for next March.

• Turkey has scrapped rules forbidding yachts and cruise ships that have docked at Greek Cypriot ports from using Turkish harbours, the Anatolian news agency reported yesterday.

Under Turkish law the

administrative courts must

approve contracts for public

services.

This court is widely

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EUROPE IN FOCUS
The European Commission has proposed a new law to harmonise rules on bank mergers and acquisitions between the European Union and the United States. The proposal, which is due to be adopted in June, would allow European banks to buy US firms and vice versa. The move is intended to facilitate cross-border banking and help to create a more integrated European financial market. The proposal is part of a broader package of measures to liberalise the European banking sector.

EU non-market
ag dropped on
China, Russia,

The Bank
that's 142 years
young

JP Morgan Chase

This is a simple test of your perceptions.
What do you see?

Think of a bank. Not just any bank.

P W R I B V E

Think of a number between 1 and 10.

X U 1 2 3 4 5 6 7 8 9

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1 2 3 4 5 EURC

If all you see are shapes, hold this page up to the light,
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Largest fixed rate Eurobond

No.1 Euro Swap House

PARIBAS Thinking beyond banking

BRITAIN

CHANNEL TUNNEL DEPUTY PREMIER DEMANDS TO SEE DETAILED PLANS WITHIN THREE WEEKS

Minister delivers ultimatum on rail link

By George Parker
and Charles Batchelor

John Prescott, deputy prime minister and chief transport minister, yesterday warned that the high-speed Channel tunnel rail link would be delayed indefinitely unless Railtrack, the rail infrastructure group, and other companies provided a detailed rescue plan within three weeks.

The 110km route will take trains from the Channel tunnel to London and will cut 35 minutes off journey times.

from Paris and Brussels to the UK capital.

Mr Prescott said he was "increasingly concerned" about the progress of negotiations and was not prepared to tolerate further delay. He has already given two extensions to the London & Continental Railways consortium – promoter of the £5.4bn (68m) project – to allow it to come up with proposals to complete the link.

"There is an increasing feeling of concern about the present negotiations," Mr Prescott told

the FT. "People are waiting to see who will make the next move but they [LCR] should not think that they can come to the last minute and put pressure on me."

He has warned that LCR will be given no additional time and that he expects to see its detailed proposals by mid-May. He said the cabinet would require about two weeks to discuss the final bid, before taking a decision ahead of the revised deadline of May 28.

The deputy prime minister

said he was "quite prepared to take the final political decision" if the LCR bid is not acceptable.

Officials said that would mean the cancellation of LCR's contract and the re-tendering of the project – probably as a public-private partnership. But such a process would delay the completion of the link well into the next century, which Mr Prescott is keen to avoid.

LCR said: "We have every confidence of meeting the deadline and of allowing the government to take its decision within the set time-scale."

The consortium – which includes Richard Branson's Virgin Group; National Express, a coach and train operator; and Bechtel, a US engineering and project management group – was forced to apply for extra government funding in January, when revenues from the Eurostar cross-Channel high-speed train service fell below expectations.

Mr Prescott turned down a request from LCR for an additional £1.2bn, on top of the £1.8bn already agreed, but has acknowledged the government would have to put in an extra subsidy to complete the project.

The Treasury is reluctant to commit much additional public money. But the issue is complicated by the fact that allowing the LCR bid to collapse could cost the government £800m-£900m in writing off funds already invested and in meeting Eurostar's continuing losses.

Adams urges Blair to reform NI police force

Financial Times Reporters in Dublin and London

lary police force, seen by many Roman Catholics as a pro-unionist organisation, was not negotiable.

The meeting came as European Union foreign ministers meeting in Luxembourg indicated they were prepared to increase their financial support for the region. The EU has agreed £100m for the peace and reconciliation programme in 1998 and is now in discussions about possible aid for 1999.

Accompanied by Martin McGuinness, the party's chief negotiator, Mr Adams held a 90-minute meeting with the prime minister and Mo Mowlam, the chief Northern Ireland minister.

Mr Adams voiced concerns about recent murders of Roman Catholics, and about the forthcoming Protestant marching season. Sinn Féin is the political wing of the Irish Republican Army.

These issues need to be dealt with because they are injustices... wrongs need to be righted," said Mr Adams. He later described the meeting as "positive and constructive". But Blair aides stressed that the future of the Royal Ulster Constabulary

EMI record company chairman steps down

By Alice Rawsthorn in London

Jean-François Cecillon, flamboyant chairman of EMI Records (UK), one of the UK's largest groups of record labels including such acts as the Beatles, Robbie Williams and Chumbawumba, is believed to have left the company.

EMI Group, which has been clouded by bid speculation in recent weeks and is expected next month to report a steep fall in profits for its last financial year,

declined to comment on Mr Cecillon's departure.

However, it is understood that Mr Cecillon was told yesterday that his contract would not be renewed. EMI executives speculated that he would be replaced by Tony Wadsworth, head of Parlophone, one of EMI Group's most successful UK labels with Radiohead and Supergrass on its roster.

Mr Cecillon's departure comes as EMI Group, which has shed 200 jobs from its US record labels since last sum-

mer, is preparing to restructure its European interests.

Described by one EMI executive as "a love-him or loathe-him character", the French-born Mr Cecillon has become a prominent figure in the UK music industry.

However, his extrovert and management style are out of sync with the restrained corporate approach favoured by Ken Berry, who became president of EMI's record labels worldwide last year and has since orchestrated the US restructur-

ing. As head of EMI Records (UK), Mr Cecillon backed a series of successful domestic acts including Eternal and Louise. He was also involved with EMI's highly successful effort to rekindle Beatlemania by releasing the *Anthology* series of Beatles albums.

However, Mr Cecillon came under criticism from spending heavily on marketing, and making expensive but ultimately unsuccessful signings such as that of Murray Lachlan Young, whom EMI hoped to promote as a pop star poet but dropped earlier this year.

The commercial performance of Mr Cecillon's labels has been outshone within the group by other UK subsidiaries, notably Parlophone and Virgin. Virgin has had a string of hits from the Verve, Massive Attack and Spice Girls, and signed two of 1998's most promising UK acts, Embrace and Gomez.

Mr Cecillon's contract came up for renewal as t a

time when Mr Berry is at pains to change the group's image. He and the rest of the board are also anxious to shed the profligate reputation EMI acquired from its association with Jim Fifield, former president of EMI Music. Mr Fifield left EMI with a £12m (£22m) pay-off a fortnight ago after non-executive directors blocked his promotion to group chief executive. EMI has since been beset by a renewal of the takeover speculation that has haunted the group.

NEWS DIGEST

PERSONAL INVESTMENT AUTHORITY

CU offshoot rebuked over 'Win Win' advertising

A City of London watchdog yesterday delivered an unprecedented reprimand to Advance Call, a subsidiary of Commercial Union, over potentially misleading advertising. The Personal Investment Authority said it was the first time it had taken such a step in relation to an advertisement.

The rebuke related to advertisements for Advance Call's "Win Win" personal equity plan last year, the returns on which were based on the performance of the newly-listed Halifax bank. PIA said Advance Call had used performance data relating to Abbey National – the former mutually-owned home loans and savings institution – following its public offering eight years ago, in a way which could have led investors to think they might achieve similar returns. It said the advertisements also "gave a misleading impression that the product offered advantages over and above the benefits of direct ownership of Halifax shares".

CU said it was "disappointed" by the finding, but added: "The PIA has not found any evidence of customers being misled, only that there was the potential for them to be misled." It said only 2 per cent of customers had decided to cancel their investments and compensation had not been found necessary. Christopher Brown-Humes, London

PHARMACEUTICAL INDUSTRY

Drug exports top \$9bn

British drug company exports reached a record £5.5bn (\$9.2bn) last year – just topping the figure for 1996 which was itself a record for the industry. Last year's trade surplus for therapeutic drugs, the amount by which exports strip imports in research and development reached £2.2bn last year, another record, said the Association of the British Pharmaceutical Industry in its annual review. Research spending was equivalent to £5bn every day.

Capital investment in Britain totalling more than £900m was made or committed by British, mainland European and US companies during the past year. Dr Trevor Jones, director general of the ABI, warned that such investment should not be taken for granted. He said: "The global pharmaceutical industry is working in an environment which is getting more competitive, not less."

EU FARMING SUBSIDIES

Wet weather plea over crops

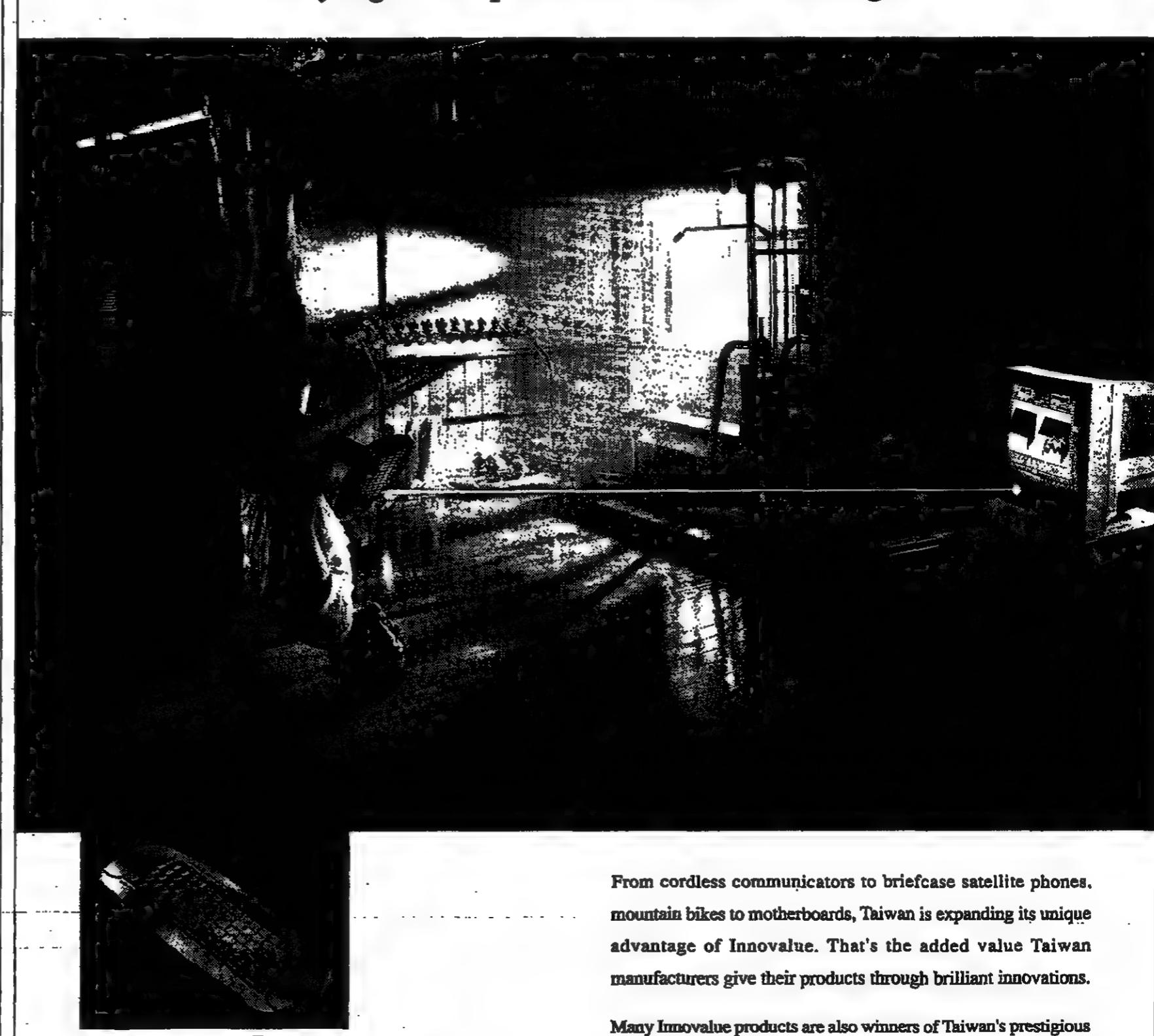
The UK government has asked the European Commission for an extension of a deadline for farmers to plant arable crops because of the recent severe wet weather. Without a delay, farmers could lose valuable subsidies, at a time when farm incomes have already fallen substantially. The Welsh Office yesterday published figures showing farm incomes in the region had fallen by 44 per cent in 1997. Hugh Richards, chairman of the National Farmers Union in Wales, said: "There have been further falls in income since this year began." Farmers in large parts of Wales, and parts of northern and eastern England have been unable to plant spring crops because the ground is saturated. However, crops attract EU arable aid payments only if planted by May 15. The agriculture ministry has written to Brussels asking for the deadline to be delayed to May 31 for farmers in affected areas. The Welsh Office forecast the total income from farming in Wales fell from £251m (\$419.2m) in 1996 to £141m in 1997. Welsh farmers received £9.5bn in cereal subsidies. Cereal income held up well in 1997, with the decline largely due to falling income from livestock and milk. Maggie Urquhart, London

ELECTRONIC SETTLEMENT SYSTEM

Unexpected profit for CrestCo

CrestCo, the company that operates the Crest electronic settlement system for the London securities market, is planning changes to its structure and pricing policy after making an unexpectedly large profit of £8.5m (\$14.2m) in its first full year of operations. Heavy stock market trading volume, swollen by the demutualisation of four building societies and one life insurer, lifted revenues to £42m last year. Income this year remains higher than forecast. But CrestCo warned that 85 per cent of its income came from volatile sources linked to market volume, while most of its operating costs were fixed.

The company is to call an extraordinary general meeting later this year to change its articles to allow it to build up big cash reserves. George Graham, London

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BRITAIN

ANTI-NARCOTICS PROGRAMME GOVERNMENT UNVEILS PLANS TO FOCUS ON EDUCATION IN ILLEGAL SUBSTANCES FOR CHILDREN AS YOUNG AS FIVE

School pupils of all ages at risk, says 'drug tsar'

By Simon Brach, Social Affairs Correspondent

A radical long-term strategy to tackle the growing use of illegal drugs was unveiled by the government yesterday amid controversy over its plan to focus on drug education for all schoolchildren.

The strategy is in a policy paper which follows a review of all policies related to the problem by Keith Hellawell, former chief constable of

West Yorkshire police. He began work as the country's first US-style "drug tsar" (anti-drugs co-ordinator) in January.

"Children as young as five need to understand the consequences that drugs have," he said. "It's crucial that we get to the children before the drug dealers do." Almost half of all under-25s have used illegal drugs. Government figures show 8 per cent of 12-year old children, one

in three 14-year olds and two in five 16-year olds have tried them at least once.

The plans for a nationwide drug education programme for all children aged 5 to 16, was attacked by Nigel de Gruchy, general secretary of NASUWT, the teachers' union. He complained that "dumping of drugs on schools is a cop-out by government and society. There is little hard evidence that drugs education of this kind

will achieve its purpose." However, Jack Straw, the home secretary, whose teenage son was cautioned earlier this year for selling cannabis, said: "If schools don't spell out the facts, then for sure children will have them spelt out in the playground or on the street corner."

The total number of drug addicts notified to the Home Office rose by 17 per cent in 1996. The number of new addicts under 21 rose by 35

per cent. This explains why the government's target to reduce the number of people reporting the use of drugs concentrates on under-25s.

Mr Hellawell said he will set monthly and annual targets for reducing the number of people under 25 reporting the use of illegal drugs. There will also be targets for reducing the levels of repeat offending and increasing participation in drug treatment programmes.

He added that young people's use of legal drugs such as alcohol and tobacco is closely linked to illegal drug use and should therefore be tackled in the same educational strategy.

A symbol of the government's objective, to shift resources away from reacting to the consequences of the problem to preventing widespread misuse, is the announcement that assets seized from drug dealers will be invested in anti-drugs work.

● Four men were jailed yesterday for a total of 87 years after denying that they had conspired to supply heroin. Ozer Esat from North Cyprus, and Tan Onbas, Arkin Izgizli and Umit Kulukkum from London were all sentenced at a south London court. The case followed the seizure in April 1996 of 44kg of heroin worth £2m in north London.

By Alan Cane in London

Proposals for mandatory licensing of companies offering services designed to guarantee safe trading over the internet have been abandoned by the UK government in favour of a voluntary scheme.

Barbara Roche, a junior industry minister, said yesterday that the government would introduce laws to provide a framework in which trading over the internet - or e-commerce - could flourish.

It would include measures to promote the legal recognition of "electronic signatures" to guarantee the authenticity of electronic trading documents, and a voluntary licensing scheme for companies able to provide coding (encryption) to ensure the security of information passing over the internet.

Last year, UK electronics companies warned that mandatory licensing of encryption companies would prove "unworkable, uneeded and frankly unacceptable". Under yesterday's proposals, however, law enforcement agencies, having secured a warrant from the government, will be able to demand from an encryption agency the key to suspect coded messages.

According to the consultancy Datamonitor, on-line shopping was worth \$11m last year with Germany and the UK together accounting for 75 per cent of the market.

● "Junk" electronic mail and "spam" - unwanted e-mail advertisements - are costing British and Irish companies \$250 (£135m) a year and threaten to undermine the commercial benefits of internet communications, says a report published yesterday. Paul Taylor writes it is based on independent research commissioned by Novell, the networking software group.

Reform looms for refuge of dukes, barons and bishops

Labour government is determined to change unelected House of Lords but is not sure what will replace it, Liam Halligan writes

Harold Macmillan, who was prime minister in the early 1960s, once defended the House of Lords on the grounds that it "seems to have a bar or a gentleman's toilet within 20 yards in any direction".

Certainly, the UK parliament's dazzlingly ornate second chamber, with its unelected membership and laid-back style, is seen by many Britons as an anachronistic relic of the country's feudal past.

This is one motivation behind the plans of Tony Blair, the Labour prime minister, to reform Westminster's revising chamber, abolishing the voting rights of the hereditary peers, who make up almost two-thirds of the 1,300-strong membership. The remaining members, excluding senior churchmen, are peers only for life, appointed by one of the main political parties.

Another reason Mr Blair wants to rein in the hereditary lawmakers only by birthright, is that almost half of them are from the opposition Conservative party.

This fact contributed to the frustration of the last Labour government in the late 1970s, which watched

as many peers as us."

Memories of Labour's last administration, along with the observation that Lords reform is a precious area of agreement between "old Labour" leftwingers and "new Labour" modernisers, meant Mr Blair stressed his anti-hereditary policy during last year's general election.

The prospect of legislation puts Tony Blair on a collision course with the House of Lords - which, by convention, does not seek to impede the passing into law of a government's election promise.

Many Conservatives protest against government plans for a "stopgap" appointed second chamber, until a scheme can be agreed to make the upper house more democratically accountable.

"Mr Blair would enjoy astonishing powers of patronage," says Lord Cranborne, Conservative leader in the Lords, "leaving us stuck with a second chamber made up entirely of appointees."

Ministers are suspicious that Lord Cranborne, whose family has been in the Lords for generations, is trying to defend hereditary peers.

But the "patronage" argument could be wielded by Conservatives to encourage peers to break with convention provoking a constitutional crisis early next year.

But whatever Conservatives may say, Mr Blair knows, despite many peers' fondness for the *suzus quo*, that public opinion is overwhelmingly behind the abolition of hereditary peers.

One minister puts it: "How can the Duke of Buccleuch, the largest landowner in Britain, who owes his title to the fact that one of his ancestors was the bastard son of Charles II, possibly represent the common man?"

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THE KENYA POWER & LIGHTING COMPANY LIMITED INVITATION FOR EXPRESSIONS OF INTEREST FOR TWO POWER PROJECTS

The Kenya Power & Lighting Company Ltd (KPLC), currently the sole distributor of electricity in Kenya, plans to offer two power generating projects of around 35MW each for development by the private sector under a Build, Own, Operate (BOO) arrangement. Diesel plants are preferred but other technologies can be considered. Expression of interest is invited from experienced individual firms or consortia to be pre-qualified and short listed for subsequent invitation to bid for these power projects.

The objective of this exercise is to identify potential participants in the projects and their competence to implement such projects. It is intended that a twenty year term power purchase contract will be executed between KPLC and the successful bidder.

BACKGROUND TO THE PROJECTS

The effective generating capacity available in Kenya is currently approximately 806 MW comprising Hydro (584 MW), Geothermal (45 MW) and Thermal (177 MW), including two stations operated by independent power producers which have a combined total installed capacity of 88MW. The country's maximum power demand is expected to rise from 763 MW in 1997/98 to 2,349 MW by 2016/2017. The corresponding energy demand is projected to increase from 4,499 GWh to 13,626 GWh during the same period. In order to meet this demand, the country's generating capacity is projected to increase by 2,018 MW from a combination of Geothermal (576 MW), Thermal (1130 MW) and Hydro (313 MW). In the next five years 302 MW capacity of generating plant will be constructed through public sector financing and 139 MW through private financing by independent power producers (IPPs).

A recent update of the Least Cost Power Development Plan, undertaken by a firm of international consultants, recommended installation of approximately 110 MW capacity within the next 2 years on a fast track basis.

SCOPE OF THE PROJECTS

We intend to award contracts for the development under a BOO arrangement for two 35MW power plants. One of the plants will be located at Nakuru while the other one will be based at Eldoret. Bidders will be given the option to quote for either one or both plants. The sites have been identified and will be allocated under a leasing arrangement. The successful firm/consortia will be required to finance, design, supply, construct, test, commission, operate and maintain the power stations and will also be responsible for the fuel supply. These projects are required to be commissioned within the fiscal year, 1999/2000.

We contemplate seeking World Bank (IDA) guarantees, through the Government of Kenya, for the projects.

CRITERIA FOR PRE-QUALIFICATION

- To pre-qualify for short-listing, interested parties shall submit satisfactory evidence to meet the following criteria:
 - Evidence of participation in at least three BOO/BOT schemes involving electrical generating plants of not less than 30MW capacity each and located in developing countries is required. All the schemes should have been implemented within the past ten years. Details should also be provided of the capacity of the generators installed in these plants together with details of the plant's general operating regime. Also to be provided is information on operating hours from the time of commissioning and the total units generated whilst the plants were under the applicant's control.
 - At least one of the generating plants of whatever type controlled by the applicant under an IPP agreement should have operated for a minimum of 10,000 hours in the last four year period.
 - The applicants must demonstrate capability to organise the fast track design, manufacture, construction and commissioning, to acceptable international standards of power plants with installed capacity of not less than 50 MW.
 - Evidence of the maintenance of the plants currently under their control to acceptable international standards should be submitted.
 - The names and address of the organisations with which the applicant concluded Power Purchase Agreements prior to operating the plants is required.
 - Description of the management/organisation structure and confirmation of a joint venture partnership by all members to the joint venture is required.
 - Resumes of key individuals who will be involved in developing the projects should be provided.
 - Evidence of financial standing of the applicants (and of each party to a joint venture) such as profit and loss statements, balance sheets and auditor's reports for the past five years is required.
 - The capability and experience of applicants (as may be relevant to the individual consortium members) in financing, developing, operating and maintaining generating plant projects requiring a minimum investment of \$60 million should be presented. Evidence of capability and experience in negotiating construction contracts and fuel oil contracts for BOO/BOT thermal power projects in developing countries should be provided.
 - Evidence of incorporation in the country of domicile is required.
 - Information regarding any current or potential litigation in which the applicant is involved or likely to be involved should be declared.
 - The names of the Engineering, Procurement and Construction (EPC) contractor, the Operation and Maintenance (O&M) contractor and any other contractors that would be involved, including any joint venture partners and their roles, should be disclosed.

Details of the project's eventual management structure should be supplied together with information regarding the membership of any joint ventures.

The bids will be evaluated on the basis of technical and financing details, price of electricity, terms of the power purchase agreement, etc. The pre-qualified bidders will be invited to undertake a site visit and participate in a pre-bid conference in Nairobi, Kenya.

The selection of firms or consortia for participation in the bidding process will be at the sole discretion of KPLC, which reserves the right to reject any or all the pre-qualification proposals. Only pre-qualified bidders will be provided with project bid documents and invitation to submit proposals.

COMMUNICATIONS AND CLOSING DATE

All communications and requests for clarifications relating to this invitation are to be directed to the Company at the address shown below. The closing date for receipt of completed pre-qualified statements is 1700 hours (Nairobi time) on 31st May, 1998. Completed pre-qualification statements should be submitted to:

THE CHIEF PROJECTS DEVELOPMENT & CORPORATE PLANNING MANAGER
THE KENYA POWER & LIGHTING COMPANY LIMITED, STIMA PLAZA, KOLOBOT ROAD, PO BOX 30099, NAIROBI
Fax No: 254 2 337351 Tel No: 254 2 243366

S. K. GICHURO, EBS, MBS, MANAGING DIRECTOR



Internet trading safeguard to be voluntary

By Alan Cane in London

Proposals for mandatory licensing of companies offering services designed to guarantee safe trading over the internet have been abandoned by the UK government in favour of a voluntary scheme.

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Registered Number 0141391
Nature of Business Register
Trade Classification 17
Date of Registration 20/04/1996
Date of Last Update 20/04/1996
John Administrators
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JFK Redevelopment Program
The Port Authority of New York & New Jersey
John F. Kennedy International Airport
Building 14, Second Floor
Jamaica, New York 11430
Attn: Mr. Thomas P. Maher
Fax: (718) 244-3639

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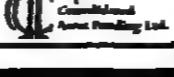
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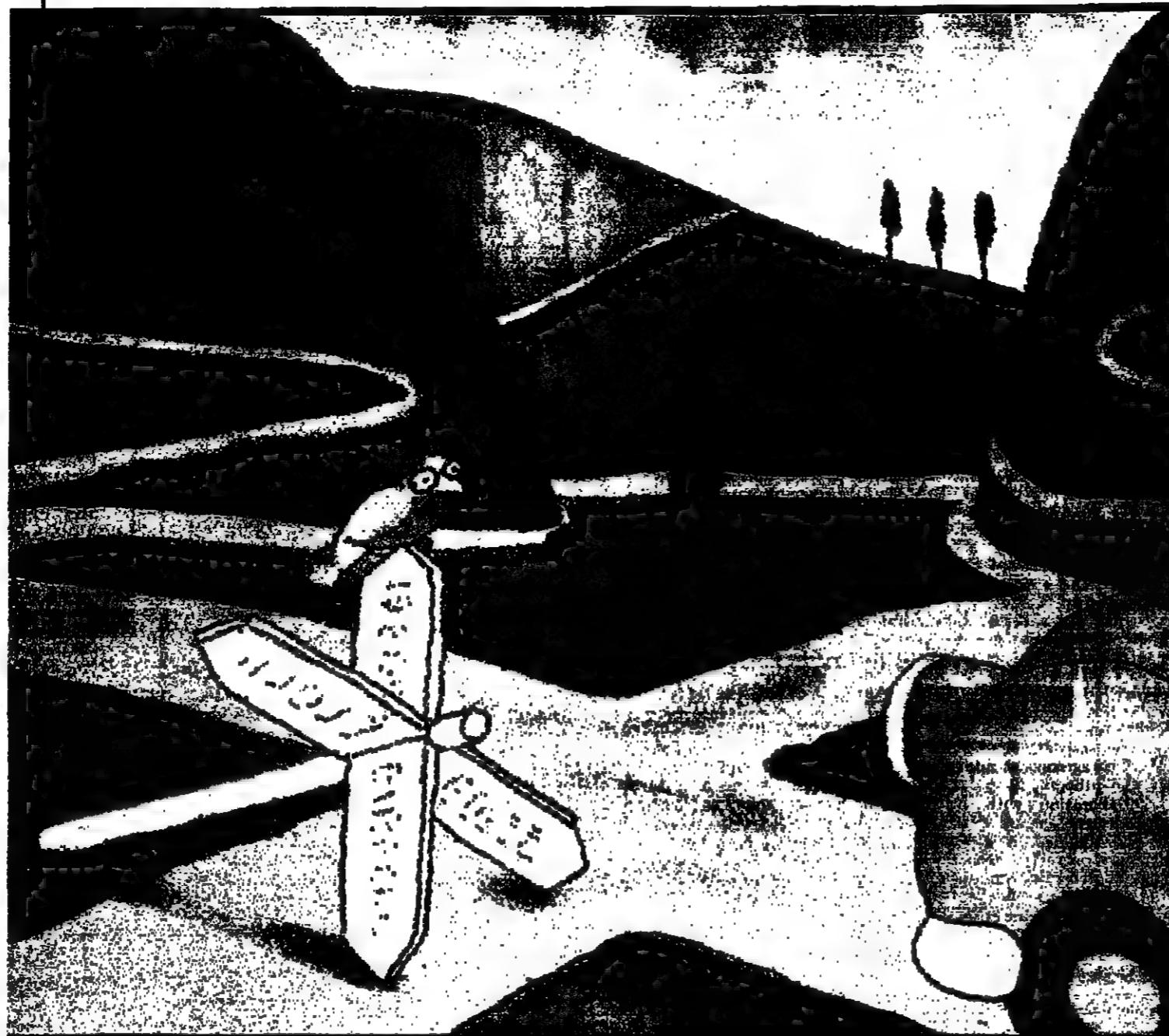
fig. 1
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fig. 2
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fig. 3
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THE ARTS



Life in the raw: 'Horses fighting in a stable', 1818 by Théodore Géricault.

Bound by powers of observation

William Packer finds many similarities in the work of Géricault and Desportes, two French artists of different eras

It is through drawing that we come closest to the artist working, but what is less often taken into account is that it is through drawing, too, that artists themselves come closest together across the years, all the difference of time and temperament and national schools notwithstanding. From the studies of Holbein to those of Ingres and Degas, we sense that same shock of recognition of a common humanity and experience of the world.

It is no surprise, then, that two artists born into the same culture, separated in the overlap of their lives by a mere 48 years and the chasm of the French Revolution, should exhibit a certain sympathy in their work. There are, of course, enormous differences too, between the decorative painter of animals, and in particular the hunt, to the courts of Louis XIV and Louis XV and the young geniuses of burgeoning Romanticism; but in the excitement of battle or the hunt, and in their manifest love of animals as they really are, they stand on common ground.

The point was made for me when, in passing through to the show of Géricault's graphic work now at the Fitzwilliam Museum, I chanced upon the small study, in on card, of cats in various attitudes, by Alexandre Desportes (1661-1749). Having lately seen similar studies of his in the small show now at the Musée Bironnac Foundation in Paris, I was perhaps prepared. Even so, this single piece, dating from the earliest years of the 18th century, seemed just as close in the reality of its observation to Stubbe, Menzel or Degas, as to Géricault (1791-1824).

This Géricault show covers a lot

In the excitement of the hunt or battle and in their love of animals, they stand on common ground

era, published in the 1770s, which established the graphic convention by which the subject would be taught for the next 200 years. But those of the horse, made from museum casts of a felled carcass, are the more spectacular. The assured, economical sepias-wash account of the articulation of the lower leg, tendons taut around heel and hock, is the single

most beautiful work on show. What follows are the prints and illustrations, the experiments with heightened grounds to reinforce the emotional effect, all of which are fascinating. But impressive though the worked-up drawings and finished prints are, it is at the point of observation that it is only a scribbled note of turn of gesture, that he is always the more truly impressive.

In Paris, Alexandre Desportes is not for the faint-hearted nor the politically correct. His celebration of the hunt, in all its gory splendour, the snarling pack tearing down its quarry, is unabashed. And yet how beautiful these creatures are, seen in their animal nature: "Tane", the favourite hound of Louis XIV, with a brace of partridge, "Pompe" and "Florisant", the hounds of Louis XV. How beautifully they are painted, filling their decorative commission, but yet so vigorous and true. It is in this respect that the oil studies are so remarkable, at once for the directness and honest of their

observation, their unsentimental curiosity, and above all the sheer love of nature they display. Fox, heron, buzzard, hoopoe: all fall beneath his clear eye and bold hand, and so too the vegetable kingdom. A branch of oak leaves makes as perfect a botanical celebration as you could ever hope to see.

It was Desportes' misfortune, dying at 82 in 1748, to be overshadowed in his reputation by the younger, more blatant talent of Oudry, and so forgotten. But he was famous in his time, and much respected by his peers, notably Chardin. There could hardly be sounder a recommendation.

Géricault – water-colours, drawings and prints from the Ecole des Beaux-Arts, Paris; the Fitzwilliam Museum, Cambridge until May 22; supported by the French Embassy and Schlesinger Cambridge Research; Alexandre-François Desportes – tableau de chasse Musée Bironnac Foundation, 34 Avenue de New York, Paris 16 until May 18, then to the Musée de la chasse, Sèvres.

How death becomes them

THEATRE

ALASTAIR MACAULAY

Shockheaded Peter

Lyric Theatre, London W6

Everything about the staging of *Shockheaded Peter* feels original, and much of it is marvellous. Described as "a junk opera", it is inspired by the tale and illustrations of Heinrich Hoffmann's celebrated *Struwwelpeter* (1844), and is directed by Julian Crouch and Phelim McDermott, who have throughout the 1990s been among the most inventive figures in British theatre.

Crouch and McDermott's taste inclines towards caricature, history, bizarre, melodrama, wit; for sets that look like theatre sets, for masks and puppets and footlights, for acting that never lets you forget it is acting, and for entertainment that is both innocent and macabre.

They seem to me now like ingenious children, now like impassioned buffoons. Gradually, then with increasing emphasis, and finally with grotesque insistence, they use *Shockheaded Peter* to remind us how that collection of cautionary children's tales is in uniform in leading each of its several heroes to his or her death. Matilda with her matches; Conrad Suck-a-Thumb; Johnny Head-in-Air; Fidgety Phil; the Man with the Gun; Flying Robert... These and others all die for their original sins. Though almost all of them are children, and though their faults are scarcely heinous, their *hubris* is given the ultimate punishment, and there is no tenderness in the telling. Death becomes a black refrain. And to see how Crouch, McDermott & Co. reveal the gruesomely energetic malice of German Expressionism already at work in these mid-18th-century stories is oddly thrilling.

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COMMENT & ANALYSIS



MARTIN WOLF

Best of both worlds?

The most surprising and boldest change in the British government's first year in office is working – up to a point

Almost a year ago, just five days after coming into power, Gordon Brown announced that the Bank of England was to be operationally independent. This remains the government's most startling gamble. Is it paying off?

The answer depends, in part, on what its purpose is taken to be. A concealed aim may have been the desire to hand to the Bank the obligation to raise interest rates that had been kept too low, too long by Mr Brown's predecessor, Kenneth Clarke. Certainly, the Bank has recently been anguishing over whether to raise rates again. The ostensible purpose, however, was laid out in the chancellor's letter to Eddie George, the Bank's governor.

In it, Mr Brown reminded Mr George of the manifesto commitment to "ensure that decision-making on monetary policy is more effective, open, accountable and free from short-term political manipulation". He also told the Bank governor that the goal would be price stability. "Without prejudice to this objective," the Bank would have "to support the government's economic policy, including its objectives for growth and employment".

In essence, this new regime was a way to resolve an old debate between advocates of discretionary policymaking and policy based on explicit rules. By making an inflation rate of 2.5 per cent the objective, while giving the new Monetary Policy Committee (MPC) discretion on how to achieve it, the government hoped for the best of both worlds.

The minutes of the MPC suggest the government is, by and large, getting what it wants. They reveal a

committees confronting the difficulties involved in using the discretion it has been granted, to achieve the objective it has been set. True, the MPC is divided not just over whether base rate should be 7.5 per cent, rather than 7 per cent, itself a trivial difference, but over more fundamental issues.

Fortunately, these divisions have not eliminated – and in some respects have reinforced – the benefits of the new regime.

The credibility of the goal of low inflation has obviously improved. The yield differential on 10-year government bonds between the UK and Germany has declined from 1% percentage points before the announcement to below 1 percentage point today. The gap between yields on conventional and index-linked gilts – an indicator of inflation expectations – has declined from 4 percentage points to 3 percentage points today.

The process is far more transparent, open, accountable and free from short-term political

manipulation than before, as the chancellor wished. Divisions in the MPC are known; minutes are increasingly candid; the debate focuses on substantive questions; and members are subject to thorough questioning by the Treasury Select Committee of the House of Commons.

Divisions in the MPC have brought out several important tactical questions:

- Should rapid reversals in interest rates be avoided?
- Is a forecast that inflation will be above the target sufficient reason to raise rates?
- How far should policy try to fine-tune output?

On the first of these points, interest rates should, logically, be set to deliver the target. Otherwise, they will be "behind the curve" and movements will have to be bigger than would otherwise be necessary, making the economy needlessly unstable. The argument against this position is that there may then be swift reversals, as new information arrives.

The minutes of the March

meeting of the MPC reports the objection that "such reversals could be misunderstood, creating uncertainty both in financial markets and in the wider economy". Thus speaks the classic central banker, to whom it is more important to avoid admitting a mistake than to avoid making one.

The argument that central bank decisions should not be swiftly reversed is unpersuasive. Central bankers are not touched by divine wisdom. They will make mistakes and must feel free to change their minds. What matters is that they explain themselves. This is why the Bank needs both to publish a statement to accompany any change in rates and to accelerate the publication of the minutes.

On the role of forecasts, the MPC is not a machine bound to do what the forecasters suggest. Equally, it must be mindful of the temptation it faces to postpone raising rates. The minutes argue that forecasts do "not themselves dictate mechanically precisely by how much or when official rates should change".

Nevertheless, the MPC needs a strong reason to publish a forecast suggesting it will fail to meet its target and then do nothing.

Finally, on fine-tuning, the February minutes report the view that interest rates should not be raised because "an immediate increase in interest rates would aggravate the downturn in output projected for 1998". A postponed increase, on the other hand (even if it had to be larger), might have its effect when growth was expected to be stronger, in 1999. This is the finesse of macroeconomic fine-tuning. It is disturbing that members of the MPC believe they possess the knowledge and skill to manage the economy in this way.

Whatever one thinks the right answers are, the very fact that such questions are now being debated is valuable. More immediately exciting, though, is whether the decisions resulting from those debates to leave rates at 7.25 per cent, are correct. Certainly, the Bank is unlikely to raise rates in the near future. Last week's data, which suggest the

economy is slowing, indicates it is under no pressure to do so. All the same, not to raise rates is to gamble on the future strength of sterling.

It is only because of the huge appreciation of the exchange rate since the summer of 1996 that there is much chance of hitting the target two years hence. As the chart shows, sterling is now at levels not seen since 1982, in real terms.

Unfortunately, there is no good explanation for sterling's extraordinary strength. What happens when it experiences an equally inexplicable collapse? The inflationary pressure its rise has contained would appear.

It may be impossible to know why sterling has been strong, but it is not difficult to foresee what might make it weaker. In its latest forecast, the Organisation for Economic Co-operation and Development suggests the deterioration of the external balance will turn a 3.1 per cent expansion of final domestic demand into 1.7 per cent growth of GDP. In

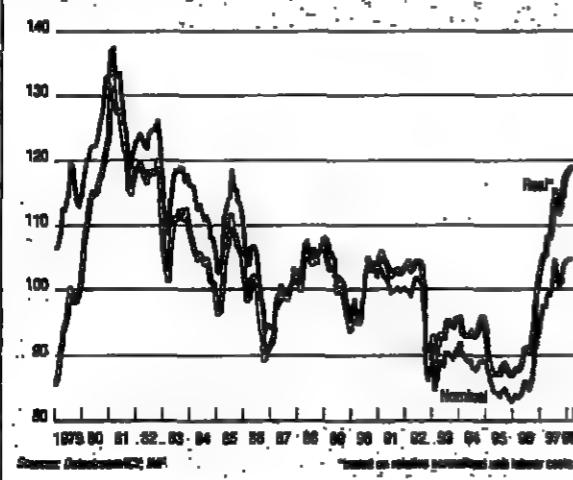
anything like such circumstances, sterling could easily weaken dramatically. This could then confront the MPC with the worst of all worlds – stagflation. Domestic demand growth may be slowing, but there would still be the inflationary impact of a devaluation on an economy very close to full capacity.

All this is out of Mr Brown's hands. He can only moan about inflationary wage settlements in the time-honoured fashion of British chancellors. To his credit, he has created a sensible monetary regime. It ought to deliver what he hopes, in the long run.

Whether it does so depends on the MPC. It confronts a nasty dilemma from the start – not the strength of sterling, which was the remedy for the inflationary consequences of overheating, but its ignorance of how long it will last. With luck, it will last long enough and end smoothly enough to deliver the target and a soft landing. But the MPC may now be relying too much on luck.

Perhaps even more importantly, they include no provi-

A hard pounding
Sterling: effective exchange rate index (1990=100)



Martin Wolf/FT.com

Letters to the editor

UK's chance to seize nuclear initiative

From Mr Gordon Thompson

Sir, Your editorial on the UK's acceptance of Georgian weapons-grade uranium was a mixed bag ("Nuclear parcel gets passed", April 23). On the positive side, you identified the significant global threat posed by insecure storage of nuclear weapons materials, and you called on the nuclear states to reduce their stocks of these materials. You were also correct in contrasting the small amount of Georgian material with the much larger global stocks. However, you improperly interpreted the public outcry on this issue, and in doing so you performed a disservice to policy.

The public is deeply distrustful of government and industry pronouncements on nuclear matters. This distrust flows not from ignorance but from bitter experience. Tony Blair and his colleagues should reflect on that experience and develop a nuclear policymaking approach that regains public trust. The approach should stress openness, accountability, full examination of alternative options, and public involvement.

Such an approach could be uncomfortable for parts of the nuclear industry, but could also create a platform from which the Blair government could launch a global initiative to strengthen control of nuclear weapons materials.

This initiative could benefit the UK in a variety of ways. An open policy-

making approach might reveal that the plutonium operations of British Nuclear Fuels are uneconomic and, as indicated by the Royal Society, an environmental and security threat. Yet a global initiative on nuclear materials control could create a new outlet for SNC's proven capabilities in nuclear site clean-up and waste management. These capabilities are badly needed in Russia and their application could be linked with improved security at Russian nuclear facilities.

Gordon Thompson, executive director, Institute for Resource and Security Studies, 27 Ellsworth Avenue, Cambridge, MA 02138, US

Japanese eggs and chickens

From Mr David E. Jolly

Sir, Jeffrey Sachs ("Danger in flagging Japan", April 24) confuses the chicken and the egg of the east Asian financial crisis.

Japan's disastrous decision to raise taxes sharply from the start of April 1997 sent the domestic economy into a tailspin and, in a self-perpetuating turn, contributed (and still contributes) to the Asian crisis by sharply reducing Japanese demand for Asian exports.

The increases were implemented in the name of fiscal prudence, despite the fact that the financial system was effectively insolvent and the recovery barely afloat. Contrary to Mr Sachs' assertion that criticism of these policies is "hyperventilation", Japanese business leaders' comparison of Ryutaro Hashimoto, the prime minister, with Herbert Hoover is entirely appropriate.

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Bad reception in Brussels

The EU's efforts to ensure fair competition in digital satellite television could prevent the emergence of a strong European business, argue John Gapper and Emma Tucker

In the next few weeks, Brussels will rule on two crucial rulings covering two of the most important broadcasting markets in Europe – Germany and the UK. Together, these could set the rules for competition in the rapidly evolving digital satellite television sector for years to come.

First, the commission is due to rule on a home-shopping and banking service for British Sky Broadcasting's planned 200-channel service. The venture, known as British Interactive Broadcasting, is controlled by BSkyB and British Telecom.

Second, it is considering the latest effort to establish a digital pay television network in Germany. Even though it had previously blocked an attempt by Kirch Group and Bertelsmann to set up a joint network with Deutsche Telekom four years ago, the two media companies are trying again. This time, they are seeking to form a digital venture based around Premiere, an existing TV service.

In each case, the commission will seek to ensure competition by preventing companies from using their dominance to shut out others. But some analysts argue that, because of the cost structure of the industry, a standard competition approach will prevent the emergence of viable pan-European businesses. The question is whether Brussels will bend or whether it will resist grand alliances.

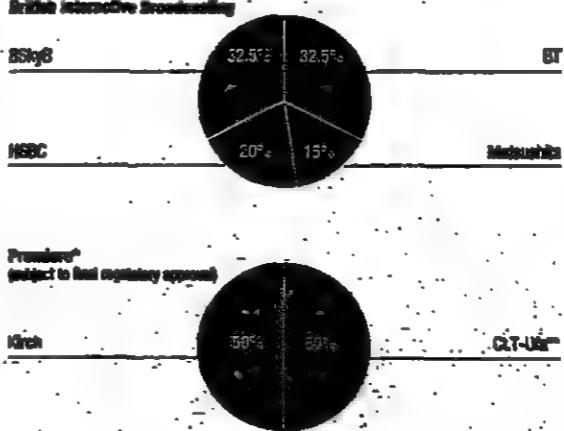
Until yesterday, Kirch and Bertelsmann had toughed it out, arguing that the commission was over-estimating the dangers of Premiere. But yesterday the companies backed down and offered several concessions.

The EU's attitude is crucial. Its rulings come as pay television gathers pace in Europe. In April 1996, Canal Plus launched its service followed by Kirch's D1 in Germany that July. BSkyB is due to begin its 200-channel UK service this June.

The move to digital satellite is significant. Its capacity to carry a huge range of channels means it could become television's dominant form of distribution. Digital networks will not

Proposed alliances

British Interactive Broadcasting



Premiere*

subject to final regulatory approval



* To be determined by Deutsche Telekom under contract

— 49% owned by Deutsche Telekom

— 49% owned by Kirch

divided, but rights to movies and sports are sold on a national basis.

● Broadcasters have to spend more money to fill up a greater number of channels, and viewers are unlikely to accept for higher subscription rates to compensate. A new entrant is therefore less likely to try to compete with an established service.

Competition may not even be the best deal for consumers. "Theory tells you two competing businesses are better for the consumer than one, but it may not hold here," says Mr Dale. If two satellite broadcasters compete in one territory, he argues, not only might they confuse consumers with technically incompatible services, but they will tend to bid up the price of "must see" programming, such as rights to UK Premier League football. This will make it expensive to buy one service, and impossible to receive both.

Many analysts say the commission should stop fighting consolidation of satellite broadcasting networks, and concentrate instead on promoting network openness. This means ensuring that satellite broadcasters, just like national telecoms operators, are compelled to offer the use of their networks on fair terms.

The bottom line is that as long as satellite networks are open, it matters less how many of them there are, says Adam Bird, vice-president of Booz-Allen & Hamilton, the consulting firm.

There have been signs that Mr Van Miert is willing to clear BIB with such safeguards. But he has signalled stronger doubts about Premiere because of its combination of a satellite monopoly with a cable network.

The danger with blocking Premiere is that, given the peculiar economics of the industry, Europe's largest economy could be left without any digital satellite service at all. That could undermine the EU's claim to be assisting in creating a strong broadcasting industry. Mr Van Miert has good reason to study Premiere's compromise offer very carefully.

THE PRINCIPLE
that
clears the vision

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COMMENT & ANALYSIS

When fears are overdone

Yesterday's sharp fall in US stocks has led to warnings of an economic slump to follow the boom. But what goes up does not have to come down, argues Gerard Baker

FINANCIAL TIMES

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Tuesday April 28 1998

The US and Nato expansion

The US Senate is expected to vote this week on one of its most important security decisions since the end of the Cold War: the enlargement of the Nato alliance to include Poland, Hungary and the Czech Republic.

The extension of Nato's security umbrella to countries that were once part of the Soviet orbit is clearly a decision of great moment, implying as it does that US forces are being committed to their defence. Some voices in the US are urging delay in this decision, or seeking to encumber it with conditions. This would be a mistake.

All three countries are evidently qualified for entry on the basis of their democratic systems, their market economies, the civilian control of the military and their desire to assume the burdens as well as the benefits of Nato membership.

Denying them accession would leave in disarray the strategy of extending western Europe's zone of democracy, peace and prosperity eastwards. It would destroy the system of incentives, which includes possible membership of Nato and the European Union, that is already ensuring significant co-operation between the fractious countries of central Europe. It would also signal a further retreat by the US towards isolationism.

Most significantly, US security is still tied closely to that of Europe even after the end of the cold war. The inclusion of these

countries would strengthen the European security zone, and therefore enhance US security.

It is important too that the Senate approves the accession of these three countries without placing undue conditions on the entry of further new members. One amendment, from Daniel Patrick Moynihan, the Democrat senator, would make European Union membership a prerequisite for joining Nato.

This would put the cart before the horse, forcing would-be Nato members to await the completion of the EU's complex negotiations processes would delay unnecessarily their entry into Nato.

Another amendment, from Senator John Warner, that would delay for three years accession of more countries to Nato, has greater merit. Even if the amendment fails, it is important that Nato does not rush into further enlargement. There is no point in needlessly offending Russian sensitivities by an excessively rapid expansion of Nato towards the Russian border.

This is not to say that the Russians should be allowed a veto on membership of Nato. But there is a strong case for seeing how the first new members integrate into the Nato network. More fundamentally, expansion of the alliance to encompass former parts of the Soviet Union would raise huge political and military questions about Nato's mission which need to be the subject of an important public debate.

OECD's future

The Organisation for Economic Co-operation and Development's big annual meeting will finish today on what is likely to be a subdued note. Negotiations to agree the Multilateral Agreement on Investment (MAI), the OECD's top priority, have ground to a halt, and the treaty now looks almost certain to be shelved – or at least delayed indefinitely. This will no doubt cause some observers to ask themselves whether the OECD is an outdated institution, deserving of the same fate as its failed treaty.

The OECD was set up in 1961, with the primary aim of supporting the economic liberalisation of the western democracies. In this aim it was hugely successful.

But it now finds itself under attack from all sides. The fall of communism has deprived it of political usefulness. Co-operation within Europe is being taken over by the European Union. And it is being seriously squeezed by the influence of the WTO in trade liberalisation, and, to a lesser extent, the IMF in macroeconomic policymaking.

Some of its troubles are self-inflicted. The OECD has failed to adapt to the shift in the global balance of economic power. It is still concentrated on Europe and North America, having only two Asian members and one from Latin America. This exclusivity means that the OECD has remained relatively small and

easy to run. But it has made it entirely inappropriate as a forum for formal talks on global issues.

The ill-fated MAI is a prime example. Developing countries have been far from happy about being dictated to by what they still see as a rich man's club. The WTO may be unwieldy, thanks to a large number of members, but it is still the only way to negotiate these kinds of issues.

The OECD, though, still has an important role to play in the system of global co-operation – if it lowers its aspirations.

The unique feature of the OECD is that it is the only place where member governments regularly exchange information about a wide range of policy issues. This kind of peer review is becoming increasingly important in policymaking.

Because the world's major economies are in the OECD, it is a vital forum for informal discussions aimed at smoothing the negotiation of formal global agreements in institutions such as the WTO. And the OECD has a continuing role to play in the collection of data and the economic analysis of its member countries.

The OECD has a tough time ahead. But it can keep its role as a valuable institution if it keeps its aims modest, and if it makes renewed efforts to broaden its membership. The world has been transformed since the 1960s. The OECD needs to keep up.

Grand coalitions

All politics in Germany is coalition politics – even to the point that when ordinary coalitions of the left or right begin to crumble, the reaction is to start thinking in terms of grand coalitions of left and right.

Sunday's state election in Saxony-Anhalt produced a spectacular loss – by German standards – of 13.2 percentage points in support for Chancellor Helmut Kohl's centre-right CDU party. The chief gainer was the far-right DVU which came from nowhere to win 13.2 per cent of the vote.

The main opposition party, the SPD Social Democrats, came out on top, but only increased its vote by a couple of points. Moreover, with a stamp in support for its Green allies, the ruling local SPD is now in search of a new governing partner. A grand coalition with the local CDU is now likely, as in several other states.

How much of a precedent does this offer for September's federal election? Special factors were at work in Saxony-Anhalt, where 25 per cent unemployment provides a good recruiting ground for the far right and makes the Greens seem an irrelevance.

But the poll result has two messages of national import. First, it is harder to envisage Mr Kohl winning in September. But second, not many people appear to be jumping on the bandwagon of Gerhard Schröder, the SPD's newly anointed Blairite leader.

What goes up must come down. Few pieces of economics-as-science are as seductive as the gravity metaphor.

As US financial markets suffered their biggest setback in six months yesterday, this supposed law of gravity was being given most of the credit. And signs that some members of the Federal Reserve are becoming more worried about inflation and hence that interest rates may rise, stock and bond prices fall sharply. Some took this fall to be the first clear justification for their belief that exuberant financial markets have turned the US into a bubble economy.

Overbought asset prices, they fear, have been feeding on themselves for the past few years in a way that is now sure to end in disaster.

Enthroned by yesterday's fall, economic pundits are full of historical analogies: the crash of 1929, the depression of the 1930s.

Even more pointedly, the comparison that is all the rage is with Japan after 1989 – when the bubble burst and the economy collapsed. The higher it goes, the further it falls.

The lesson to be drawn from this experience, they say, is that the Federal Reserve in the 1990s has repeated the mistake of the Bank of Japan in the 1980s. It should have pricked the overconfidence with higher interest rates earlier. If rates do rise now, they may now have to go up too much, too late. The bubble is now so large that any action to puncture it will bring the economy crashing down.

But the gravity metaphor is as predictively useless as it is intellectually appealing. In economics, what goes up most emphatically does not always come down. Growth rates can vary over time but there is no iron law that says they must revert to a given level.

The real question for the US economy is not whether financial markets have been in the grip of a speculative bubble – the evidence is patchy – but, more practically, whether the remarkable period of strong economic performance is coming to an end. In other words, whether there has been an economic bubble as well as a stockmarket one.

For the past two years the economy has expanded at an annual rate of nearly 4 per cent – almost twice what most economists regard as the growth rate sustainable in the long-run without igniting inflation.

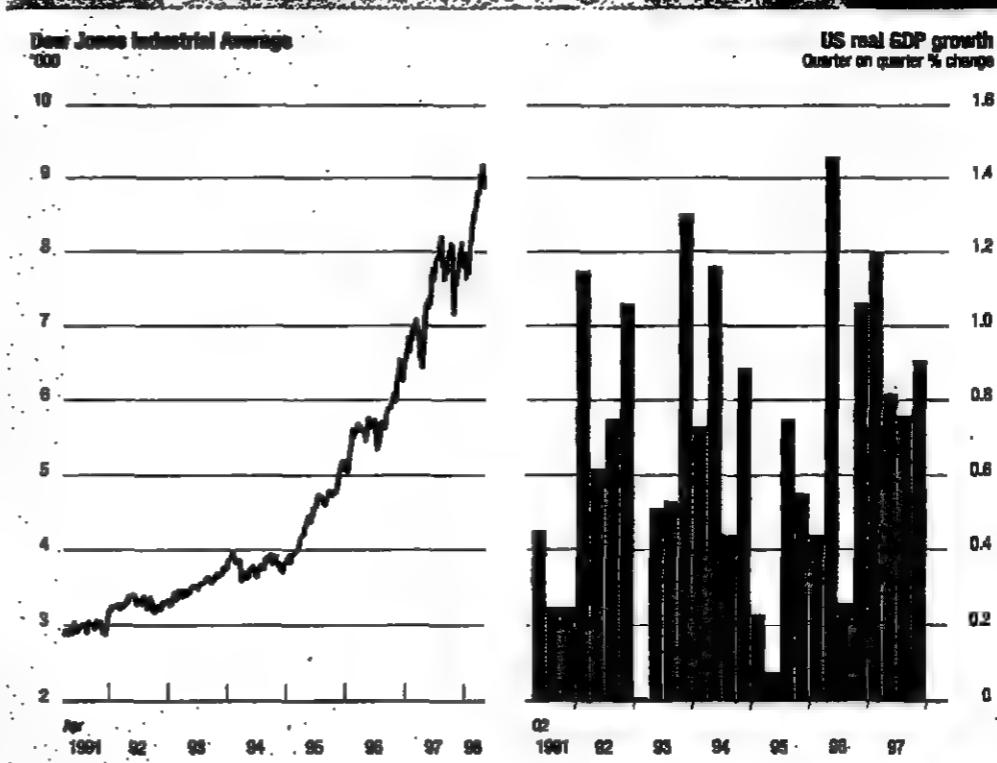
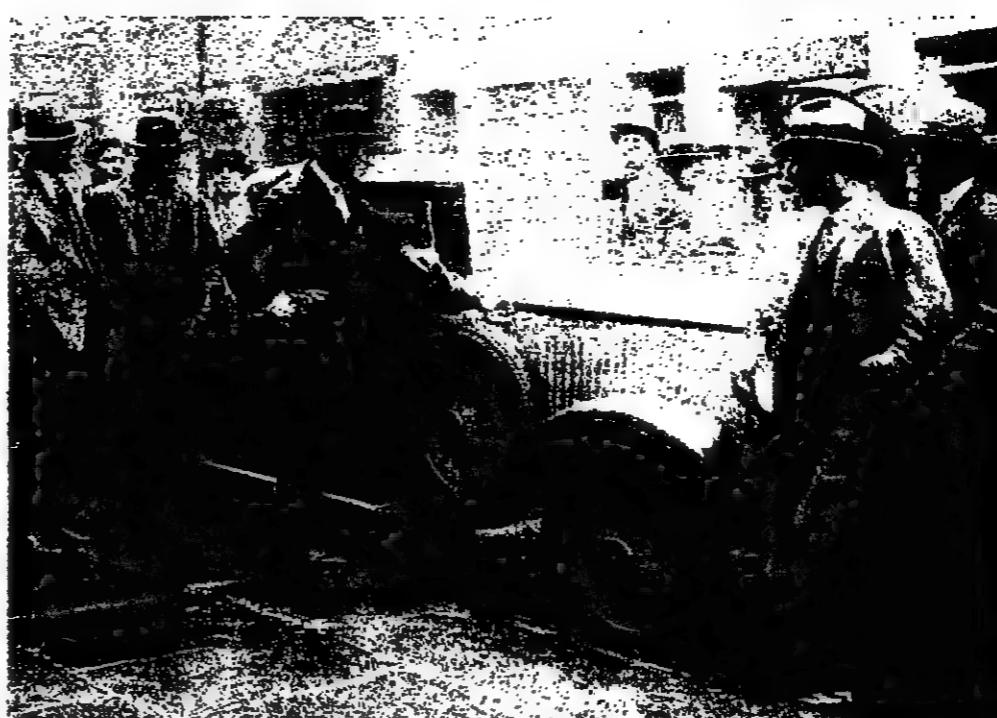
This growth has taken place against the background of declining inflation. That led even sober economists like Alan Greenspan, the chairman of the Federal Reserve, to ponder aloud whether the economy had entered a "new era".

Mr Greenspan's apparent optimism suggested to most economists that the Fed was prepared to break with its past behaviour and let rapid growth continue. Even if the Fed did not fully share this optimism, it was confident that the Asian financial crisis would allow growth this year in any case, removing any lingering fears of resurgent inflation.

Behind yesterday's financial turbulence was the opposite fear: that the Fed now believes frenetic growth will not slow down of its own accord. Instead it will have to raise interest rates to induce deceleration. According to this fear, idea the economy is displaying all the classic symptoms of a broad late-cycle overheating. These symptoms are fourfold:

• The stock market is at levels not justified by reason. A prospective price-earnings ratio for the market of nearly 30 and a dividend yield below 1.5 per cent can only be explained by pure speculative excess.

• Merger mania has once again gripped business as it did in the 1920s and the 1980s. The \$160bn (295bn) merger of Citicorp and Travelers is the final indication that investors have gone com-



pletely mad.

• Property prices are rising sharply in big US cities. It is now almost impossible to get a broom cupboard in Manhattan for less than \$200,000 (£150,000).

• Most ominously, money supply is out of control. In the past year broad money growth has accelerated, a sure sign of a bubble. In the last few months the annual growth rate of M3, the

real money measure, has gone from just over 7.5 per cent to nearly 10 per cent.

It could be another Japan, say the bears. Since the bubble burst in Tokyo, equity prices have fallen by 60 per cent in nominal terms, commercial and residential property prices are down by nearly 70 per cent. The structure of the US financial system was until very recently much as it was 10 years ago – geographically and sectorally.

US banks are not large in comparison with European and Japanese institutions. Arguably, all that is happening is that long-delayed consolidation is under way. It is also worth remember-

that 1 per cent a year for the last six years.

All because a timid central bank failed to prick the bubble before it grew too large. The Fed, say the critics, has made the same mistake.

Much of this is bunk. It ignores the fact that the US is in a fundamentally different condition from how Japan looked at the end of the 1980s. Though many of these symptoms may appear superficially worrying, they are not necessarily causes for real concern.

Merger mania may be all the rage but it is hardly reason alone to believe the economy is out of control. The total value of mergers has risen every year for the last six years. And most of the big mergers recently have been in the financial sector. They are the result of rapid deregulation rather than speculative greed.

The structure of the US financial system was until very recently much as it was 10 years ago – geographically and sectorally.

Should it raise interest rates, or should it stay its hand for fear of precipitating a fall in the stock market on a much greater scale than yesterday's? That is the real difficulty policymakers face – not how to engender a big correction, but how to avoid it.

OBSERVER

Artioli drives off

It may be happening about a year later than most expected, but the Lotus days are finely drawing to a close for Romano Artioli, the Italian entrepreneur who's as colourful as he's volatile.

This 53-year-old amassed one fortune selling Japanese and Ferrari cars in northern Italy but lost much of it trying to revive Buggati, another of the world's great motor racing names.

Undaunted, he then coughed up £30m five years ago to take over Group Lotus, the motor cars and engineering group based in the English countryside, from General Motors.

Now Observer hears he's going home to his native Bolzano to pursue "other interests". Others – as yet unnamed – at Lotus will take on the loosely-defined role as "special projects" director. Artioli has held since he sold an 80 per cent stake in Lotus to Proton, Malaysia's national carmaker, 18 months ago.

A committed car enthusiast, he'll retain his personal 20 per cent stake in Lotus. That might not be a bad move since production of the company's £500 small sports car is booming and helping to offset bad times for parts of the Proton business back in Malaysia.

Far better, at this stage, for Germany's main parties to set out their separate stalls, based on their different conceptions of the change that Germany so badly needs. Mr Schröder is the new broom beat placed to exploit the mood for change. But to fulfil his ambitions he needs to carry the left-wing diehards in his party with him.

But then Artioli can afford to be pragmatic about his remaining holding. The 80 per cent stake he sold to Proton netted him £48m –

a clear £16m profit on the purchase from GM.

Moral values

Anyone wanting clues on the leadership style of Richard Huber, installed last year as chief executive of Astra, the large US insurer, need only take a look at the way he has redecorated his office.

Astra's Hartford headquarters have always had a certain charm about them, built like a giant ivy League college complete with bell tower, quad and cloisters. Huber's balcony has now grown a lawn, where the green-fingered boss plans to plant some tomatoes – a rather more direct commitment than most chief executives make to organic growth.

The room adjoining his office has been decorated with an impressive mural of scenes from colonial America, including a particularly revealing representation of the West Point military academy.

In the background, dominating the Hudson Valley with a menacing plume of smoke from its summit, is Mount Etna, magically transplanted from Sicily. Look carefully in the foreground, and the impeccably uniformed commander marshalling his troops on horseback turns out to be Huber himself.

Return flight

There's another kite flying in the international airlines business. Last week's announcement that US Airways has tied up a marketing agreement with American Airlines has raised the intriguing possibility that US Airways might end up in bed with British Airways.

BA and US Airways used to have an alliance, of course, it all ended in tears in 1996 when BA decided to link up with American instead. It looks as if regulators in Brussels and Washington might finally clear that deal.

American and BA have been looking out for other carriers they would add to their alliance – such as Japan Airlines, Cathay and Canadian Airlines. Now it looks as if US Airways might join the party, bringing along its formidable network of north-eastern US routes.

But any initial meetings between Stephen Wolf, the stylishly tailored chairman of US Airways, and BA chief executive Bob Ayling might be a little strained. BA's legal action against BA over their break-up is still unresolved and Ayling and two of his colleagues were forced to resign from the US Airways board.

The industry expects they'll get over it. Ayling, careful lawyer that he is, doesn't shudder at the mention of Wolf's name the way some BA managers do. And Wolf, who spends his spare time restoring old Jaguars, is effusively complimentary about the British carrier. Whatever their differences, he tells all and sundry, it's a superbly managed company.

Wolf even managed to be polite – sort of – about BA's fudgy new

Ivory. "I've always had a warm feeling for psychedelic hula skirts," he says.

Poll vault

US public relations outfit Fabrizio, McLaughlin & Associates has kindly sent Observer the results of a poll it has done in Nigeria. Apparently Nigerians are "generally satisfied" with the way things are going, "a significant majority" think the country is moving towards democracy and most believe the elections due in August will be free and fair.

The pollsters – whose past clients include the Republican National Committee, Robert Dole and Jesse Helms – did talk to 1001 people, but maybe not enough of the millions who stayed away from the assembly polls at the weekend. Maybe the man in the street in Lagos did think the August presidential poll would be free and fair; if so, the cancellation of the ballot after all the registered parties nominated San Abacha must have come as a disappointment.

As Disraeli might have put it, there are lies, damned lies and opinion polls.

Flightless fancy

Before he gives a presentation to Antipodean industry leaders, Deutsche Bank managing board member Michael Dobson intends to modify its working title: "What Euro means for Australia."

100 years ago

Costa Rica Ready For War New York, 27th April. A Panamanian despatch to "The Herald" states that war appears to be inevitable between Costa Rica and Nicaragua, notwithstanding the mediation of the sister Republics.

THE LEX COLUMN

Just blame it on the bogey

Markets have had another sighting of that most feared bogeyman: higher US interest rates. The grounds for concern are hardly new - tight labour markets, buoyant stock markets triggering general asset price inflation, and strong money supply growth. And so long as Asia held out the prospect of deflationary impetus, through lower demand and cheap imports, the Federal Reserve could rest easy. But the string of senior Fed officials recently queuing up to express concern suggests that Asia is not fulfilling this balancing role.

Arguably the onus of proof has now shifted: forthcoming economic data will need to show why the Fed should not lift rates, not the reverse. But if rates do rise, this should hardly terrify investors.

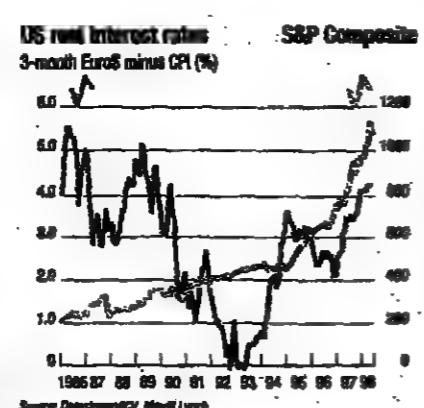
After all, US monetary policy is by no means easy - indeed, real short rates of over 4 per cent are the highest this decade. A small touch on the monetary tiller may well suffice, and this could be the pause which refreshes. A crash is a remote possibility: that would require a much more dramatic revision of inflation and interest rate expectations than seems likely.

It is possible, of course, that the bond market will drive long rates up enough for the Fed not to have to show its hand. But investors should not take this for granted. Better to keep a hawkish eye on the employment statistics. If the next batch confirms an economy still running beyond capacity, the Fed may well act.

US accounting

Playing at pooling has grown into one of the most popular games in corporate America. "Pooling of interest" mergers have grown to 31 per cent of all US M&A transactions, up from just 2 per cent six years ago. The attractions are obvious. A pooling is usually tax free and does not create any awkward goodwill, which has to be amortised and therefore depresses earnings in subsequent years. It is no wonder that companies have rushed to dress up even blatant takeovers as happy mergers of equals in order to qualify for a pooling.

So much so, in fact, that the regulators have woken up and are now thinking of dumping poolings completely, instead of just tightening the guidelines. All take-



Furthermore, Reed is not alone in paying such jaw-dropping multiples for these types of businesses. Wolters Kluwer got caught up in a similar way for CCR, but had scope to improve CCR's margins. This does not look the case here: Benders's operating margin is already over 30 per cent.

The deal also highlights disadvantages in the breakdown of the Wolters Kluwer merger. The Dutch company was apparently among those bidding up the prices. And relatively easy US acquisitions provide a sharp contrast with the slow pace of Reed's expansion in Europe. Germany is rightly a priority, but privately-owned groups such as Bertelsmann are notoriously reluctant sellers. Havar's CEP may be more easily prised loose.

Lloyd's of London

Advocates of change at the Lloyd's of London insurance market see 1998 as a momentous year. Corporate capital has moved into the ascendancy over private capital, supplied by Names. With global competition eroding premiums, cutting costs has become an imperative, telling against the multi-layered Lloyd's system. It could not be easier to portray the remaining Names, clinging to the complex "annual venture" system of raising capital afresh each year, as Luddites.

The trouble with this view is not only that the Names dispute it but that they have entrenched rights and cannot be bullied into selling out.

Nor can they easily be frightened by the latest profit figures - another film for 1998 - do not yet show the effects of competition. The Cassandras point to an unsustainable lack of catastrophes, mitigating the profit squeeze, but disaster has not struck yet.

This leaves the proponents of progress at Lloyd's with the tricky task of pursuing a transition from old to new practices without the stick of a crisis. There are signs of evolution: removing impediments to buying and selling capacity between auctions, for instance. Changes could also be made to the annual venture system without shutting out Names. To provide a lead, reform of the unwieldy composition of the Lloyd's ruling council looks essential. Meanwhile, if it benefits the corporate entities to buy out Names, they will have to pay up for it.

Canada and Cuba in talks to protect investments

By Pascal Fletcher in Havana

Canada and Cuba have launched negotiations on a bilateral agreement to promote and protect foreign investment after resolving a main obstacle to such an accord.

Cuba agreed to compensate a Canadian insurance company whose assets it had seized after the 1959 revolution. The announcement of the \$3m compensation deal for the Confederation Life Insurance Company has sweetened the atmosphere for the two-day visit to Havana by Jean Chrétien, the Canadian prime minister. Four other Canadian insurance companies also hold claims but these are not expected to block the negotiations.

Canada is the communist-ruled Caribbean island's biggest trade and investment partner. Mr Chrétien said the country believed the deal would "stimulate and support Canadian investment in Cuba and will nurture the growing economic relationship between our two countries".

A bilateral accord would establish mutual safeguards and guarantees for investors from either country. Canadian officials said the outstanding insurance company claim would

have been an obstacle to the agreement because it would have left uncertainty about the rights of Canadian companies to protection and compensation in disputes.

But officials added that several issues relating to non-discrimination provisions - treating foreign companies as national ones - in a future accord still needed to be resolved.

Mr Chrétien has made clear he intends to broach the sensitive topic of human rights in his talks with Fidel Castro, the Cuban president.

Canadian officials said that as part of a general appeal for the release of Cuban political prisoners, Mr Chrétien would ask Mr Castro to free four prominent Cuban dissidents whose cases have been taken up by western governments, including Canada.

In his arrival speech on Sunday, the Canadian premier underlined Canada's belief that a policy of "constructive engagement" stood the best chance of coaxing Cuba back into joining what he called "a more dynamic, more democratic, more prosperous hemisphere".

"Through good times and bad, our two countries have always chosen dialogue over confrontation, engagement over isolation, exchange over

estrangement," he told Mr Castro.

Mr Chrétien's words clearly distanced Canada from the longstanding US government policy of hostility against Cuba, intensified through the 1990 Helms-Burton law. This allows the US to take action against foreign companies "trafficking" in expropriated assets.

But the Canadian premier refrained in his speech from directly urging Mr Castro to introduce democratic reforms. He preferred the more diplomatic formula of saying "we must all adapt [to] the winds of change... blowing through our hemisphere".

Mr Castro saw no need for such diplomatic niceties. In vitriolic terms, he blasted the US economic embargo against Cuba as "a crime" and "a genocide", branding its perpetrators as "war criminals".

He also rejected as "infamous manipulations and slanders" a recent US attempt - co-sponsored by Canada - to censure Cuba at the United Nations Human Rights Commission in Geneva for persistent rights violations. In a diplomatic setback for Washington, the US censure resolution was defeated last week by 19 votes to 16.

Sakakibara reprimanded for accepting lavish entertainment

By Gillian Tett in Tokyo

Eisuke Sakakibara, Japan's top financial diplomat, was yesterday reprimanded for having accepted lavish entertainment from the private sector.

Mr Sakakibara, vice-minister of finance for international affairs, handed back part of his salary voluntarily as an apology. There was no indication that he might lose his job.

The Ministry of Finance said yesterday that 44 of its officials would receive severe reprimands for similar wrongdoing, with 17 of them being forced to take pay cuts. Another 14, including Mr Sakakibara, will receive warnings and another 58 lighter reprimands. One official was suspended from duties and two resigned.

These punishments highlight the humiliation the once proud ministry has suffered in recent months as a result of corruption scandals. Two of its officials have hanged themselves.

The punishments have been imposed by the ministry itself following an internal investigation, partly in a bid to rebuild its public image. "We want to make this the turning point to rebuild the ministry and restore confidence in it," Hikaru Matsunaga, finance minister, said in a statement.

The ministry may also be trying to stave off political pressure for further arrests of its officials. It launched an internal probe last month into the conduct of 1,000 staff members after the arrest of four officials alleged to have been won and dined to excess by private sector banks and brokers in exchange for providing "favours", such as information on banking inspections.

These punishments highlight the humiliation the once proud ministry has suffered in recent months as a result of corruption scandals. Two of its officials have hanged themselves. Most of the salary reductions will be between 10 and 30 per cent for a month. Top officials usually earn about ¥20m (\$153,800) a year.

Mr Sakakibara's salary will be cut by 30 per cent for one month. He had allegedly been "excessively" entertained 20 times by the private sector. Hikaru Matsunaga, the finance minister, will undergo a similar salary cut. He was appointed in January after the former finance minister was forced out over the scandal.

The most criticism was levelled at Atsushi Nagano, the director general of the securities bureau, one of the two senior officials who resigned. These reprimands come amid signs that the scandals of the last year may now be drawing to an end. One government official said yesterday that the reprimands were "probably the last chapter. I think things are almost over now".

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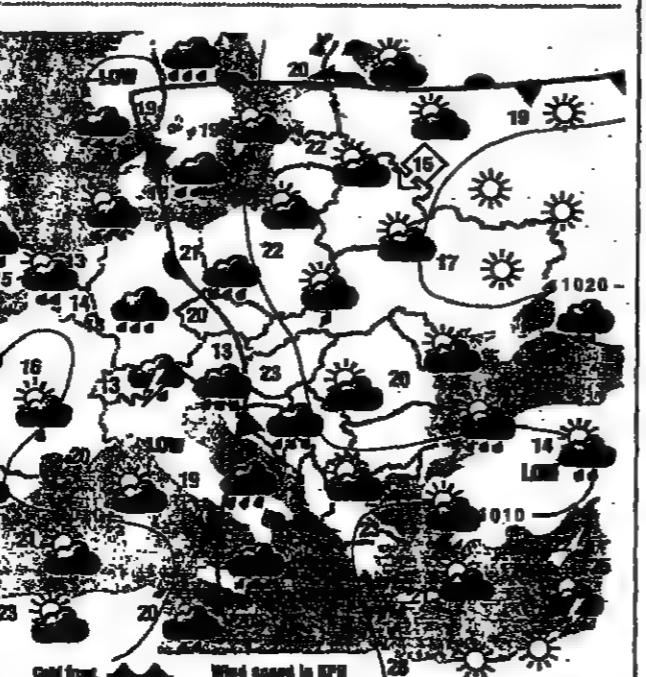
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Indonesian students in Medan demonstrating against President Suharto scatter as security forces fire tear gas and spray yellow dye. Page 8

FT WEATHER GUIDE

Europe today
The Balkans, Italy, Switzerland and Germany are likely to have heavy rain. Thunderstorms are possible over northern Italy. Western Europe will be unsettled, with bright or sunny intervals interspersed with showers. West of the Iberian peninsula, there will be heavier cloud and rain later. Most of eastern Europe will be dry and sunny, and will be notably warm across the Baltic states, western Russia and eastern Scandinavia.

Five-day forecast
Western Europe and the Iberian peninsula will be unsettled with widespread showers or longer periods of rain. Thunderstorms are possible in southern parts later. Pressure will build over Greece and the eastern Mediterranean, bringing mostly sunny skies. Eastern Europe and eastern Scandinavia will remain fine and warm.



OAG GRUPPE
WOSSEK
Cuba in talks
estments



FINANCIAL TIMES COMPANIES & MARKETS

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TUESDAY APRIL 28 1998

Week 18



INSIDE

New plant saps Tulip's strength

Tulip Computers' investment in its new plant in the Dutch city of Den Bosch – and in the Commodore brand that was to take it into the home-use sector – sapped its financial strength. The company was granted protection from its creditors last Friday, marking the failure of its expansion programme and inability to attract a partner. Page 21

D-Mark stays ahead as dollar drops

The D-Mark was currency of the day, as the dollar was hit by falling US asset markets and the yen by the usual gloom over Japan. Greece denied the drachma would be devalued before the weekend's European summit in Brussels. Page 31

Borjomi fights to protect good name

Borjomi, Russia's best-known mineral water, was used in the Soviet Union as a cure for hangovers, aches and pains. Georgian Glass and Mineral Water, the company with the rights to its name, is fighting against imitations. GGMW, a joint venture with a Georgian banking group and Dutch and

French investors, hopes to beat the competition by introducing a bottle with a screw top that is difficult to reproduce. Page 32

Issue planned for euro investors

Slovenia plans to issue a Ecu400m-Ecu500m eurobond next month aimed at investors in the new euro currency. The bond will be launched in Euros but will be transformed into euros with the first interest payments being made in the European currency, to be launched in January. Page 28

Milan plunges 6.4% on selling

Shares in Milan plunged 6.4 per cent as Italian retail investors rushed to sell. The Mibtel Index closed down 1,498 at 21,841, its biggest one-day fall since 1994. Page 42

Lion Nathan's attraction lies in China

New Zealand brewer Lion Nathan's position as the only foreign brewer with stand-alone operations in China – in the form of a large new brewery – was the main attraction for Japan's Kirin Brewery which is buying a 49 per cent stake in the New Zealand group. Page 23

Dar es Salaam euphoria fading

The euphoria that greeted the opening two weeks ago of the Dar es Salaam stock market in Tanzania is fading. The market trades for one hour every Wednesday; there is only one listing on the bourse. Investors are disappointed at the country's refusal to embrace foreign investment. Page 42

Selling hits São Paulo stock market

São Paulo fell steeply over worries about rising US interest rates. Volume was thin and although the selling was described as relatively light, it cut a swathe through leading stocks. Page 42

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COMPANIES & MARKETS

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SAN FRANCISCO AND NEW YORK BUILDINGS AMONG LANDMARK PROPERTY TARGETED BY REAL ESTATE INVESTMENT TRUSTS

Record price tags on prestige US offices

By Richard Waters in New York

Landmark office buildings in San Francisco and New York are close to being sold in transactions expected to set new benchmarks for property deals on each coast.

In San Francisco, sale of the Embarcadero Center is expected to be announced before the end of this week. At more than \$1.1bn, or \$300 per sq ft, the sale of one of the city's most prominent office developments would set a new record for the west coast.

In New York, would-be buyers are due to submit bids for the General Motors building, a 1.6m sq ft tower on Fifth Avenue. The banks handling the sale, Morgan Stanley Dean Witter and Lazard Frères, are said to be asking about \$600 per sq ft – roughly equal to the highest prices paid for large office buildings in Manhattan.

The two developments are the latest in a string of trophy buildings to come up for sale in the US in the past three years. Others have included the Sears Tower in Chicago, the Rockefeller Center and Chrysler Building in Manhattan and the Prudential Center in Boston. Such buildings were once fought over by Japanese financial institutions, helping

to drive up prices in the 1980s. They have now attracted the interest of a new generation of US property companies, known as real estate investment trusts, or reits, whose stocks have been among the best performing on Wall Street since the mid-1990s.

The auction of the Embarcadero Center is believed to have come down to a fight among three of the biggest reits – Equity Office Properties Trust, controlled by Chicago entrepreneur Sam Zell, Boston Properties, controlled by New York investor Mort Zuckerman, and Cornerstone Properties, a company formed from the US estate portfolio of Deutsche Bank.

John Moody, chairman of Cornerstone, said the expected sale price, though high, would still be lower than the replacement cost of the building. Also the geographic constraints on building in cities such as San Francisco put a high premium on prestige sites.

On the escalation in prices, Mr Moody said: "Sure I liked [the Embarcadero] better two years ago, when it would have been more like \$200 per sq ft – but, then, I liked [the price of] Microsoft better two years ago as well."

The latest sale prices echo

Ulcer drug lifts Astra profits 14%

Merger talk and research on the rise as Lossec patent deadlines loom

By Greg McLean in Stockholm

Astra, the Swedish pharmaceuticals group, yesterday reported a 14 per cent rise in first-quarter profits, driven by strong sales of its anti-ulcer agent, Lossec, the world's top-selling prescription drug.

The company, which is set to be a factor in consolidation of the sector, said pre-tax profits advanced to SKr8.94bn (\$703m) from SKr8.45bn.

The figures, in line with market expectations, were buoyed by a 29 per cent increase in sales of Lossec, from SKr4.8bn to SKr6.5bn.

Liquid assets grew from SKr20.7m to SKr27.5m. Many analysts believe the funds will be used for acquisitions to bolster Astra's status as a leading global drug maker.

Astra last month expressed

interest in merging with a large international drugs group, and Hakan Morgan, chief executive, identified as potential suitors Zeneca of the US, Schering-Plough of the US and the drugs operations of Germany's Bayer.

Yesterday a senior company official said "a number of concrete projects" were under discussion, including acquisitions of companies and research technologies. "We do not exclude any alternative at this stage," the official said.

Astra is eager to reduce its dependence on Lossec, which represents just over half its turnover, before the drug's patent rights are already up.

Lossec is due to receive approval from the US Food and Drug Administration for a generic form of Lossec.

Astra's group sales rose from SKr10.1bn to SKr12.1bn. Earnings per share climbed from SKr1.51 to SKr1.70.

Analysts were broadly satisfied with the results, although

some said margins were somewhat thinner than expected.

This reflected a sharp increase in operating costs, partly due to higher marketing and distribution expenses for new products.

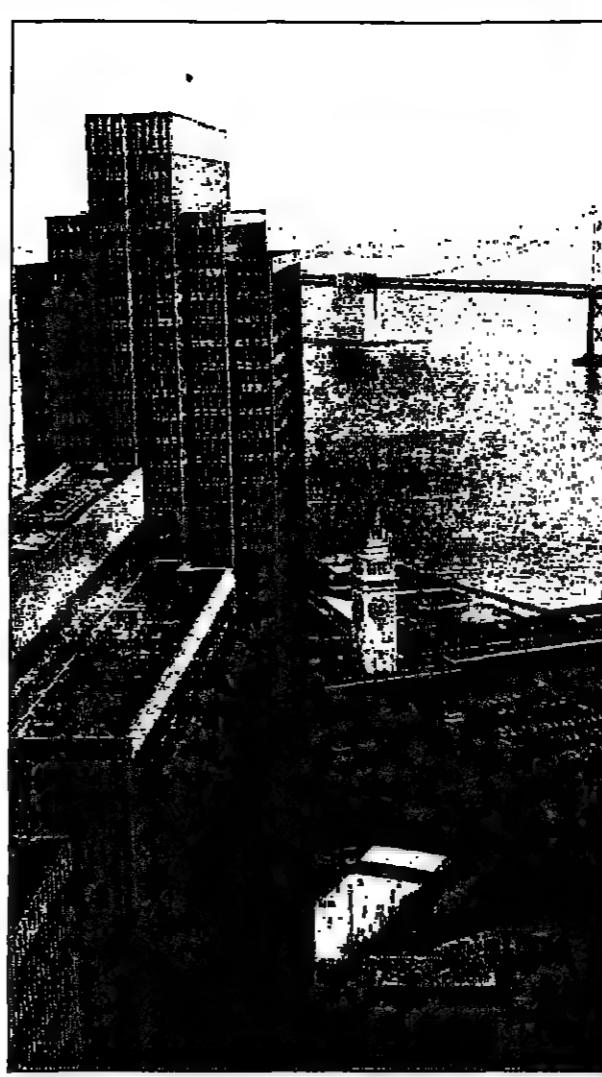
Operating expenditure rose from SKr1.9bn to SKr2.4bn, equivalent to 18.4 per cent of sales, reflecting Astra's quest to broaden its product line.

The urgency of this task has been amplified in the US, where the battle for Lossec's patent rights is already hotting up. Andri, a Florida-based group, said last week it had received approval from the US Food and Drug Administration for a generic form of Lossec.

Astra's group sales rose from SKr10.1bn to SKr12.1bn. Earnings per share climbed from SKr1.51 to SKr1.70.

Analysts were broadly satisfied with the results, although

World stocks, Page 42



High rise: The Embarcadero Center, which overlooks San Francisco's Bay bridge and ferry building, is expected to fetch \$1.1bn. Picture AP

Siebe aims for top slot with agreed bid for Eurotherm

By Andrew Edgington-Jones in London

Siebe, the UK engineering group, yesterday moved to become the world leader in process automation, making a \$421m (\$703m) agreed bid for Eurotherm, the UK-based temperature controls and drives group.

The cash and shares bid – Siebe's third acquisition in two months – would see it overtake Honeywell of the US as the largest process automation group, with a 15 per cent share of the market.

Allen Yurko, Siebe's chief executive, said: "Our vision has been to transform Siebe from a classic engineering company into a controls and instrumentation supplier."

The deal, which includes 140p in cash and just over 0.23 new Siebe shares for every Eurotherm share, values Siebe's target at 442.4p per share.

Eurotherm's shares, which had fallen two-thirds behind the market in two years, jumped by 95.4p to 450p. Analysts would not rule out a rival bid, as Eurotherm is understood to have been close to agreeing a takeover by a US group only last week.

Shares in Siebe fell from £13.80 to £13.03 as some analysts questioned whether it was taking on too many deals. They also queried the price – 18 times Eurotherm's expected earnings for 1998, and 1.8 times expected sales.

Mr Yurko said the deal would enhance Siebe's earnings in the year to April 1999. Claes Hultman, Eurotherm's chief executive, said Euro-

therm could double its annual growth rate within 18 months, to 10-12 per cent.

Eurotherm had been held back by having limited access to distribution in the US and Asia, he said. But it could now benefit from selling through Siebe's channels, and from cost savings expected to be in the order of £10m-£15m.

The deal ends a turbulent period for Eurotherm. Jack Leonard, its former chairman, attempted to oust Mr Hultman in 1995, but Mr Hultman was reinstated after protests from institutional shareholders including Mercury Asset Management and Prudential.

Mr Hultman said he had been speaking to Siebe about a possible deal for over three years. Eurotherm's profits had been hard-hit by the strong pound, he added, as 29 per cent of its sales were into continental Europe.</

COMPANIES & FINANCE: EUROPE

BANKING CHAIRMAN CLAIMS REPORTS OF VETO FOR RESCUE PLAN CAUSED RUN ON DEPOSITS

Crédit Lyonnais chief hits at Brussels

By Andrew Jack in Paris

The head of Crédit Lyonnais yesterday raised the stakes in negotiations between France and the European Commission over the rescue plan for the bank, saying that comments by Brussels last week had cost it up to FF1bn (\$166m) in deposits.

Jean Peyrelade, the chairman appointed by the French government to clean up the bank in 1993, said a "very painful" FF750m-

FF1bn had been withdrawn following reports last Tuesday that the Commission had threatened to veto a new rescue plan, which would drive Crédit Lyonnais into bankruptcy.

The comments – attributed to an official in the office of Karel Van Miert, the competition commissioner – drove down the price of Crédit Lyonnais' non-voting shares and provoked a strong reaction from senior French politicians.

Mr Peyrelade said in an interview in *Le Monde* yesterday: "What would the world say if a high public authority like the IMF caused the bankruptcy of the Japanese banks, which have or will receive more state aid than Crédit Lyonnais?"

He argued that by the end of this year – contrary to claims by Brussels officials – Crédit Lyonnais would have more than met its obligations under the original 1996 rescue plan to reduce its

commercial presence in Europe by more than half by 1998.

Mr Peyrelade questioned estimates of up to FF150bn for the cost of saving Crédit Lyonnais, arguing that the figure included losses incurred as a result of the sale of assets once held by the bank but which are now controlled by a separate state-controlled agency.

The calculations made by Brussels were also at least FF60bn too high because

they were based on the projected value of final losses, he said, and not current values.

He stressed that Crédit Lyonnais was only seeking to neutralise the effects of a penalising loan it is forced to make under the 1995 rescue until 2000, cutting the value of additional state aid by FF6bn.

The public outbursts by officials involved in the negotiations started in early this month, when Mr Van

Miert set an ultimatum for the French government and told them to respond to its questions by the end of April or risk having the aid blocked.

He went on to call "illegal" the 1997 accounts published by Crédit Lyonnais because they had been adjusted to take into account the new rescue plan, ahead of its approval.

The Commission is now

expected to meet to discuss the plan in mid-May.

NEWS DIGEST

SWEDEN

Investor close to agreeing sale of Saab stake to BAe

Investor, the main investment vehicle of Sweden's Wallenberg business empire, was yesterday said to be negotiating final terms for the sale of a strategic stake in Saab, its military aircraft subsidiary, to British Aerospace.

Under the terms of the deal, currently being scrutinised by legal advisers for both companies, Investor and family trusts representing the Wallenbergs would retain 30 per cent of Saab, while a similar sized holding would be sold to BAe. The remaining 40 per cent is expected to be distributed to Investor shareholders as part of the company's flotation this summer.

The acquisition may be approved by BAe's board tomorrow, ahead of the company's annual general meeting. If Saab achieves its hoped-for valuation of SKr1bn (\$1.3bn), BAe may invest more than SKr300m for a stake in the business.

Under the Swedish group's split structure of A and B shares, however, BAe would not hold a large proportion of Saab's influential voting rights. One official close to the negotiations said the deal had been structured to "give comfort to the Swedish government" over ultimate control of one of the country's leading defence manufacturers.

Tim Burt, Stockholm

CLOTHING

Benetton up 18% despite Asia

Benetton, the Italian clothing company, yesterday reported an 18 per cent rise in 1997 net profits in spite of the impact of the financial crisis in Asia on its sporting goods activities.

Profits would have risen 33 per cent without the activities of Benetton Sportswear, the sporting goods manufacturer which suffered a loss of L28bn (\$15.8m) in the second half of last year, largely as a result of the Asian downturn.

Benetton acquired 57 per cent of the sporting goods group last July for L318m. The company acquired the remaining 43 per cent in March from Edizione Holding, the Benetton non-quoted family holding. It said yesterday it had renegotiated a lower price of L195bn for this second stake, against the L245bn agreed last year, because of the unforecasted impact of the Asian crisis on Benetton Sportswear. Sales of ski equipment and boots have been particularly hard hit in Japan.

The Asian crisis also affected Benetton clothing sales, which were 11 per cent lower in the Asian markets last year. However, the impact was more limited for the clothing activities than for sporting goods because Asia accounts for only 15-17 per cent of Benetton's overall clothing sales.

Consolidated group sales last year rose 27 per cent to L3.637bn, while consolidated net profits rose from L245.7bn to L290bn. Excluding Benetton Sportswear, group sales rose 7.6 per cent to L3.100bn, while net profits rose from L246bn to L237bn. The company increased its dividend from L500 to L625 a share. Benetton said the sporting goods activities were now undergoing extensive reorganisation and rationalisation. Paul Betts, Milan

EGYPT

Electronics group offers shares

Egypt's leading private sector electronics manufacturer hopes to raise £2.15m (\$46m) in an important step reflecting interest among family-owned companies to shareholdings to finance expansion and debt repayment. International Electronics, largely owned by the Bechtel family, will next month float 27 per cent of its shares on the Egyptian Stock Exchange in a sale to be handled by Cairo brokers Intercapital Securities in conjunction with ING Barings. Shares will be offered at £53 each, an 8 per cent discount to the market price.

NASDAQ

German investors targeted

Nasdaq, the technology-dominated US stock market, is to spearhead its launch into the continental European market with a campaign aimed at Germany's private investors. The world's second-largest stock market announced the £13m advertising campaign yesterday as it unveiled the results of a UK awareness campaign launched eight months ago and a dedicated national website.

Maggie Kelly, vice-president of Nasdaq International, said the research had found a 20 per cent increase in awareness about what Nasdaq did among the wealthy managers and executives targeted by the campaign. "We have been extremely happy about the response in the UK and the feedback we have got from private investors," she said. "So now we are ready to launch further afield."

Nasdaq has been reluctant to provide sales targets for the European market. About 18 per cent of investments in Nasdaq come from non-US investors, with most of this derived from institutions. Jane Martinson

San Paolo-IMI merger wins formal approval

By Paul Scott in Milan

Italy's bank consolidation moved up a gear yesterday with formal approval for the merger of Istituto San Paolo di Torino, the country's biggest commercial bank, and IMI, the Rome-based banking group.

The merger, approved by the boards of both banks, will create the country's largest banking group, holding total assets of L350,000m (£197bn), and will involve a share exchange of 1.045 San Paolo shares for one IMI share.

Once this is completed, San Paolo's existing shareholders will hold 55.3 per cent of the new group, with IMI shareholders owning 44.7 per cent.

The two banks agreed to name the new combined credit institute San Paolo-IMI, to be headquartered in Turin. Luigi Arcuti, IMI's chairman and a former San Paolo managing director, is to become chairman of the enlarged group, beating Gianni Zandano, the current San Paolo chairman, to the job after a tough contest.

Under the strategic plan drawn up by the two banks, the new group will have two principal divisions – one

focusing on retail-middle market and large corporate activities, the other on merchant banking. Other activities, such as personal financial services, investment banking and public works, will form separate business units.

The plan is to achieve a consolidated return on equity of 15 per cent by 2000. The two banks said they planned to spin off their property assets, valued at about L250bn, into a separate company to improve returns.

The San Paolo-IMI merger has accelerated the pace of consolidation in the banking industry, following the recently announced merger of Credito Italiano with a group of leading north Italian savings banks.

Credito Italiano, whose proposed merger with Uni-credit has won widespread praise, reported yesterday at its shareholders' meeting a 70 per cent rise in first-quarter gross operating profits to L465bn compared with the first quarter of 1997.

Both the San Paolo-IMI and Credito Italiano-Uni-credit deals are now putting pressure on Banca Commerciale Italiana, Credito Italiano's traditional Milan

Retevisión to bid for Spanish cellular licence

By Tom Burns

In Madrid

Retevisión, the new Spanish fixed telephone operator controlled by Telecom Italia and the domestic power group Endesa, will enter a last-minute bid to compete with France Telecom for Spain's third cellular phone licence.

The licence is the last to be awarded by Madrid before the telecommunications market is fully liberalised at the end of this year.

France Telecom is bidding through a consortium known as Lince, which is backed by Deutsche Telekom and Sprint of the US, which controls 32 per cent of its shares.

The bids will be entered on Thursday and the outcome will be decided in late June.

Retevisión was forced to bid after it failed to forge an alliance with Airtel, which controls 28 per cent of Spain's telephone market.

The attempt to link the two groups was blocked by a surprise shareholder agree-

Hoechst will not be hurried

By Graham Bowley

Hoechst, the German chemicals and pharmaceuticals group, plans to complete its transformation into a life sciences company by 2000.

But the German group has given the strongest signal yet it will not cave in pressure to dispose hastily of its remaining industrial chemicals business.

"The sale of more difficult businesses – those are behind us. Having done all this, I am looking to resist pressure. Pace is nothing in itself," said Jürgen Dörmann, chief executive.

In an interview with the *Financial Times*, Mr Dörmann said Hoechst would be prepared to call off talks with British Petroleum about the sale of its DM220m-a-year (\$457m) polyethylene business unless a deal was struck soon.

His position signals growing impatience with the negotiations with BP and throws into doubt the sale, which industry observers had assumed was close.

"It will be signed in six months. We are negotiating with a number of parties, including BP," he said.

Hoechst said if the deal was not signed with BP within six months it would be with another party.



Jürgen Dörmann: 'pace is nothing in itself'

which he insisted was improving. "The chances are higher that we meet it [than we do not meet it]. The pipeline is much more important," he said.

Last week Hoechst secured agreement to sell the remaining stake in its Trevira polyester business, part of its industrial chemicals division, to a US and Mexi-

can investor group. This sale would be finalised within six months, Mr Dörmann said.

The sale of Hoechst's European polyester fibres to Indonesian company Multikarta would be completed within four weeks, he said. The sale had been held up by a deterioration of the buyer's finances following the Asian crisis.

Reduced loan losses lift Handelsbanken

By Tim Burt in Stockholm

Svenska Handelsbanken, Sweden's largest bank, yesterday announced a 32 per cent rise in first quarter profits after solid growth in net interest income and reduced loan losses.

The bank, which last year acquired the mortgage lender Stadsbygden for SKr2.5bn (\$380m), said operating profits had risen from SKr1.75bn to SKr2.25bn.

Contributions from Stadsbygden helped lift net interest income from SKr2.58bn to SKr2.92bn, although net commission income fell slightly from SKr787m to SKr785m.

The cost of integrating the mortgage lender into Handelsbanken's operations, however, was blamed partly for pushing operating expenses up from SKr1.77bn to SKr2.08bn.

Market falls a bonus for Tabacalera bidders

By Tom Burns

Daily falls on the Madrid stock market for the past week have provided a clear signal to investors who bid for shares in Tabacalera, the Spanish tobacco group which completed its privatisation process yesterday.

Co-ordinators for the sale of the government's 52.3 per cent stake in the company were expected last night to set an issue price of Pta3,262, based on the average weighted price during yesterday's trading. The final price is well off the Pta3,840 maximum set for the issue at the start of last week.

Such a price would drag the value of the flotation down to Pta2.11bn (£191m) from initial estimates of Pta3,424m. Analysts said the combination of strong demand for the stock and the unexpectedly low issue price was

likely to ensure a steady after-market, with institutions buying up Tabacalera stock when shares begin trading today.

Tabacalera's shares yesterday fell 4.75 per cent against a 3.21 per cent fall on the general index, which represented the biggest drop on the Madrid market since October.

Since the start of the offer period two weeks ago, the value of the group's shares has fallen by 13.37 per cent.

In spite of the high value of Tabacalera's shares earlier in the month, the retail tranche, which represented 70 per cent of the total offer – a new benchmark for equity distribution to small savers in a Spanish privatisation – was 19 times over-subscribed.

Demand on the institutional tranche was 3.4 times the total offered.

DURBAN ROODEPOORT DEEP, LIMITED

(Incorporated in the Republic of South Africa) Registration No. 0/00726/06

NASDAQ trading symbol DROO

("Durban Deep" or "the company")

ANNOUNCEMENT TO HOLDERS OF SHARE WARRANTS TO BEARER

Holders of share warrants to bearer ("warrant holders") are advised that a general meeting of shareholders of Durban Deep will be held at 45 Empire Road, Parktown, Johannesburg, South Africa, at 10:30 (South Africa local time) on Wednesday 27 May 1998 (or 10 minutes after the conclusion or adjournment of the separate class general meeting of Durban Deep's preferred ordinary shareholders which has been convened to be held at 0500 (South African local time) at the same venue and on the same date, whichever is the later time), to consider special and ordinary resolutions to amend the terms and conditions of Durban Deep's preferred ordinary shares to enable them to be converted into ordinary shares and for one option to be granted by Durban Deep for every preferred share held, to amend Durban Deep's articles of association to permit fractions of shares resulting from consolidations to be sold for cash, to consolidate and immediately thereafter subdivide Durban Deep's ordinary and preferred ordinary shares to facilitate the reduction in the number of small holdings of ordinary and preferred ordinary shares, to authorise shares to be issued at a price less than the amount arrived at by dividing the portion of Durban Deep's stated capital contributed by already issued shares of the same class by the number of issued shares of that class at the date of the issue in question and to authorise the issue of ordinary shares to Randgold & Exploration Company Limited to capitalise its loan account.

A copy of the circular to members (including the notice of the general meeting) which is being posted to registered shareholders is available from the United Kingdom secretaries, Vaduct Corporate Services Limited, 19 Charterhouse Street, London EC1N 6QP, or the Paris agents, Barclays Bank PLC, 45 Boulevard Haussmann, 75009, Paris, France.

A warrant holder who wishes to attend or be represented at the general meeting must produce his share warrant or a certificate of his holding from a banker or other approved person at the bearer reception office of the United Kingdom registrar, Computershare Services PLC, 1st floor, 5-10 Great Tower Street, London EC3R 8ER, or he must produce his share warrant at the office of the Paris agents at the above address, in both cases at least two clear normal business days before the date appointed for the holding of the general meeting and shall otherwise comply with the conditions governing share warrants currently in force. Thereupon, a proxy or an attendance form under which such warrant holder may be represented at the general meeting will be issued.

By order of the board,

DURBAN ROODEPOORT DEEP, LIMITED

MA Boff

Secretary

29 April 1998

SABIAN MERCHANT BANKING CORPORATION

US\$100,000,000

Floating rate notes due 2002

Common Code : 005079586

(Incorporated in Bermuda with limited liability)

Guaranteed by

FIRST PACIFIC COMPANY LIMITED

(Incorporated in Bermuda with limited liability)

Common Code : 005079586

Guaranteed by

FIRST PACIFIC CAPITAL LIMITED

(Incorporated in Hong Kong with limited liability)

COMPANIES & FINANCE: ASIA-PACIFIC

BREWING JAPANESE GROUP PAYS NZ\$1.33bn FOR CONTROLLING STAKE

Kirin buys 45% of Lion Nathan

By Gwen Robinson in Sydney

Shares in Lion Nathan fell yesterday after Kirin Brewing, Japan's largest brewer, spent NZ\$1.33bn (US\$745m) to acquire a controlling 45 per cent stake in the New Zealand-based brewer.

Kirin said the acquisition formed the world's fourth largest brewing alliance.

Analysts said the deal could result in a takeover battle as leading brewers, including Interbrew of Belgium and Anheuser Busch of

the US, had expressed interest in a partial or full acquisition of the New Zealand brewer before the Kirin deal.

Kirin acquired the stake through the initial purchase of 15.8 per cent held by Doug Myers, the company's chairman, and several directors, and bidding in the New Zealand stock market for a further 29.4 per cent.

Lion Nathan shares closed at NZ\$5, down 30 cents from Friday's close but 5 cents above Monday's intraday low, valuing the company at

just under NZ\$3bn. Lion Nathan accounts for 5.4 per cent of the NZSE-40 capital index, the market's main gauge, which fell 1.52 per cent to 2287.61 on the day.

Yasuhiko Sato, president of Kirin Brewing, said Kirin would consider increasing its stake in Lion Nathan, possibly to make the company a fully-owned subsidiary, but the New Zealand side would maintain management control for about the next three years.

Kirin's move follows

months of speculation about a possible merger or takeover of Lion Nathan, which has 42 per cent of the Australian market and a 55 per cent share in New Zealand.

The brewer's brands include Swan, Tooheys XXXX and Steinlager.

Mr Myers, whose grandfather founded the company, had signalled his wish to unload most of his stake and retire within several years, analysts said.

Under an agreement with Kirin, Mr Myers will remain

as chairman for three years and is expected to retain a stake worth NZ\$250m.

On Friday, Lion Nathan announced a stronger than expected first half, with net profits rising 14.5 per cent to NZ\$38m.

Lion Nathan is the only foreign brewer to be operating alone in China via a wholly-owned brewery in Suzhou - a factor that appealed to Kirin, which is involved in joint ventures in China where it has strong distribution networks.

PLN in call for higher tariffs

By Sander Thomas in Jakarta

NEWS DIGEST

MOBILE PHONES

Total Access agrees deal with banks over debts

Total Access Communication, one of Thailand's largest mobile telephone network operators, said yesterday its main bank creditors had agreed to restructure some of the company's debts. The restructuring includes a rollover of a \$200m syndicated loan originally due for repayment today. Total Access previously said that because of the devaluation of the baht, which makes foreign-currency-denominated debts more expensive, it would be unable to pay back this loan on time.

Many Thai companies are negotiating with creditors to restructure the maturities of their borrowings but have been reluctant to convert debt into equity. Negotiations are expected to accelerate because of a new bankruptcy law which increases pressure on errant debtors and gives creditors incentives to lend to struggling companies.

The deal with about 40 creditors allows Total Access to extend repayment of the loan over four to six years in exchange for paying a higher interest rate. Although the deal staves off default, it is expected to increase the company's financing costs by between 50 and 75 basis points, according to a report by brokerage ING Barings.

Total Access has nearly \$1bn in foreign debts and continues to negotiate longer repayment terms for many of those debts. The company recorded foreign exchange losses of \$122m (\$566m) in 1997.

ING Barings expects the company will seek new investors to recapitalise, possibly through a reduction in ownership of Total Access by United Communication Industry from its current holding of 71 per cent. Ted Bardecke, Bangkok

INTERNET PROVIDERS

Yahoo! Japan sales up 207%

Yahoo Japan, the Internet information provider which is a subsidiary of Softbank, yesterday announced strong growth in sales and profits for the year to March 31, thanks to a steady increase in internet users.

Yahoo's sales jumped 207 per cent to Y1.27bn, while pre-tax profit rose 184 per cent to Y131.8m and net profit increased 168 per cent to Y84.4m.

Although the demand for personal computers was sluggish because of the weakness of the Japanese economy, the internet advertisement market has continued to expand rapidly, the company said. Internet users in Japan rose to 9.7m by the end of March, from 7m a year ago. The internet advertisement market has also developed into a Y8bn (\$45.8m) industry, much bigger than the projected Y4bn, according to an industry survey. AP-DB, Tokyo

CHINA

CICC optimistic on expansion

China International Capital Corporation, the investment banking joint venture between China Construction Bank and Morgan Stanley Dean Witter, expects to continue its expansion despite Asia's financial crisis, officials said yesterday.

"Our business will continue to grow and we will see significant development in certain businesses this year," said Zhou Xiaochuan, whose appointment as chairman was announced yesterday. Mr Zhou is replacing Wang Chuan, who has been appointed executive vice-governor of Guangdong province.

CICC, the first joint venture investment bank in China, has established itself as a significant player in mainland-linked equity issues and is active in the Chinese government bond markets. Last year, it achieved pre-tax profits of \$30m on revenues of \$50m. John Riddings, Hong Kong

Japanese group eyes Lion's share

NZ brewer has a strong position in China, write Gwen Robinson and Bethan Hutton

The most revealing clue to the motives behind the acquisition by Kirin Brewing in China's Guangdong province. It was the perfect marriage, as one analyst said.

However, some analysts in Tokyo greeted Kirin's move with scepticism. "Kirin is a highly domestic company, trying to find a way out of Japan with little experience," said Tohshiro Binder, senior analyst at HSBC Securities in Tokyo.

Kirin is being squeezed in the Japanese beer market, which is stagnant or shrinking. The brewer is clinging to its title of Japan's largest brewer, but its position has been eroded over the past decade by the growth of Asahi Breweries. Asahi's Super Dry brand recently knocked Kirin's Lager Beer from its long-held slot as Japan's most popular beer.

With limited growth prospects in the domestic market, the battle between Kirin and Fosters, Lion Nathan's main rival in Australia. But it was Lion Nathan's position as the only foreign brewer with stand-alone operations, in the form of a large new brewery, which was the main attraction for Kirin.

Both companies said yesterday that joint expansion in China would be a priority. As well as Lion's own plant, it has an 80 per cent interest in a joint-venture brewery in Wuxi, while Kirin owns 50 per cent of Zhuhai Kirin



Yasuhiko Sato: two companies will form the world's fourth largest brewing alliance

Reuters

bought an existing brewery in 1995. But it is still trying to recoup its A\$300m (US\$195m) investment in its new Suzhou facility, which only began production this year. Its China operations lost NZ\$11.4m (US\$6.4m) in the six months to February and the company acknowledged it was talking with other brewers about producing their brands in China.

Widely, the deal will link Kirin, which has more than 40 per cent of the Japanese beer market, with Lion's shares of 42 per cent of the Australian market and 55 per cent in New Zealand. The Kirin brand name will be joined by Lion Nathan's leading brands including Castlemaine XXXX, Swan, Tooheys, Steinlager and Lion Red. Kirin said yesterday it

might eventually take a controlling stake in Lion Nathan. But by keeping the stake under 50 per cent, Kirin would not be obliged to incorporate the whole of Lion Nathan's balance sheet - including its debts - into its own consolidated accounts, but could reap the benefit of the extra income.

Kirin's sales and profits have been falling steadily. Earnings per share have almost halved over the past three years from Y88 in 1995 to Y16.6 in 1997. However, Kirin has minimal debt and a substantial cash pile. The Lion Nathan stake should cost slightly less than it had planned to spend on buying back up to 100m of its own shares this year.

It is doubtful whether the two companies will emphasize cross-brand promotion in each other's markets. In

Japan, the market for imported beer was shrinking. Naomichi Asano, Kirin managing director, said yesterday. But Kirin intended to "look at the opportunities" for Lion products in Japan and further afield.

Lion Nathan's recent restructuring programme has targeted Australia's premium beer market with a plan to introduce up to three new premium brands by the end of next year. Mr Cairns said yesterday the company might consider introducing Kirin beer as a premium brand.

The alliance's prospects for further expansion in Australia depend largely on Lion's pursuit of this market, where growth is predicted nearly to double in the next five years, from a 3 per cent share of the total market.

Provisions hit Indonesia's banks

By Sander Thomas

Bank Lippo, Bank Niaga and a host of smaller Indonesian banks reported a sharp increase in provisions for bad loans yesterday, but one ratings agency said it feared that more than half of the outstanding loans may turn bad this year.

Bank Lippo, part of the Lippo Group, reported a 44 per cent rise in total interest income for 1997 to Rp2.048bn

(\$258m), but only a 1.4 per cent rise in net profit to Rp118.1bn. Provisions reached Rp40.114bn, up from Rp15.023bn last year.

Bank Niaga, controlled by the Djoko Adikusumo family which also runs the Tirta Mas conglomerate, reported a 54 per cent drop in 1997 net profit from Rp97.5bn to Rp44.6bn, in spite of a rise in interest income from Rp1.620bn to Rp1.988bn. Much of the drop was

blamed on a tripling of provisions from Rp64.92bn to Rp207.1bn. Cumulative provisions for loan write-offs were Rp224.9bn, compared with Rp88.5bn in 1996.

Many banks have collapsed under foreign debt and high interest rates and are kept afloat only by large loans by the central bank, which has also guaranteed their deposits.

Refindo, the Indonesian ratings agency, warned last

week that problem loans may account for 80 per cent of the banking industry's total loans by 1998 if the private debt issue is not resolved.

A sharp rise in interest income boosted net profits of Bank Duta from Rp6.458bn to Rp50.561bn; provisions more than tripled to Rp118.547bn. Bank Pliko's profits for 1997 more than doubled from Rp5.98m to Rp12.5m.

According to the terms and conditions of the Bonds, profits in 1997 are to be 17.72 per cent. But they have been created upon exchange against Coupons on account of payment of interest.

New total nominal amount: Rp1.246.400.000

Interest rate as of: 30/04/98

PRC 1-246-400-000

THE PRINCIPAL PAYING AGENT: SOCIETE GENERALE BANK & TRUST S.A.

LUXEMBOURG

11-13 AVENUE EDOUARD RÉMOND

L-1435 LUXEMBOURG

11-13 AVENUE EDOUARD RÉMOND

COMPANIES & FINANCE: UK

MEDIA EMI AND ADVENT INTERNATIONAL BOLSTER FINANCING AFTER BANKERS CANCEL \$835M SYNDICATED LOAN

HMV Media finds buy-out backing

By Simon Davies

EMI, the music group, and Advent International, the venture capitalist, have put up more of their own capital to finance the buy-out of Dailons, HMV and Waterstone's after bankers refused to back a \$550m (\$335m) syndicated loan.

Merrill Lynch and SBC Warburg cancelled the syndicated loan to HMV Media, which is acquiring the three retail businesses, after other bankers expressed concerns over the level of leverage, and its business plan.

HMV's gearing will be substantially reduced with the agreement to inject a further \$50m of equity. About half the cash will come from EMI and Advent, which own 35 per cent of HMV Media, while the remainder will be raised from the placement of preference shares.

One US investment banker said: "By raising the equity account by so much, a lot of the other issues have become peripheral. But the real question is: has this deal become permanently tainted goods?"

A number of bankers said

they would still be unwilling to back the transaction, but it is expected that Merrill and Warburg will be able to put together a core underwriting group of about half a dozen banks.

Under the new structure, the so-called term loan element has been reduced by \$50m to \$350m, with a further \$100m to be raised from a revolving credit facility. HMV Media also launched a \$200m junk bond issue yesterday, which will repay a bridging loan from EMI.

EMI and Advent could have insisted on retaining

the original financial structure, even if Merrill had failed to find other backers, since the US investment banks were legally committed to providing the funding.

However, there would have been a risk that the junk bond issue might have flopped. HMV Media would have got a bad reception the next time it had attempted to raise money through capital markets.

The leveraged loan market has exploded this year, with more than \$38b of loans expected to close in the first half of the year, more than

double the comparable figure for 1997. At the same time, the Japanese banks have almost entirely withdrawn from the syndicated loan market, in the wake of the Asian crisis.

Given the growth in the level of issuance, a number of deals have struggled, most notably William Hill and IPC. But HMV Media is the first to have to be substantially restructured.

The expected sale of the packaging business of the Dutch group KNP is expected to be the next substantial leveraged buy-out deal.

Stagecoach launches bond for 113 trains

By Edward lace

Stagecoach, the diversified UK transport company, yesterday launched a £500m bond which will be used to purchase 113 new trains. The "securitisation" offering, the first of its type for passenger trains, is the latest in a series of asset-backed bonds to be issued by UK companies.

An asset-backed bond is based on the collateral of future income streams such as mortgages, student loans, credit card receivables or even film royalties. In this case, the bond will be serviced by the income paid to Stagecoach from the lease of the trains to rail operating companies. The coupon on the three-tranche bond will be paid through a special purpose vehicle.

"This is the first of what we expect to be many similar securitisations by the UK transport sector," said Keith Bellantine at UBS, joint lead manager with SBC Warburg.

"If you look at the changes which will be made to London Underground or the needs of other rolling stock companies, this is likely to be a more common type of transaction."

Disney could also cut costs by merging its video distribution operation with EMI's music one. This would enhance the financial benefits of the deal at a time when the music market is sluggish.

However, Disney may be wary of expanding in the high profile and controversy-prone music industry. Disney's still reeling from the furore when *Ellen* (the star character in one of its ABC subsidiary's TV series) came out as a lesbian, says one EMI executive. "And that's nothing compared to the trouble some of our bands could cause."

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COMMENTS
Siebe/Eurotherm

rate governance

British Regional
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100m price-tag

Jonathan Ford

INDONESIA UNLIMITED

JOURNAL

BRICK COURT CHAMBERS,
BRUSSELS

MANAGEMENT SLEEPING ON THE JOB

Quick nap
between the
work sheetsVictoria Griffith on
the growing number
of companies that
offer a pillow as
part of the package**N**apping at work would be grounds for dismissal in many companies - at the very least it would merit a serious black mark. But far from discouraging napping in the office, some companies provide pillows and blankets.

Gould Evans, an architectural company in Kansas City, has set up sleep "tents" in an empty area of the office. Official napping isn't at 22 IS, a consultancy in Berkeley, California, it's so popular that workers have to make reservations well in advance. Yarde, a metals distributor in Connecticut, has incorporated a special sleeping room in designs for its new facility.

Engineers with the Burlington Santa Fe Railway Company in Texas are encouraged to nod off when they get the chance. A pilot programme at the petrochemical group Nova in Canada is allowing night workers to retire to a reclining chair if they feel drowsy. And British Airways is thinking about adopting a napping policy for its pilots during long-haul flights.

Even where there is no provision, workers can be creative about squeezing in a quick snooze. Bill Anthony, a sleep expert at Boston University, says he has interviewed people who sleep in their car in the company car park, in empty offices, or even in the toilet.

According to the National Sleep Foundation based in Washington, 20 per cent of employees who work outside a nine-to-five schedule regularly fall asleep at work.

The pressures of home life and work have turned many employees into sleep-deprived zombies, says the foundation, and companies are paying the price in decreased alertness on the job. A Gallup survey last year found that 56 per cent of working adults experience significant drowsiness during the day.

Sleeping on the job is often a safety issue. A 1994 study by the NASA Ames Research Centre provided strong evidence that a 40-minute rest during the cruise portion of a long-distance flight substantially improved pilots' alertness.

"Our workers deal with a lot of heavy, dangerous equipment," says Don Johnston, Nova's medical director. "They need to sleep when they're feeling drowsy."

Most companies limit naps to 40 minutes, allowing 20 minutes for workers to doze off and 20 minutes to snooze. That falls within the guidelines of what is referred to as the "power nap". "If you sleep for more than 20 minutes, you'll fall into a deeper sleep and feel groggy when you wake up," says Mr Anthony.

Instituting power naps at companies poses some interesting logistical problems. Should the sleeping areas be mixed or single sex? Should workers bring their own pillows? What do you do about

a colleague who snores?

Companies are wondering, moreover, what is the best way to arouse a sleeping worker. Alarm clocks going off at odd times would disturb fellow nappers.

To resolve the problem, some corporations - such as Nova - have appointed co-workers to wake up napping colleagues. Others have

adopted noiseless alarms that vibrate.

Companies that have made nap time official say their experience has been positive. "It's boosted employee alertness and morale," says Wendy Joel, shift work consultant for Nova. "Of course, there is bound to be some abuse of the system. But those workers are in the minority."

Even in organisations that have adopted a nap policy, many employees still do not feel comfortable sleeping on the job. Until recently, anyone nodding off at the Santa Fe Railway would have been sacked.

"It's hard to move from that sort of stance to getting workers to believe we're actually encouraging it," says Jim Sabourin, a spokesman for the company.

To participate in a survey on napping at the office, contact the website: www.napping.com

Pegging out: the 'sleep tents' at Gould Evans, a Kansas architect

Watkins
resigns
from
Latinvest**F**inns' levy on power imports ruled unlawful

European court

part of a general system of internal dues applying systematically to categories of products according to objective criteria and without regard to origin. In that case, the charge falls to be dealt with under the taxation provisions of the Treaty. The Court ruled that the Finnish duty fitted that category.

Imported and domestic electricity formed part of the same tax system and the duty was levied by the same authorities, whatever the origin of the product, under procedures governed by general taxation legislation.

Since both imported and domestic electricity were subject to a levy, it could not be said that the charge was imposed by reason of importation alone. Thus the electricity tax was not to be classified as a customs duty, but rather fell under the provisions concerning internal taxation.

In that regard the Treaty did not preclude the rate of an internal tax varying according to how the electricity was produced.

But it did preclude calculating the tax on the imported product and that on similar domestic products in a different manner on the basis of different criteria that led, even if only in certain cases, to higher taxation on the import.

The Court did not accept that, because of the characteristics of electricity, a flat rate calculated to correspond to the average rate levied on domestic electricity was the only way of treating the imported electricity in an equitable manner.

Practical difficulties did not exempt an EU member state from the prohibition on discriminatory internal taxation. It was incumbent upon the state to abolish discriminatory internal taxation measures where this was the only way of avoiding direct or indirect discrimination against imported products.

Any pecuniary charge, however applied, that is imposed unilaterally on goods because they cross a frontier, and that is not a customs duty in the strict sense, constitutes a charge having equivalent effect to a customs duty.

Such a charge may not be so characterised if it forms

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SCHRODER CAPITAL
MANAGEMENT has appointed

Bob Michelis head of US fixed income. Previously he was a managing director and portfolio manager at BlackRock Financial Management.

● DAIWA EUROPE has

announced the appointment

of Amalia Estenssoro as Latin

American economist in the

fixed income division.

Previously she worked as a

Latin American economist for

HSBC James Capel, Odo

Habek has joined DAIWA's

growing global market debt

origination team, as senior

vice-president with

responsibility for coverage of

Latin America. Habek will be

based in New York with

Daiwa Securities America, and

will report to Vince Burton,

managing director and head

of emerging markets operation

in DAIWA Europe. Prior to

joining DAIWA, Habek was

with Deutsche Morgan

Grenfell in New York.

● Iain Siville, the chief

executive of CRESTCo, has

been elected chairman of the

EUROPEAN CENTRAL

SECURITIES DEPOSITORY
ASSOCIATION.

● WATTS BLAKE BEARNE, one of the world's largest

extractors of high quality ball

clays, has announced the

appointment of Gerhard

Hillebrand as managing

director of its German

subsidiary, Fuchs'sche

Tongruben (Fuchs-Ton), based

in Ransbach-Baumbach,

Westerwald. Hillebrand, 48,

who became joint managing

director of Fuchs-Ton in July

1997, succeeds Eckart Groll,

who retires after 34

years service with the

company.

● THE ESTEE LAUDER

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John Demsey, currently senior

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Cosmetics Company, to the

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global strategic planning

and information systems

functions will be integrated

into a single department.

INTERNATIONAL CAPITAL MARKETS

Prices fall on fears of rising rates

GOVERNMENT BONDS

By Simon Davies in London and John Authors in New York

Prices moved sharply lower yesterday, reflecting growing fears of a deteriorating interest rate environment in the US and Europe.

Investors were concerned that the core European markets may see interest rate increases after evidence of increased economic activity but the main driver for the markets was dramatically weakening sentiment in the US.

Fears that the Federal Reserve could again be planning to tighten interest rates to dampen US economic growth led to heavy selling of US TREASURIES on Wall Street yesterday.

Toyota returns with \$1bn offer

INTERNATIONAL BONDS

By Edward Luce

Toyota Motors Credit Corp, the main funding vehicle for the Japanese car company, launched its first international bond for almost a year in a \$1bn offering.

The five-year bond, which is expected to be priced at a spread of 32 basis points over the "when-issued" US Treasury, was preceded by a short roadshow in Europe to reassure TMCC's traditional investor base about the company's financial strength.

The AAA-rated company last came to the market in mid-1997 with a 10-year \$1bn transaction. That deal is now trading at a spread of more than 40 basis points in the secondary market.

"The borrower felt conditions were right for a return

to the market," said an official at Credit Suisse First Boston, joint lead with Merrill Lynch and J.P. Morgan. The official noted strong demand from Asia.

CAISSE CENTRALE DU CREDIT IMMOBILIER DE FRANCE, the country's largest housing finance company, will today issue a \$1bn bond targeted at European money managers.

The three-year floating-rate bond, which will have a "putitive put" option after one year and thereafter every three months, is considered the first significant euro-denominated transaction to be targeted purely at such investors. The put option is described as putitive because it would be redeemed at a sub-Libor rate.

"Money managers obviously cannot invest in paper

deliberations appeared to have leaked.

This was exacerbated by data from the National Association of Realtors, which showed sales of existing homes had hit a record rate in March.

Sales rose 2.5 per cent during the month, when analysts had expected a decline. This was treated as further evidence that the Fed might think economic activity in the US was growing too quickly.

Several important data releases are due later this week that bear on the strength of the US economy. Particular attention will focus on Thursday's publication of provisional estimates for GDP growth in the first quarter, and for the employment cost index, which has

long been monitored by the Fed as a signal of inflationary pressure.

The slump on Wall Street accelerated declines on European markets. The Italian and UK markets were marginally weaker than Germany's, but European markets fell across the board.

GERMAN BONDS settled 0.62 lower at 106.41 on significantly increased volumes, as hopes of further interest rate cuts both in Europe and the US evaporated.

The market had moved weaker long before Wall Street opened, as investors grew nervous about the weekend's state election results, where Chancellor Helmut Kohl faced early.

David Brown, European economist at Bear Stearns, said: "With a Bundesbank

council meeting looming again on Thursday, we think 'never say never again' is an appropriate catch-phrase for the markets over the risk of near-term German rate re-armament."

UK GILTS ignored last week's evidence that the UK at least is less likely to face further interest rate rises. The June contract settled 0.24 lower at 107.18, having been a whole point down at one

Trade-off spread along the yield curve. And the 10-year yield spread against bonds widened by two basis points to 99 points.

ITALIAN BTPs also slumped, although, unlike the domestic equity market, they fell in line with Germany. The June contract settled 0.80 down at 110.03.

Project finance deal for Venezuela

By Raymond Colitt in Caracas

Venezuela is returning to the capital markets with a project finance deal that could set a benchmark for the oil-rich nation and mark a resurgence in regional project lending.

A joint venture led by Pequiven, the petrochemical subsidiary of state-owned petro company PDVSA, yesterday announced an \$800m finance package for a fertilizer complex in north-eastern Venezuela.

The deal includes a \$250m issue of SEC Rule 144a bonds maturing in 2020 and a syndicated loan for the remaining \$550m. Pequiven said Citibank, NationsBank and Mediobanca Centrale are making the new euro currency due to be launched in January next year.

The issue will be launched in Ecu for a minimum of Ecu400m, but will be transformed into euros with the first interest payments being made in the new European currency due to be launched in January next year.

The bonds were rated BBB, BBB, and BBB by Moody's, Duff & Phelps and Fitch IBCA, respectively.

A western banker in Ljubljana said the eurobond was "a strategic transaction for Slovenia to introduce itself to a pan-European investor base. The country is in the D-Mark zone with the tolar (the Slovenian currency) more or less pegged to the German currency."

Slovenia is planning to use proceeds from the issue to refinance the more expensive US dollar denominated Series 1 bonds it issued in 1996 as part of the settlement of its share of the debt of former Yugoslavia to the London Club of commercial banks.

According to western bankers in Ljubljana, Slovenia is seeking to establish a benchmark bond in euros to tap the large new investor base that will be created by the new currency.

It will be the first country from central and east Europe to launch a euro-denominated eurobond and the first of the five central European candidates for membership of the European Union to make such a move.

Slovenia, which gained independence in 1991 with the collapse of Yugoslavia, is the most prosperous country to have emerged from east Europe. Its per capita gross domestic product is similar to EU countries such as Portugal and Greece and began negotiations on EU membership in Brussels last week.

It is the only country from the region with investment grade ratings from all the leading international agencies. The country is rated Single A with a stable outlook by Standard & Poor's and A+ and A3 (the equivalent of A-) by Fitch IBCA and Moody's, respectively.

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According to western bankers in Ljubljana, Slovenia is seeking to establish a benchmark bond in euros to tap the large new investor base that will be created by the new currency.

The issue could be followed later this year by the launch of a \$200m-\$300m Yankee bond to US investors, which would complete Slovenia's planned borrowing this year in the international capital markets.

According to western bankers in Ljubljana, Slovenia is seeking to establish a benchmark bond in euros to tap the large new investor base that will be created by the new currency.

Slovenia made its debut in the international bond market in 1996 with a \$325m issue made at a spread of 58 basis points over US Treasuries, which is now trading at a spread of around 70.

This was followed by a DM400m eurobond last year. Last month it also agreed a DM150m three-year revolving credit facility from a syndicate of 12 banks.

Slovenia plans issue for euro investors

By Kevin Done and Virginia Marsh in Ljubljana

Slovenia, the highest rated of any of the former communist countries of central and east Europe, is pioneering new ground for the region. It plans to issue a Ecu400m-Ecu500m eurobond in the second half of May aimed at investors in the new euro currency.

The bond will be launched in Ecu for a minimum of Ecu400m, but will be transformed into euros with the first interest payments being made in the new European currency due to be launched in January next year.

The issue will have a maturity of seven years and will be lead-managed by J.P. Morgan and Banque Paribas. Investor presentations in Paris, Milan, London and probably Frankfurt will take place in mid-May.

The bonds were rated BBB, BBB, and BBB by Moody's, Duff & Phelps and Fitch IBCA, respectively.

The other companies making up the FertiNito joint venture are Koch Nitrogen of the US, Smeprogetti of Italy, and Venezuelan food and beverage concern Polar.

The deal comes after the Asian crisis put a damper on project finance deals in Latin America, which began to flourish in early 1997.

The announcement comes as PDVSA was scheduled to begin a roadshow in Europe and the US yesterday to promote a \$1bn bond issue. It was forced to reduce expenditure by more than \$200m earlier this year, following a shortfall in the government's oil revenue.

Fitch IBCA in November rated PDVSA dollar-denominated senior unsecured obligations at BBB, four notches above Venezuela's long-term sovereign rating of BB-.

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New international bond issues

Borrower	Amount m.	Coupon %	Price	Maturity	Fee %	Spread bp	Book-runner
US DOLLARS							
Scotiabank	1,541bn	6.64	98.50	May 2003	0.55	+325	Lehman Brothers
Toyota Motor Credit Corp	1bn	6.64	98.50	Mar 2008	0.25	+695	CIBC, Merrill Lynch, Morgan
Alfred Häfner Bank/ÖBZ	250	6.64	101.858	Mar 2008	0.275	+495	Lehman Brothers
Munich Hypo	200	4.73	97.538	May 2001	0.1875	+845	Bankers Trust, Salomon Brothers
Union Bank of Estates	70	6.64	98.50	May 1999	0.25	+368	Norwest International
Barclays AGF Banking	50	6.50	98.771	May 2000	0.25	+368	ABN Amro
D-MARKS							
CSFB London Branch	360	5.978	90.704	May 2010	0.405	+765	CSFB, Dresdner
GECC	180	5.978	90.574	May 2002	0.225	+445	CSFB, Dresdner, Deutsche
STERLING							
New Int'l for Trans. Agpt	81,388	6.14	100.00	Feb 2004	0.525	+100	Bankers Trust, BNP Paribas
World Bank	80	6.1405	100.00	Nov 2000	0.555	+100	BSI, Int'l/Weil Inst
FRANC							
Scantech International	20m	8.00	99.988	Apr 2005	0.30	+297	Amidex, BNPI/BNP Paribas
ITALIAN LIRE							
Sunvicini Int'l Fin	100m	0.1	101.378	Apr 2016	1.575	+100	Morgan Stanley DW
IT GULDERS							
Deutsche Bank - North America	200	4.75	99.997	May 2008	0.30	+185	ING, ING Barings
AUSTRALIAN DOLLARS							
Westpac Banking Corp	300	6.6	99.738	May 2003	0.18	+86	Barclays Capital
EURO							
Final terms, non-callable unless stated. Yield quoted over relevant government bond at launch date. Yield on call, if any, is the yield on the relevant government bond at the date of the call. Yield on put, if any, is the yield on the relevant government bond at the date of the put. Yield on float, if any, is the yield on the relevant government bond at the date of the float. Yield on swap, if any, is the yield on the relevant government bond at the date of the swap. Yield on forward, if any, is the yield on the relevant government bond at the date of the forward. Yield on option, if any, is the yield on the relevant government bond at the date of the option. Yield on futures, if any, is the yield on the relevant government bond at the date of the futures. Yield on notes, if any, is the yield on the relevant government bond at the date of the notes. Yield on bonds, if any, is the yield on the relevant government bond at the date of the bonds. 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FINANCIAL TIMES SURVEY

Tuesday April 28 1998

INVESTING IN INDIA

Having escaped the fury of Asia's financial crises, India has much to do to escape the claws of economic stagnation. Krishna Guha reports

The patient needs more treatment

On his first day in the job as India's new finance minister Yashwant Sinha observed "all is not well with the Indian economy."

His comment is timely. India escaped the full fury of the Asian financial crisis but it is in increasing danger of slipping back into a quagmire of economic stagnation.

The country's growth rate - above 7 per cent for the previous three years - fell to just 5 per cent in the financial year to March 31. Some economists are predicting a further decline this year.

More bullish forecasts depend on a good harvest boosting agricultural output.

Meanwhile, falling revenues from taxes and asset sales pushed the fiscal deficit up to 6 per cent of gross domestic product compared with a budget target of 4.5 per cent.

Significantly, however, few economists are calling for spending cuts. There is a new consensus that the fall in growth must be reversed first.

"Growth is crucial," says Vikram Gandhi, president of Morgan Stanley India, adding that it would only come through "pump-priming" the economy.

The extent of India's slowdown caught observers by surprise. Last year saw a number of false dawns - a tax-cutting budget, cuts in interest rates, rising rural incomes, and hikes in public sector pay which many analysts thought would boost demand. But growth did not pick up, suggesting that the downturn is more structural

than cyclical in nature.

"Public and private investment has not recovered after dipping in 1996," says Raja Chelliah, chairman of India's National Institute of Public Finance and Policy.

The most prominent feature of its economic policy is a pledge to kickstart the economy by spending more on infrastructure and clearing private sector power projects.

The problem is that re-organising spending may take a long time. In the meanwhile, economists fear that the BJP-led coalition may relax its grip on the fiscal deficit.

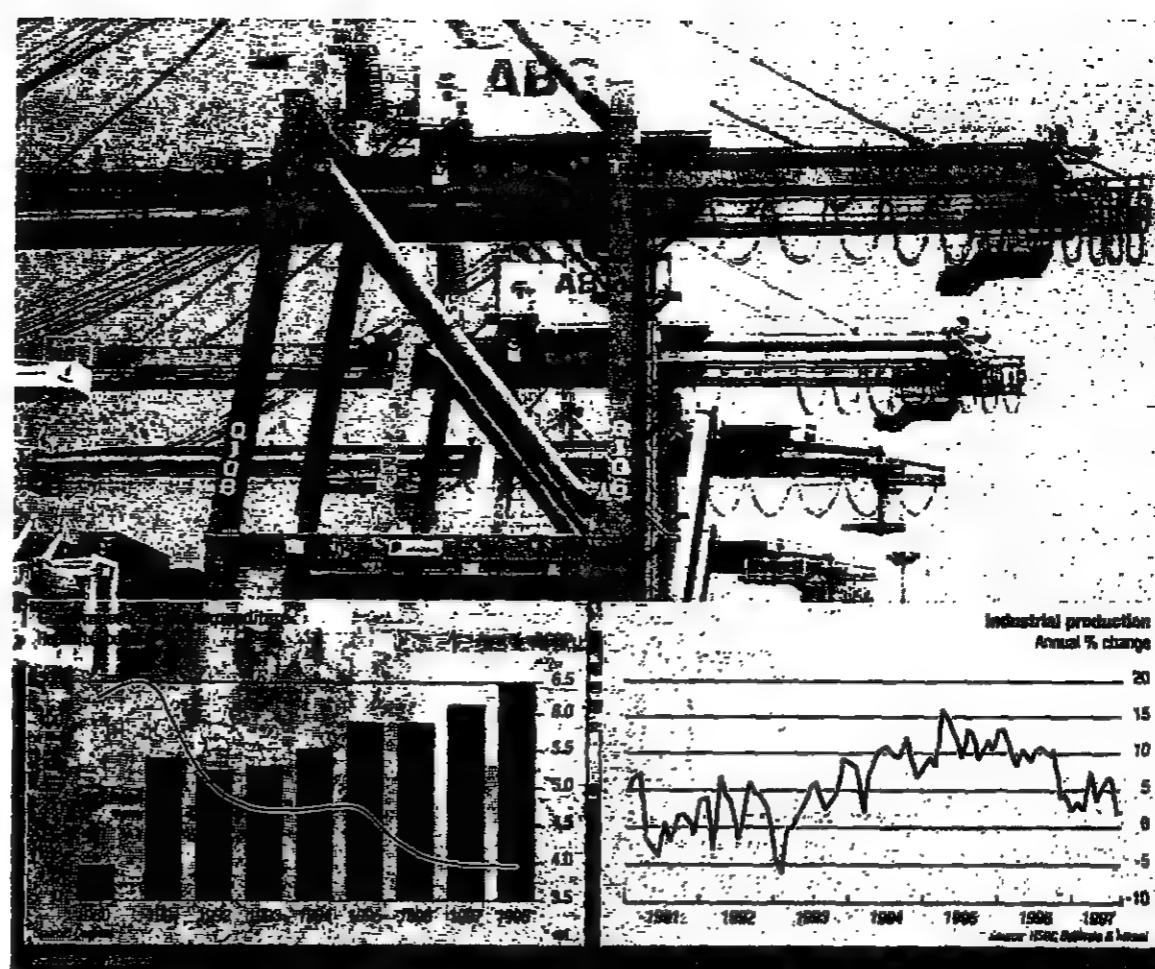
Falling public investment may have discouraged private investment. A study by HSBC Bhatnagar and Karan suggests that the two forms of investment have a strong historic correlation in India, where private companies traditionally invest in anticipation of government contracts.

India cannot afford to borrow more. Interest rates already take up a quarter of government spending, and the proportion is rising.

S.S. Tarapore, former deputy governor of the Reserve Bank of India, says: "The much talked-about internal debt trap has finally arrived." As India's growth rate falls below the real cost of funds, the government's ability to service its debts diminishes. The debt trap is a big long-term worry.

In the short term India pays for its fiscal deficit in the form of high real interest rates. This is an alternative - not incompatible - explanation for low private sector investment.

"High real interest rates are the major problem for



the Indian economy," says Surjit Bhalla, president of Oxfam Research and Investment.

On paper India's real interest rate is 8 per cent, but most companies borrow at real interest rates of 10 to 12 per cent.

High real interest rates are compounded by inefficient intermediation. Here India's recent track record is quite good - market reforms, in particular, have brought efficiency gains - but much work remains to be done.

Poor exports compound the downward pressure on growth from falling investment in the domestic economy. India's exports increased by only 2.4 per cent in dollar terms in the first 11 months of the last financial year, compared with growth rates of more than 20 per cent in the mid-

The country's share of world trade - less than 2 per cent - is still lower than it was as an ex-colony in 1960.

Mr Bhalla says the rupee - which fell about 10 per cent last year against the dollar - is overvalued.

Others fear the advantages of a cheaper rupee would be outweighed by the cost of imports, particularly oil, and of foreign commercial borrowings. But all agree that poor infrastructure is the fundamental impediment to trade.

Foreign investment banks

expect the rupee to decline by a further 10 per cent this year. None, though, foresees an Asian-style currency crisis. India has foreign currency assets of about \$26bn, compared with portfolio investment of between \$7bn and \$8bn and \$7bn of short-term deposits by non-resident Indians.

Low public investment, high real interest rates and poor exports help explain the cries of pain from corporate India. But they only give half the story.

Indian industry is also facing unprecedented competition following deregulation and tariff cuts, aggravated by a crisis of overcapacity. The result is enormous pressure on margins as globally competitive plants set up after 1991 drive a whole generation of inefficient facilities out of business.

While sectors such as computer software continue to boom, losers outnumber winners and there is little incentive to invest.

The BJP, unlike its predecessor in government, has a clear agenda to promote the interests of Indian industry. Hence the slogan of "swadeshi" (self-reliance), "micro-

field with multinationals.

But the new government can ill afford to raise tariffs if it wishes to grow trade. Economists are justifiably alarmed at the intention to "discourage foreign direct investment in non-core areas." India requires more foreign investment, not less, if growth is to recover to 7 per cent.

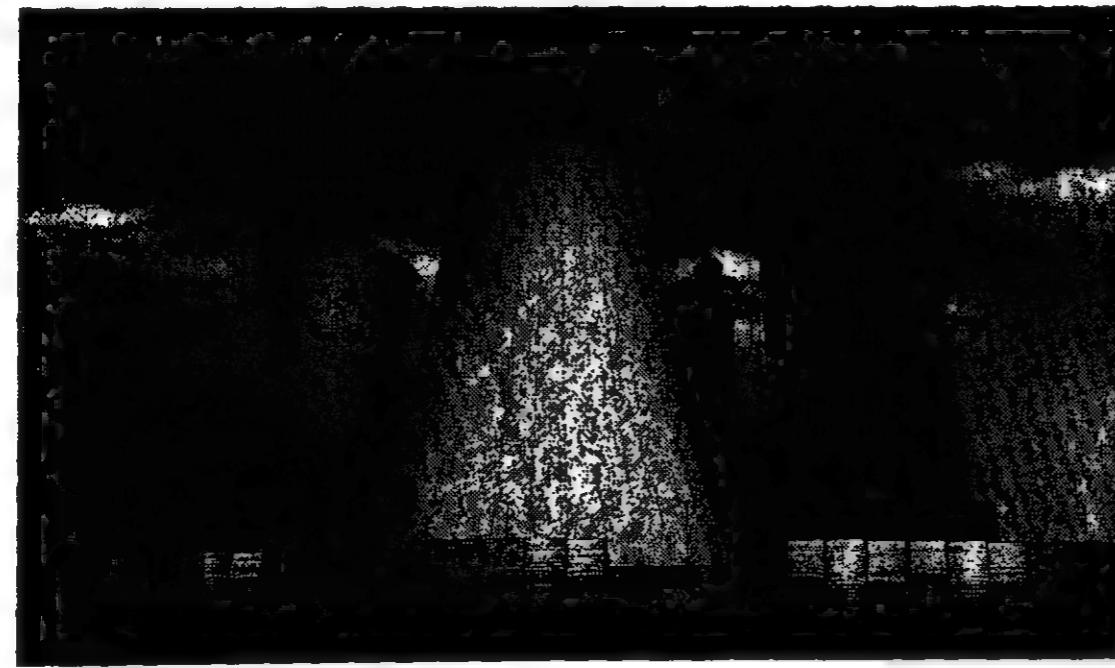
There are any number of objections to this policy. India needs investment in labour-intensive industries to generate jobs. It needs new entrants to compete with incumbent multinationals. It needs a food processing industry to improve agricultural productivity. It needs foreign investment in consumer goods to boost exports. Above all, however, India needs competition from global companies to improve productivity and quality of investment. This link between competition and growth is not recognised in government policy to date.

"India showed how you could increase the savings rate and not grow faster," says Mr Bhalla. "Growth comes through increasing productivity, not through increasing the quantity of savings and investments."

The irony is that private sector productivity is increasing fast today as companies restructure to compete with the best in the world. The odds are that the government, influenced by senior civil servants and disciplined by the market, will stick to token gestures of protection which will do little harm and may restore industrial confidence.

But wild rhetoric is itself very damaging. And if the BJP was to chart a new corporatist path, India's long-term prospects would dim. The downside risk is not a crash but a return to the much-derided "Hindu rate of growth" - a tragedy for a country which has one-quarter of the world's poor population.

"A 4 per cent or 3 per cent rate of growth would be a shame and a failure," says Mr Chelliah. "It would give us no chance of eradicating poverty."



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II INVESTING IN INDIA

INTERVIEW WITH THE FINANCE MINISTER

'We will have to look for a better balance...'

Yashwant Sinha, a former senior bureaucrat, is a comparatively new member of the Bharatiya Janata party that leads India's coalition government. The 51-year-old has assumed the finance ministry portfolio for the second time. He held the post during the seven-month Chandra Shekhar government of 1990-91, but the administration fell before Mr Sinha was able to present his budget. The new minister has promised to deliver a full budget by late May or early June. He spoke to Mark Nicholson in Delhi about the budget plans and the shape of government economic policy. The following are extracts from the interview.

Q: What will be the chief thrusts of your forthcoming budget?

A: There are some problem areas and we will have to tackle them. One is to look for a better balance between revenue and expenditure in the government's budget. There will be an emphasis on the reduction of two kinds of deficit, the first is the revenue deficit and the second is the fiscal deficit. I shall try my best on this front – in other words, try to recapture the macro-balances in the budget.

The second is at the same time to take steps to arrest the slowdown in our economy by encouraging the private sector – which includes the foreign sector – to take up large projects and also ensure that we take up some of these projects in the public sector. Which means step up

investment in the core areas of the economy and the infrastructure sector.

The third priority area... is to carry on the work to step up our exports, which have not done very well in the past year.

There is a need to streamline government expenditure – we are probably spreading our expenditure too thinly over a very large area, over a

very large number of projects. I intend to have a very close look at that in order to ensure that the expenditure is really targeted not only for the purpose but also the people that it is meant.

Your government has made many spending promises, but you have already inherited a fiscal deficit of 6 per cent of GDP. Are you more inclined to increase spending to kickstart the economy than to keep the deficit down?

I am committed to kickstarting the economy, but at the same time I am committed to ensuring stability in prices. So I will have to see how best I can balance expenditure with control of inflation. It will be a fine balancing act.

How do you intend meeting your commitment to increase investment in infrastructure?

We have a number of projects in the private sector which have been held up for some little clearance here or there, especially in the power sector. We propose to expedite these clearances. The second area is that we have a shelf of schemes. My effort will be to see that whatever is ready to take off is given the green signal. In many cases it is possible to arrive at financial closures on the basis of funding outside the budget – it is not necessary for me to provide for them in the budget, even if these projects are in the public sector.

Third will be some earmarking of expenditure in the budget for certain activities which cannot go for market borrowing at this time. And fourth will be the area of rural infrastructure, where I want to give a real push, and for which there will be no paucity of funds. We have a good shelf of schemes.

You have a target for Rs500 in public

sector disinvestment for the next fiscal year. Might you be tempted to increase that? Will you revive some of the global depository receipt offerings which were either pulled or deferred last year?

No, our experience has not been very encouraging on that front. But I propose to start action very early in the year on this front. Still, I'm not sure we'll be able to increase the target.

Much depends on the situation in the international markets. If the volatility is reduced and markets become more stable and we can go into the markets profitably, we plan to do that. We will continue with the present policy [towards international equity offerings].

Do you intend liberalising the state-dominated insurance sector?

We have said from time to time that we are in favour of opening the Indian insurance sector to the Indian private sector. We are not yet ready to open it to the global players. That continues to be our policy.

On exports, what is your diagnosis for their recent weakness?

There are external as well as internal reasons. There has been a slowdown in our economy, which has influenced exports and influenced imports. The second is that we have to do much more by way of encouraging exports by simplifying our very complicated procedures. On the external front, world trade has slowed down, there has been volatility in the east Asian economies. All that has impacted India.

What will be your currency policy?

Some in your party have suggested the rupee should appreciate. The only statement I can make on this is that we are for orderly conditions in

the currency market. We would not like to have conditions where there is a run on our currency. The rupee is exposed to market conditions and the Reserve Bank of India is concerned only with orderly conditions. That policy will continue.

What is your message for foreign investors?

That we are as normal human beings as any other. We are not out of some other planet. We are not Hindutva nationalists as newspapers in the west tend to describe us. And we believe in the continuity of government policies. We are committed to economic reforms. We will carry forward the process of internal liberalisation much faster.

We have said that we will have to calibrate external liberalisation to ensure that the Indian economy is not thrown out of gear. We are ready to welcome foreign investment in a very big way in sectors which we feel it has a major role to play. We don't have any negative feelings about it.

At the same time, there are domestic concerns from which we cannot turn away, and that is increasing our rate of domestic savings, creating increased employment opportunities for our unemployed youth, and providing a better quality of life to our rural people.

These are some of the concerns we would not like to ignore at any cost. While we globalise, liberalise and encourage all kinds of economic activity, we would like the state to play a strong and effective role in ameliorating the conditions of the people. And that is where I think our policies will be markedly different from the policies of the two previous regimes. It is our feeling that in our anxiety to carry the economic reforms process, we somewhere down the line lost the human touch.



Yashwant Sinha: 'I am committed to kickstarting the economy' Photo: Suresh Verma

M&A • by Krishna Guha

Corporate shock-waves

Industrial logic adds pace to glacial rate of consolidation

Takeover fever has gripped India's business world after a flurry of activity in the cement, aluminium and pharmaceutical sectors. The deals include a hostile bid by India Cements for Raasi Cement and a battle for control of Indal between Sterlite Industries and Alcan, Indal's Canadian parent.

Hence the chorus of appeals for help from India's new government. Analysts fear there will be "backsliding" if India slows its tariff cuts and discourages foreign competition. Most industrialists would prefer to avoid taking tough decisions if possible.

Domestic liberalisation, moreover, creates its own temptations. Companies such as Reliance and Larsen and Toubro are pushing into power, while the Tatas hope to set up domestic airline.

Fierce competition acts as a useful discipline today. But if the new government goes too far in cajoling Indian industry the country could witness a new generation of empire building – and talk of focus could yet prove a passing fad.

Analysts believe the bids indicate that the glacial pace of consolidation in Indian industry is speeding up under the pressure of fierce competition and a slowdown in growth.

They are driven by a common industrial logic: it is cheaper to buy than build when shares in less efficient companies are badly depressed. Buying avoids adding to overcapacity.

N. Srinivasan, managing director of India Cements

says it would cost "at least Rs10bn" to build new plants with output of 3.6m tonnes a year – equivalent to the capacity of Raasi Cement and its associate Vishnu cement. Mr Srinivasan won control of Raasi at a cost of about Rs4bn.

Investment bankers believe more hostile bids will follow. "It is very interesting," says Vilkrum Gandhi, president of Morgan Stanley India. But he adds: "We are not going to see a tonne of them."

Sterlite and India Cement have demonstrated it is possible to make hostile bids, but also that it is difficult to succeed. Sterlite looks unlikely to win control of Indal in which Alcan already holds a large stake.

India Cements succeeded by splitting the "promoters" – or founding shareholders – of Raasi but still faced delays in action in the courts and an attempt to sabotage the deal by shifting assets to other group companies.

Mr Gandhi says mergers and acquisitions would proceed largely on the basis of "willing sellers and willing buyers". Foreign companies in particular find it difficult to buy without express invitation.

Imperial Chemical Industries of the UK, which last year bought a 9 per cent stake in Asian Paints, has still not been able to take possession of its shares.

If, as expected, India soon passes a revised companies act allowing share buybacks, hostile takeovers could become even more problematic.

India's "promoters" regard buy-backs as a way of warding off a hostile predator rather than a means of increasing earnings per share.

There are obstacles even to a friendly acquisition. The banks refuse to finance share purchases which appear to fall foul of Reserve Bank of India guidelines but are allowed to finance purchase of assets.

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RESTRUCTURING CORPORATE INDIA • by Krishna Guha

A painful revolution is gathering pace

Pressures of foreign investors lead family groups to review strategy

the Larsen and Toubro construction group, says: "Under the old system you were not given the licences needed to expand in your core area, so in order to grow you had to diversify. Liberalisation has given freedom to expand in your area of core competence and much greater opportunities to do so."

Today the "promoters" (founding shareholders) who control most of India's private sector companies are learning to recite the mantras of shareholder value.

"We plan to exit industries where we are not dominant or cannot add value for shareholders," says Kumar Mangalam Birla, chairman of India's second-biggest corporate family, the Aditya Birla group. "In the next five years you could see us getting out of some industries."

The main beneficiaries of this desire to re-evaluate core activities to data have been management consultants rather than

shareholders. Almost all India's big conglomerates have engaged teams of management consultants, including the country's biggest corporate family, the Tatas.

The Tata group of more than 40 companies spanning software, tea, cars, watches, radio, power, hotels, cement, steel, chemicals and telecoms hired McKinsey to draw up a new strategic blueprint.

Ratan Tata, chairman of Tata Sons, has begun to implement some changes, shaking up Indian Hotels and agreeing to sell the group's cosmetic interests – Lekme – to Hindustan Lever.

But rhetoric has so far run ahead of reality. No big industrial group has yet disengaged the web of corporate cross-shareholdings which bind group companies, a complex task and one which opens individual companies to takeover.

This is further complicated by a lack of central control over the management of group companies. This was the root of last year's bitter clash between Mr Tata and Ajit Karkar, then chairman of Indian Hotels.

Few tough decisions have been taken. The A.V. Birla group still contains several cement companies, for instance, which compete against each other.

As a result, the incumbent conglomerates are far less focused than India's new generation of entrepreneurial companies, such as Ranbaxy (pharmaceuticals), Punjab Tractors, and Infosys (computer software), which trade at higher price-earnings multiples on India's stock markets.

Indian group companies still bail out their weaker brethren to the detriment of minority shareholders, and the biggest shareholder in India – the state-owned Unit Trust of India, Life Insurance Corporation and General Insurance Corporation – generally turns a blind eye.

There remains a fundamental difference in perspective between investors who buy into individual companies and industrialists who consider constellations of companies as family property, compounded by lack of transparency in accounts.

Nonetheless, change has taken place. Larsen and

Toubro has spun off its computer services arm, is looking for a buyer for its shipping fleet, and has formed joint ventures for its construction equipment division.

Focus alone is not enough. Indian industry must meanwhile grapple with the urgent need to overhaul – or replace – an entire generation of fundamentally uncompetitive facilities which pre-date the start of liberalisation in 1991.

Where it has taken place, internal restructuring is paying dividends. Bajaj Auto, India's biggest manufacturer of scooters, motorbikes and three-wheel vehicles, has built a new plant in Pune which will enable it to speed up the introduction of new models, a key competitive tool in the battle with foreign joint ventures. Mahindra and Mahindra, India's biggest utility vehicle and truck company, increased output at its utility division from 68 vehicles a day to 110 after introducing Japanese-style manufacturing techniques.

Last month the Mahindra family conceded majority control of its car joint venture to Ford of the US in order to preserve funds for investment in trucks and utilities. But the group remains plagued by labour trouble.

J. Rajagopal, managing director of Coopers and Lybrand India, points out that this is "not re-engineering as it is known in the west". India's old manufacturing companies are chronically overstaffed, but exhaustive labour laws and powerful unions make it more or less impossible to lay off workers.

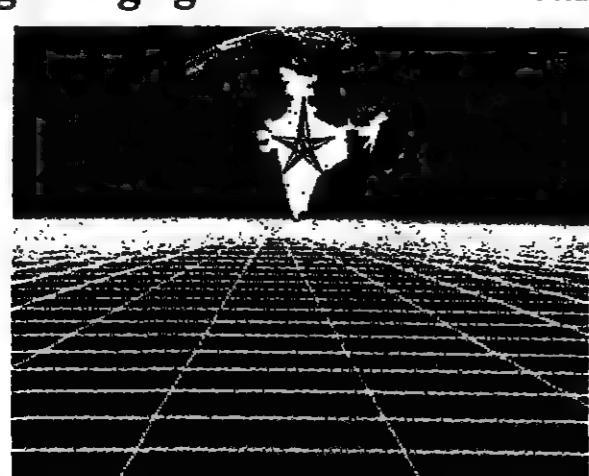
Instead, many companies are adopting voluntary retirement schemes to slim down. This helps in the long run but does not enable corporate India to respond swiftly to competitive pressures, or to cut costs and protect profits in current slowdowns.

Hence the chorus of appeals for help from India's new government. Analysts fear there will be "backsliding" if India slows its tariff cuts and discourages foreign competition. Most industrialists would prefer to avoid taking tough decisions if possible.

Domestic liberalisation, moreover, creates its own temptations. Companies such as Reliance and Larsen and Toubro are pushing into power, while the Tatas hope to set up domestic airline.

Fierce competition acts as a useful discipline today. But if the new government goes too far in cajoling Indian industry the country could witness a new generation of empire building – and talk of focus could yet prove a passing fad.

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Hope renewed after a year of disappointments in the Asian markets

Privatisation – this time with a "swadeshi" (self-reliance) flavour – is back on the agenda after a disappointing year in which planned asset sales were torpedoed by the Asian financial crisis and the fall of the country's United Front government.

The outgoing government aimed to raise Rs70bn by selling shares in state-owned enterprises but in the event raised only Rs8bn.

"The disinvestment process should continue," says Yashwant Sinha, India's new finance minister, adding that proceeds should be used to retire debt and restructure public sector enterprises.

The ruling Bharatiya Janata party's (BNP) ideological wing, which distrusts the secular public sector, supports an aggressive push.

"We will go faster on disinvestment," says K.N. Govindacharya, general secretary of the BNP. But Mr Govindacharya said the BNP

would prefer "the domestic route" – selling shares on India's equity markets – to issuing global depository receipts quoted in London, the principal route of disinvestment to date.

D.R. Mehta, chairman of India's Securities and Exchange Board, also favours greater emphasis on the domestic market. "Public sector disinvestment should be largely in India," says Mr Mehta. India should learn from the "British experience" and "sell shares in small lots and at a discounted price" to retail investors.

This would enliven the country's moribund primary market, support its vast network of retail stockbrokers, and ensure a large domestic free float of shares.

Last year's sale of shares in Corporation Bank – at an attractive price in the domestic market – could be a model. But Corporation Bank was a tiny issue. India's shallow stock markets could be depressed by oversupply of shares.

To avoid a glut, the government would have to entice retail savers to buy disinvestment stock. It could also encourage India's public sector insurance companies

"I think you could do fibn to \$1.5bn over 12 months if the pricing was friendly and the issues well-timed," says Mr Sale.

However, while disinvestment in these profitable companies is likely to spur further efficiency gains, it will do little to resolve the chronic problems of the state sector which lie elsewhere.

For all the BNP's private sector instincts, no one expects full-scale privatisation of India's loss-making public sector, which employs millions of unionised workers. The ruling coalition is too fragile to take on trade unions, and few of these enterprises are attractive to investors.

Fundamental reform of the public sector therefore hinges on Mr Sinha's plan to use receipts from asset sales to "rehabilitate sick public sector units". Providing such funds were used to restructure, and not bail out unviable plants, it is a sensible proposal.

dance...



THE THREAT FROM ASIAN IMPORTS • by Krishna Guha

Competition adds to dangers of overcapacity

Industrialists are already clamouring for protection against dumping

The threat of low-cost competition from the crisis-hit economies of eastern Asia comes at a dangerous time for Indian industry, which is already suffering from chronic domestic overcapacity. In many sectors supply of basic commodities such as cement and steel exceeds demand.

Final results for the corporate year which ended on March 31 are expected to show weak prices and lower operating profits in most heavy industries, even though many are recording rising sales. This is the hangover from a construction binge of 1992 to 1996 when companies flushed with cash from their first international debt and equity offer-

ings ploughed money into fixed assets.

This capacity has now come on stream. Cement capacity, for instance, increased from 550 tonnes to 650 tonnes in the last three years. Demand, by contrast, is growing at a rate of about 9 per cent a year.

"When people cry about demand what they are really saying is there is not enough demand for the additional capacity," says Rajashekhar Iyer, head of research at Kotak Securities.

Corporate India is only now learning to shed its old assumptions that the strength of a business is determined by the amount of its fixed assets, and that there would always be demand for whatever was produced.

In this new era of overcapacity and inefficient plants many set up by blue-chip conglomerates before liberalisation in 1991 - are slowly being driven out of business

by new state-of-the-art facilities. This is aggravated by sharp increases in the cost of many inputs, such as coal and power, which are controlled by the state.

"Now the pain is going to trigger a shake-out in the corporate sector," says Chetan Arya, economist at Caspian Securities.

The current spurt of merger activity is prompted by overcapacity, but it will not reduce them *substantially*. A Caspian Securities study estimates overcapacity of 26 per cent in hot rolled steel, 39 per cent in aluminium sheets, and more than 30 per cent in polyester staple fibre. It also shows huge overcapacity in trucks, cars and hotels. More contentiously, the study suggests that the overcapacity problem will remain acute during the next financial year.

The Asian crisis - falling demand and the threat of low-cost competition from countries with sharply

devalued exchange rates - will put further pressure on many industries. "Any commodity producer is going to be under pressure," says Vikram Gandhi, president of Morgan Stanley India.

Analysts say the cement, steel, aluminium, petrochemicals and capital goods sectors will be worst hit in most cases as the actual volume of imports is small but domestic prices move in tandem with international prices.

Industrialists are clamouring for protection against dumping. "How am I to compete?" says S.K. Birla, director of the Birla group.

"There are ships carrying Indonesian cement in the docks at Calcutta; it has never happened before. Cement is relatively sheltered. Transportation costs are high, the ports are ill-equipped to handle large volumes, and distribution in a country where most cement is bought by the bag is difficult.

Kiran Nanda, chief economist of Gujarat Ambuja Cements, a low-cost producer in the west of India, furthest from Indonesia, says the Asian crisis would make "no difference at all".

Steel is much more vulnerable to competition from Korea's Pohang Iron and Steel, India's two biggest steel companies - the public sector Steel Authority of India (SAIL) and private sector Tata Iron and Steel (TISCO) - are likely to lose valuable export orders and vital industrial contracts at home. Both companies are overstaffed and have many outdated plants.

"SAIL has lost half of its balance sheet already," says Sanjeev Mehta, head of research at HSBC Bathla & Karan. Korean competition could "wipe out the other half", forcing an expensive sell-out. Small producers such as Essar and Jindal are vulnerable.

Aluminium is also exposed. "It is much easier to ship aluminium than cement," says Kotak's Mr Iyer. But he says India's two aluminium giants - National Aluminium Company (NALCO) and Hindustan Aluminium (Hindalco) - are "low-cost, globally competitive producers" which can absorb falling prices.

The petrochemical industry also faces falling prices, which analysts say will hit Reliance Industries and Indian Petrochemicals (IPCL).

However, the integrated producers, which operate at world-class scale, are less vulnerable than smaller producers.

"Reliance works on a conversion margin," says Tony Tassell, head of research at Caspian Securities. "Petrochemical prices may fall, but if naphtha prices fall the input costs go down, too."

Capital goods producers face a bleaker future. Low-cost exports from troubled

Asian economies will bring some benefits to Indian industry. Reliance, for instance, has been offered cheap Korean steel for its new petrochemical plants. But the main impact - at a time when industrial investment is flat - will be to intensify the problems of industries where overcapacity is already extensive.

Inherently strong companies such as Gujarat Ambuja, Hindalco and Reliance will ultimately emerge from the death-throes of the rest of India's heavy industry in a stronger market position. However, the current trauma is leading some observers to question whether India's future lies in heavy industry and an industrial business culture.

"The sense I get when I look at most Indian industry is that it does not own brands," says Uday Kotak, vice-chairman of Kotak Mahindra.

A handful of Indian com-

BANKING • by Krishna Guha

Bad debts are still posing problems

The existence of small concerns is threatened as margins are eroded

Compared with the collapsed banking systems in parts of south-east Asia, India's financial sector looks sound. But it remains a rickety structure.

On the plus side, India's commercial banks have little exposure to foreign currency debt, real estate or equities, as a result of conservative regulation by the Reserve Bank of India (RBI). The country's finance companies did lend to real estate and equities - but in the context of a weakening economy which left little room for an asset price bubble. The RBI has since clamped down on them.

An Asian-style banking crisis is, therefore, hard to envisage. But India's financial sector still faces enormous challenges in the form of bad debts and competition, which threaten the existence of many small and inefficient banks.

The cost of intermediation in India is among the highest in the world with a net interest margin of about 300 basis points. Many Indian banks are barely viable at this level and face a bleak future as competition eats into margins.

If the economy continues to slow there is a risk that these problems could become systemic, putting pressure on the government and India's top banks to bail out the weak.

Indian banking is best understood as an industry in transition from state control to market competition. Until recently, the financial sector was strictly segmented by regulation. "Commercial banks took deposits and gave working capital loans, development financial institutions gave long-term project finance, and non-bank financial companies, or near-banks, were unregulated," says Deepak Parekh, chairman of Housing Development Finance Corporation, and deputy chairman of the RBI's Narasimham committee on banking.

The first phase of deregulation - now largely complete - dismantled many of the barriers between financial institutions and banks and allowed both to take part in many activities previously excluded from the regulated sector.

Financial institutions are now giving working capital loans while commercial banks are offering term loans," says Mr Parekh. Foreign banks and new private sector banks have been allowed to enter the market. Meanwhile, the RBI took steps to deregulate interest rates and reduce the onerous statutory requirements on banks. Even today, banks only have complete freedom to lend about one-quarter of their assets; the rest is accounted for by statutory liquidity requirements, the cash reserve ratio, mandated lending to "priority sectors" and obligatory food credit.

But even limited liberalisation has resulted in an unprecedented increase in competition.

"Margins on lending are falling," says M.S. Verma, chairman of State Bank of



On and now: Domestic institutions face foreign competition from the likes of Citibank

INVESTMENT BANKING • by Edward Luce

A sobering retrenchment

But it is not all gloom for those banks that remain

Bombay's investment banking sector has recently taken a battering. During the past six months five leading foreign investment banks have closed down their India offices while several others have pared down their operations.

Although much of the retrenchment can be directly attributed to the effects of Asian flu - from which India has caught a decent-sized cold - the consequences are severe. The net result was a widening of yield spreads over US Treasury bonds for emerging market issuers, and Indian corporations are unlikely to risk overseas dollar offerings while a question mark hangs over the exchange rate value of the rupee.

"We came here thinking it would all be 'dollar revenues and rupee costs,'" says one foreign banker. "But the reality was somewhat different."

Of the five foreign banks to have closed their offices at least two - ING Barings and Deutsche Morgan Grenfell - did so with India-specific reasons in mind. The other three - BZW, National Westminster, and Peregrine Securities - are in retreat from investment banking worldwide.

In addition, J.P. Morgan last month significantly scaled down its Bombay operations after bailing out from a joint venture with ICI Securities, the investment banking subsidiary of the state development bank. So what does this mean for the dozen or so investment banks which remain?

"Foreign investment banks failed to pay attention to expenses," says Deepak Parekh, chairman of the Housing Development Finance Corporation, India's leading mortgage bank. "On top of that there is genuine overcapacity."

On the first point, banks were clearly too sanguine about the manageability of "rupee costs" when they set up operations in Bombay in the early 1990s.

Far from being a low-cost base, India's financial centre proved to be one of the most expensive cities in the world. Top of the list was real estate which, owing to Bombay's heavily distorted rent control act and restrictions on high-rise development, remains exorbitant.

Second, a genuine shortage of skilled analysts and local investment bankers resulted in foreign banks quickly bidding up salaries in a scramble for talent. Senior analysts can still command salaries of up to \$100,000 in Bombay.

Thirdly, the cost of communication in India remains astronomical. Tariff rates on international telephone calls are among the highest in the world.

The other basic problem was inflated expectations. "Bank saw India as the next China and when that didn't happen overnight they found themselves with very high cost bases but little cashflow to justify this," says one foreign banker.

"People explain it away as recession - there is no recession; there is structural change," Mr Kamath says. "There will be pain all round, and pain in the banking system."

Financial institutions and banks are exposed to heavy industries where there is overcapacity and threat of dumping. A fresh wave of defaults - if it occurs - would expose existing weaknesses in the banking system.

Restructuring, then, could be a race against time.

pany. There was also fierce competition for the other GDR mandates of VSNL, another telephone company, GAIL, the state gas company, and the Indian Oil Corporation.

The net result was a widening of yield spreads over US Treasury bonds for emerging market issuers, and Indian corporations are unlikely to risk overseas dollar offerings while a question mark hangs over the exchange rate value of the rupee.

"There has been genuine overcapacity in the market," says Rajashekhar Iyer, head of research at Kotak Securities, which has a joint venture with Goldman Sachs. "There is not enough cross-

border business to go round."

The outlook is not all gloom, however, for those banks which remain. For a start, the shake-out has led to a much-needed consolidation in the market. Salaries and real estate costs have clearly hit a plateau.

More importantly, the banks which remain are devoting more attention to the domestic market in areas such as mergers and acquisitions, corporate finance and asset management. Morgan Stanley, which recently formed a joint venture with JM Financial, an Indian investment bank set up by Nirmal Kampani, says there are good margins to be had in bread and butter domestic investment banking.

Others, including Credit Suisse First Boston, which cut its joint venture last year in favour of going it alone, and HSBC, which recently bought out its local broking partner, evidently differ.

Either way, many foreign banks are staying in India for the long haul. "India is the perpetual call [buy] option," says one foreign banker. "At times it looks more like a put [sell] option, but it is worth cultivating a little patience because when the market takes off you want to be ready."

17 FINANCIAL MINDS

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IV INVESTING IN INDIA

DEBT MARKETS • by Edward Luce

Bonds shake off the shackles of blandness

Investors are becoming aware there is money to be made by trading paper

Bonds, long overshadowed by the more lively equity market, are finally starting to find favour with Indian borrowers and investors alike.

Last year, for the first time, primary market bond issuance by Indian corporations exceeded the volume of equity offerings on the Indian share market.

With more than \$100bn in outstanding bonds – second only in size to the Japanese market in Asia – it has taken a surprisingly long time for a trading mentality to emerge in India. Partly this can be attributed to the fact that more than 90 per cent of the market is accounted for by low-yielding government and quasi-government paper. As such, bonds have always appeared somewhat bland next to India's comparatively frenetic stock markets.

"Indians tend to hold bonds until maturity," says Sanjay Mansabdar, manager of Fixed Income at ICICI Securities, the investment banking subsidiary of the development bank. "But this is now starting to change."

The pick-up in activity is being driven by two broad trends, one cyclical, the other secular. On the cyclical front, lower prime interest rates over the last two years have stimulated trading in government Treasury bills. The Reserve Bank of India's decision to raise interest rates by 1 percentage point earlier this year has removed some impetus from the market.

Nevertheless, overall liquidity remains strong, partly because the Indian banking sector – one of the largest investors in the bond market – has scant opportunity for lending to the industrial sector. In addition,

the equity market is relatively quiescent owing to the glut of initial public offerings earlier in the decade.

As a result, secondary market turnover in Treasury debt is at its liveliest for years although, at just \$100m a day, it is still relatively low. "Banks and other investors have caught onto the fact that there is money to be made by trading paper with each other," says Tarun Saigal, head of fixed income trading at ANZ Investment Bank in Bombay.

Structural reforms to the Indian bond market should stimulate more dynamic activity in the secondary markets over the next few years. First, and most importantly, the Indian government is radically altering the way it views the bond market. Although the market is still heavily constrained by regulations, the government is starting to treat the market as something more than just a cash-cow to fund its budget deficit.

"The government has recognised that there are broader strategic advantages in having a deregulated bond market," says one foreign banker. "Not least, it needs an active bond market to finance India's massive infrastructure needs."

As a first step, the government has gradually started to lower the steep liquidity requirements on banks. The cash reserve requirement and the statutory liquidity requirement have been cut from 50 per cent of overall deposits to just 35 per cent in the last two years. This has freed up capital which would previously have been invested in low-yielding – but risk-free – Treasury paper.

Second, the Reserve Bank of India (RBI) is for the first time pricing Treasury paper at something approaching market rates. Although the RBI does not yet operate a completely market-driven auction process, it has appointed six primary dealers to stimulate secondary

market activity. The dealers underwrite Treasury offerings and guarantee to provide a liquid market in government paper in exchange for a commission from the RBI.

"The government is slowly moving towards a market-driven system," says Ashish Parthasarathy, head of money markets at HDFC, India's leading mortgage bank.

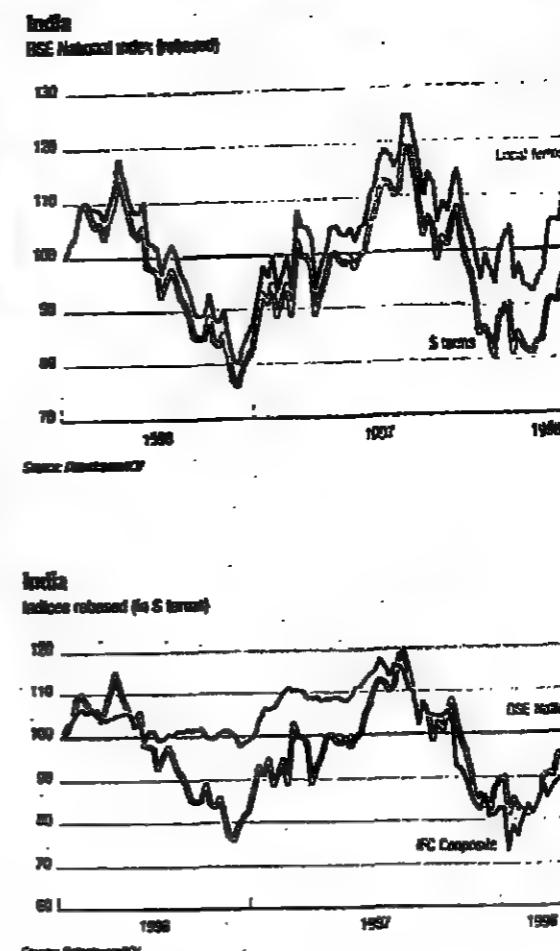
Although the primary corporate bond market is picking up, it is still severely hampered by the dead hand of government regulation. Corporate bonds are at an automatic disadvantage on several fronts. Unlike Treasury bills, corporate bonds are subject to a 20 per cent withholding tax as well as stamp duty.

In addition, the settlement procedure for corporate debt has not yet been "dematerialised". Because it can take weeks to carry out the physical transfer of bond certificates, the secondary market remains moribund.

Until such reforms are undertaken, the corporate bond market is unlikely to attain its full potential.



C.B. Bhawe: 'Switch will reduce transaction costs' Photo: Sophie Walker



EQUITY MARKETS • by Edward Luce

Paperless settlement woes

But the pain is seen as worthwhile if it leads to greater efficiency

India's stock markets have been hit by a double whammy during the past six months.

First the Asian financial crisis triggered a net outflow of funds from India in late 1997 as investors fled to safer instruments in the developed markets. Despite lingering worries over the stability of the rupee, portfolio funds have since crept back in with foreign investors becoming net buyers again in February.

Nevertheless, Indian corporations are increasingly opting to tap funds from the bond rather than the traditional loan market. As a side-

liquidity problems following the introduction of a paperless share settlement system last year. The creation of a national depository system – designed to eliminate transaction risk – has effectively split the market between its physical and "dematerialised" parts.

"We knew we were going to face liquidity problems," says Ravi Narain, deputy managing director of the National Stock Exchange (NSE). "But the drop in short-term liquidity is a price well worth paying for the eventual move to an electronic settlement system."

Despite its antiquated profile, the physical settlement system still retains the loyalty of the large majority of India's retail investors who make up roughly 70 per cent of overall turnover. Although it is a sluggish and high-risk settlement procedure (the NSE sorts through more than 2.5m tonnes of certificates a week), retail investors are comfortable with the system and fear loss of liquidity on the dematerialisation system.

According to Sanjay Dhamija, head of settlements at HSBC Investment Bank in Bombay, up to 10 per cent of shares delivered under the physical system are faulty. In addition, it can take up to three months for a certificate to change hands, says C.B. Bhawe, managing director of the NSD in Bombay.

With shares being trucked to Bombay from all parts, the inefficiencies provide the opportunity to manipulate the physical settlement system by contesting share ownership and delaying transfer of a certificate for up to 18 months.

"Some companies fear the move to dematerialisation because they think it will create an easier climate for takeovers," says Mr Narain. "Basically, the problem stems from inertia and lack of corporate governance."

Another problem is that both foreign and domestic brokerages have a vested interest in maintaining the present system. Most foreign banks benefit from the high margins to be gained from custodial share management in physical settlement.

According to the NSE, about 5,000 are employed in back offices to cope with physical settlement. Most of this infrastructure will eventually have to be scrapped.

The National Securities Depository (NSD), which is using software developed in Zurich, says the switch to dematerialisation will reduce transaction costs by up to three-quarters. This in turn will be passed onto the investor. "Brokers are going to have to make money from their own efficiency rather than from the inefficiencies of the system," says

as good delivery in either segment. This, it is hoped, will stimulate liquidity.

"We think we will see real liquidity in '98," says Mr Bhawe. "Once Indians are comfortable with a new system they adapt very quickly. This is what happened when we moved from 'open outcry' to electronic trading earlier in the decade."

There is, however, one final problem associated with the transition. Under physical trading, stocks are settled on a weekly basis, with the Bombay Stock Exchange and the National Stock Exchange settling on different days. As such, retail investors can simply switch positions from one market to the next on a constant basis.

Under dematerialisation, stocks are settled on a rolling basis of T (time) plus five days. Some participants fear the mismatch will hit liquidity. Up to half of the 20,000 retail investors are "locals" or speculators who take positions with their own money. It is the locals who benefit most from exploiting the difference between the weekly settlement dates of the two exchanges.

"The move to rolling settlement will make it more difficult for short-term punters to take place," says one broker. "The market will have to rely more on long-term players."

INSURANCE • by Edward Luce

Liberalisation revived

New coalition is expected to back at least some foreign participation

If India's attitude to foreign investment can be summed up as "microchips: yes, potato chips: no", the domestic insurance sector probably ranks somewhere in the middle.

Last year, India's United Front government abruptly withdrew plans to liberalise the domestic insurance sector after its communist coalition partner exercised a veto.

Twelve months on, with a newly-formed BJP-led coalition government in power, prospects for insurance liberalisation are once again looking positive. Although the BJP has made use of the "microchips" slogan, local observers believe the new government will be receptive to at least an element of foreign participation.

"My prediction is that the government will take steps to open the insurance market when it presents its first budget in June," says Deepak Parekh, chairman of the recently-formed Infrastructure Development Finance Corporation. "They understand they must liberalise the insurance sector if they are going to mobilise domestic savings for infrastructure investment."

Foreign insurance companies – of which there are about 10 waiting patiently on the sidelines – are not quite as optimistic about prospects for full-scale liberalisation; one US company is already planning to close its representative office in Bom-

bay. Nevertheless, executives appear relaxed about the longer-term outlook for the market.

"The probability is that the insurance market will initially be opened to just domestic competition," says the head of a leading western insurance company in India. "In the medium-term, a modicum of foreign participation is likely to be permitted. But this will be worth the wait."

Assuming liberalisation goes ahead, what will be the effect of competition on the existing monopoly players? And which segments of the market will the newcomers target?

"We are ready for competition when or if it comes," says K. Krishnamurthy, chairman of the Life Insurance Group, the larger of India's two nationalised monopolies. "It would take at least seven or eight years for new players to establish the networks to compete."

K.C. Mittal, chairman of the General Insurance Corporation, the non-life monopoly, agrees it will be an uphill struggle for the new entrants to establish themselves quickly. "We have 250,000 agents on the ground and LIC has more than 500,000, so it will be very difficult for new players to compete at the start," says Mr Mittal. "But the market is large enough to accommodate many more competitors."

Broadly speaking, the effect on LIC and GIC is expected to be two-fold.

On the one hand, the arrival of new and leaner competitors will almost certainly expose the inefficiencies of the two monopolies to greater scrutiny. Although

both have extensive networks, with several thousand branches apiece, the monopolies are also blatantly overstaffed. In addition, much of their network is manually operated with heavily unionised workforces who are notoriously resistant to change.

LIC says it has 500,000 agents, but more than a handful of policies a year? Probably not much more than 20,000, and many of those will be poached when the market is opened," says one foreign executive. In addition, there is arguably a great deal of pent-up demand in the Indian market.

Although the size of the Indian middle-class is often exaggerated, there is clearly ample room for growth. Indeed, the LIC, which has investment assets of \$25bn, predicts that the life market alone will grow by 17 per cent a year for the next decade. The GIC, with investment assets of about \$10bn, predicts growth of 20 per cent a year. Nevertheless, much of this growth will be taken by their new rivals.

"Indian life premiums are among the highest relative to returns in the world," says one Indian analyst. "The Indian middle classes are crying out for competitive insurance policies."

On the other side of the coin, liberalisation is (paradoxically) likely to prove a boon to the two state monopolies who complain – sotto voce – about heavy-handed regulations to which they are currently subjected.

Under existing regulations, which are expected to be tightened once competition

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Industrial Development Bank of India

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CURRENCIES & MONEY

Dollar struck by falling asset markets

MARKETS REPORT

By Simon Kuper

The dollar was hit yesterday by falling US asset markets and the yen by the usual gloom over Japan, leaving the D-Mark as currency of the day.

Wall Street, Treasury bonds and the dollar suffered after a newspaper report said the Federal Reserve was moving closer to raising US interest rates. The article claimed that the Fed had moved from a neutral stance to a tightening bias at its March meeting. Fed officials have made hawkish public comments in recent days. Karin Basta, fixed-income research specialist at Merrill Lynch in New York, noted that the Fed had been ready to raise rates in October and had been stopped only by the Asian crisis, which has failed to slow the US economy much since.

POUND IN NEW YORK

A fall in US asset markets tends to hurt the dollar at least initially. Paul Megyesi, senior currency economist at Deutsche Morgan Grenfell in London, said this was the US needed foreign investors to buy its stocks and bonds in order to finance its current account deficit. When foreigners sold American assets, the dollar had to fall to lure them back.

However, some in the market said the talk of a Fed rate rise was little more than the prompt for yesterday's dollar sales. The long rise of the dollar and stock market has made both vulnerable to profit taking, and investors have been drawn to the D-Mark by the recent European economic recovery.

That helped explain why

■ POUND IN NEW YORK

Apr 27

—Latest — Prev. close

1 spot 1.6725 1.6680

1 cash 1.6704 1.6686

3 cash 1.6610 1.6610

1 yr 1.6505 1.6483

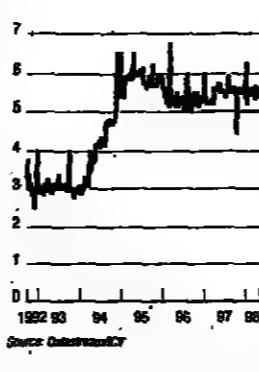
neither the dollar nor Wall Street recovered after Robert Rubin, US treasury secretary, said that the Asian crisis would "most likely result in lower inflation in this country and lower interest rates". The market does not expect a Fed rate rise in coming months, to judge by Eurodollar futures contracts.

In late US trading the dollar stood at DM1.785 to the D-Mark, 1 pig below Friday's London close. Mr Megyesi noted that currency options positions implied that the market was expecting a further fall in the dollar against the D-Mark.

But the dollar managed to keep climbing against the yen. Last week investors were afraid to sell yen for fear that on Friday Japan would present a surprisingly large economic stimulus package and then sell dollars in the market. However, on Friday the stimulus was merely as expected, and Japan sold nothing.

Federal funds middle rate

Per cent



Source: Comptroller of the Currency

low of 0.5 per cent if the economy worsened.

Mr Ueda was hardly voicing the Tokyo consensus — all other Japanese officials have been trying to talk up the yen. However, his comments may be the first public sign of a split between the Bank of Japan and the ministry of finance. The bank seems to disagree with the ministry's policy of intervening for the currency.

The dollar rose Y1.2 against the yen to Y132.2. The D-Mark rose Y0.91 against the Japanese currency to Y73.90.

■ King of the Japanese officials who talk up the yen is

■ OTHER CURRENCIES

Apr 27

—Latest — Prev. close

Can \$1.00/US\$1.0000/GBP1.5800

DM 1.6500/US\$1.0000/GBP1.3200

JPY 501.00/US\$1.0000/GBP1.0000

MXN 0.0500/US\$1.0000/GBP0.0000

ZINC FURTHER BLOW TO MINING IMAGE

Waste dam collapses near Seville

By Kenneth Gooding,
Mining Correspondent

The mining industry has suffered another big blow to its image with the collapse of the waste dam at the \$167m Los Frailes zinc mine near Seville in Spain - the fourth serious incident involving one of these dams in only four years.

The worst was in February 1994 when a disused dam full of sludge at Virginia in South Africa's Orange Free State collapsed and released a sea of mud that killed 17 people. Harmony Gold Mining, owner of the dam, and Frazer Alexander, the company responsible for its maintenance, and some of their employees were fined after an inquiry.

In 1995 part of a waste dam at the Omai gold mine in Guyana gave way, allowing water contaminated with cyanide to escape into a tributary of the Essequibo river. Cambior, the Canadian group that operates the mine, said its investigation showed only 400 fish were killed.

A year later a concrete plug gave way at a waste dam at the Maracopper mine in the central Philippines, leaking polluted water into the nearby Boac river on which several local communities relied on for a living. Placer Dome, the Canadian group, owned 40 per cent of the mine.

The mining industry has been sharing information on the design, construction and maintenance of waste dams for some years.

Gary Neale, secretary general of the International Council on Metals and the Environment, which has many of the big mining groups, including Boliden, said:

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

IN ALUMINUM (\$ per tonne)

Cose 3,668

Previous 1,438.5-7.5

High/low 1,438.5-7.5

AM Official 1,438.5-7.5

Kmt close 1,438.5-7.5

Open int. 257,043

Total daily turnover 84,564

IN ALUMINUM ALLOY (\$ per tonne)

Cose 1,028.5-20

Previous 1,028.5-20

High/low 1,028.5-20

AM Official 1,028.5-20

Kmt close 1,028.5-20

Open int. 6,342

Total daily turnover 1,738

IN LEAD (\$ per tonne)

Cose 552.5-7

Previous 552.5-7

High/low 552.5-7

AM Official 552.5-7

Kmt close 552.5-7

Open int. 35,260

Total daily turnover 7,648

IN NICKEL (\$ per tonne)

Cose 547.5-70

Previous 547.5-70

High/low 547.5-70

AM Official 547.5-70

Kmt close 547.5-70

Open int. 49,426

Total daily turnover 14,426

IN TIN (\$ per tonne)

Cose 522.5-30

Previous 522.5-30

High/low 522.5-30

AM Official 578.5-35

Kmt close 578.5-35

Open int. 17,487

Total daily turnover 6,623

IN ZINC, special high grade (\$ per tonne)

Cose 1,097.5-9

Previous 1,097.5-9

High/low 1,097.5-9

AM Official 1,097.5-9

Kmt close 1,097.5-9

Open int. 18,487

Total daily turnover 18,487

IN ZINC, special high grade (\$ per tonne)

Cose 1,088.5-70

Previous 1,088.5-70

High/low 1,088.5-70

AM Official 1,088.5-70

Kmt close 1,088.5-70

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LONDON STOCK EXCHANGE

US interest rate worries unnerve UK equities

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

Sentiment in London's equity market, already fragile, deteriorated further yesterday. The leaders came under renewed heavy fire, along with most European stocks, amid growing concerns about the next move in US interest rates.

The FTSE 100 posted its fourth straight decline, dipping below the 5,700 level in the process, before rallying to finish a difficult trading session a net 141.5, or 2.4 per

cent down at 5,795.7. Yesterday's retreat extends the fall over four sessions to almost 160 points or 3.9 per cent.

Since hitting its all-time intra-day high of 6,150.5 on April 14, the index has retraced 428.1, or 7 per cent. "There is an increasing worry that the Fed might lift rates next month. That, and the long-term fears that Wall Street, and therefore many of the European stock markets, are heavily overbought are behind the market's nerves," said a salesman of one of the City's leading securities houses.

"We've come back more

than 400 points from the high and there are many who feel a further fall of 200 points wouldn't be unhealthy," he added.

But he insisted there was no reason for investors to panic yet. "There is not a great deal of stock coming out, possibly the leaders are seeing some selling pressure, but that is certainly not the case across the rest of the market."

Marketmakers agreed that the London market's problems came more from overseas than from home. The general view around a number of the trading desks was

that the market could easily cope with the recent bout of weakness, although that could well change if the selling pressure builds up over the rest of the week.

On the technical front, the Footsie's dip below 5,800 was seen as a substantial bearish signal with the next stop put around the 5,600 level.

Stock market strategists viewed the market's performance with increasing unease. Richard Jeffrey, group economist at Charterhouse Tilney said there was now real anxiety about economic prospects.

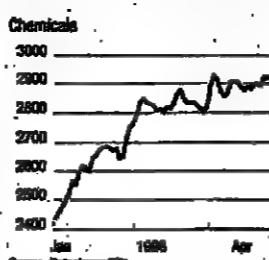
"In the US the yield on the

long bond has moved back off at 5.564.0 while the FTSE SmallCap, which edged higher in the first hour, ran back sharply in the afternoon, eventually closing 14.9 off on balance at 1,626.6.

London's problems began late on Friday when the Dow Jones Industrial Average closed the session down 78 points, followed early yesterday by sweeping losses across Asian markets.

Turnover in equities jumped to 1.7bn shares, the highest daily total for some months. A technical trade in Aegis, the media group, accounted for over 40 per cent of that figure.

Best and worst performing FTSE sectors



a resurgence of market talk that the firm would merge JSC Corp, its US unit, possibly with Stone Container, the linerboard manufacturer.

Banking stocks failed to resist the market's overall slide, although there was some upside pressure from Morgan Stanley Dean Witter, which upgraded several stocks in the sector.

Barclays was raised from "neutral" to "outperform" and given a share price target of £20.25. Alliance & Leicester was also raised to "outperform" with a target price of 97p. The investment bank also upgraded Royal Bank of Scotland, Woolwich Northern Rock and Abbey National from "underperform" to "neutral". Barclays fell 34 to 217.30, RBS 45 to 865p, Northern Rock 17 to 822p and Abbey 42 to 211.13.

ICI was one of the few stocks in the Footsie to remain in the blue. Credit Lyonnais Securities Europe reiterated its "buy" stance. The shares ended the day 3 higher at £10.68.

Retailer Debenhams was the best-performing stock in the FTSE 250 after the group posted better-than-expected first-half profits.

The shares appreciated 26p to 7.6 per cent to 374p, with the market particularly pleased with the chairman's bullish comments.

The firm advance in Debenhams, which was demerged from Burton Group in January, helped boost Arcadia, another group formed out of the same demerger. Shares in the group, which reports interim figures on Thursday, bounded 6% to 424p. The shares fell sharply on Friday on reports of difficult trading conditions at several of its businesses.

Great Universal Stores, which yesterday declared its bid for Argos unconditional in all respects, firmed 4 to 80p last Tuesday on the back of

the record. The shares improved 9 or nearly 2 per cent to 498p, making it one of the day's best performers in the FTSE 100 after trade of 5.4m.

Confirmation that Edgar Bronfman, president of Canadian group Seagram, would be in London this week led to the renewed talk of a bid for the UK group. However, observers of EMI also pointed out that both its chairman and finance director also pointed out that both its chairman and finance director are currently away in the US, but this failed to dispel the rumours.

There was also talk that EMI was back in the running to buy Boosey & Hawkes, the classical music publisher and musical instruments manufacturer. EMI dropped out of the bidding for the group in January.

Loroubo beat the market malaise and rose 11 to 439p, helped by bid speculation.

Weekend press reports said Morgan Stanley had built a 10 per cent stake in Loroubo while several groups were said to be interested in the company. The danger of Loroubo's African trading businesses has also prompted speculation that a

bid could be forthcoming for either side.

Reed International dropped 24 to 563p. Analysts said the £1.65bn being offered to Times Mirror in the FTSE 100 after trade of 5.4m.

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE												ASIA												AMERICA													
EUROPE			ASIA			AMERICA			EUROPE			ASIA			AMERICA			EUROPE			ASIA			AMERICA			EUROPE			ASIA			AMERICA				
Country	YTD	Price	Country	YTD	Price	Country	YTD	Price	Country	YTD	Price	Country	YTD	Price	Country	YTD	Price	Country	YTD	Price	Country	YTD	Price	Country	YTD	Price	Country	YTD	Price	Country	YTD	Price	Country	YTD	Price		
Germany	41.50	-20	42.75	20.20	2.4	1.2	Vietnam	119.40	-40	122.10	47.20	1.4	24.4	70.50	-2	129.00	51.10	1.2	19.15	150.00	-50	12.25	50.00	-8	400	181	27.75	HONG KONG	(Apr 27 / HK\$)	154277	ContiA	35.75	45.38	24.75			
Spain	360.30	-10.9	367.50	30.10	2.4	21.7	China	600	-5	605	47.5	4.5	4.5	700	-2	307.00	51.10	1.2	19.15	150.00	-50	12.25	50.00	-8	400	181	27.75	ContiA	168685	ContiA	42.7	45.42	31.7				
Austria	82.20	-1	81.00	5.90	1.7	19.7	Thailand	507	-	501	20	2.8	32.1	1000	-6	200.00	50.50	1.7	60.00	100.00	-5	1.2	19.15	705	307	30.10	14.80	-	44	84.33	84.33	7.5	11.25	15.15			
Belgium	205.10	-14.9	204.00	354.72	1.5	-	Yemen	834	-14	1,067	741	1.5	31.1	1000	-4	215.00	50.50	0.2	16.1	100.00	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Denmark	561	-8	565	1.2	2.0	28.0	WV	1,370.00	-	1,380	1.5	0.5	17.2	1000	-	1,380	1.5	0.5	17.2	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Portugal	558.00	-12	562.00	572.40	-	-	WV	1,013.00	-	1,015	1.5	0.5	16.5	1000	-	1,015	1.5	0.5	16.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Poland	421	-28	426	163	1.2	16.8	China	1,065	-27	1,140	72.5	2.5	19.2	1000	-	1,140	72.5	2.5	19.2	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
AT&T	775	-	780	204	1.1	20.0	China	270	-50	2,180	0.5	28.0	28.0	1000	-	1,500	-49	1,800	1.0	0.5	50.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15
IBM	2,555	-6	2,520	150	1.1	31.9	China	475	-17	555	23.2	1.4	28.0	1000	-	555	23.2	1.4	28.0	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Unilever	1,008	-	1,015	100	1.1	14.2	China	148	-	160	89	-	54	1000	-	160	89	-	54	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
BAFTA	992	-15	1,013	200	1.1	14.2	China	624	-	646	1.5	0.5	17.2	1000	-	646	1.5	0.5	17.2	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
BBG	882.45	-25.1	857.00	1.5	1.5	20.0	China	363	-53	450	1.5	0.5	17.2	14.5	-	450	1.5	0.5	17.2	14.5	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Scania	769	-1	711	505	2.5	9.8	China	1,340	-10	1,320	7.5	2.5	14.2	1000	-	1,320	7.5	2.5	14.2	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
SAF	4,300	-	4,350	2,700	2.4	20.0	China	250	-20	2,100	1.5	0.5	17.2	1000	-	2,100	1.5	0.5	17.2	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
BMW	1,620	-	1,630	2,002	2.4	20.0	China	705	-13	861	505	2.1	17.4	1000	-	861	505	2.1	17.4	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
ExxonMobil	821,760	-16.5	835,615	1.5	1.5	20.0	China	144	-20	145	50	2.5	14.2	1000	-	145	50	2.5	14.2	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Merck	501	+1	519	204	4.5	14.9	China	1,043	-54	1,160	505	1.4	84.7	1000	-	1,160	505	1.4	84.7	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Lucent	5,600	-	5,600	200	-	-	China	723	-12	500	230	3.6	-	1000	-	500	230	3.6	-	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Loyalty	317.70	-8.5	356	200	-	-	China	723	-12	500	230	3.6	-	1000	-	500	230	3.6	-	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Maytag	824	-15	832	570.45	1.5	14.2	China	624	-10	770	475	2.5	-	1000	-	770	475	2.5	-	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
AT&T	1,764	-10	1,948	1,517	1.1	24.2	China	1,065	-10	2,020	340	2.1	21.9	1000	-	2,020	340	2.1	21.9	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
ExxonMobil	1,304,524	-3.65	1,320,600	1.1	10.0	20.0	China	265	-10	265	718	3.7	-	1000	-	265	718	3.7	-	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Siemens	583	-	583	67,050	4.2	27	17.9	China	245	-49	2,200	201	40.1	-	1000	-	2,200	201	40.1	-	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15	
Siemens	387	-3	404	246	1.5	-	China	245	-50	2,200	201	40.1	-	1000	-	2,200	201	40.1	-	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
Eurostar	9,924	-	9,924	150	1.1	14.2	China	5,225	-10	10,400	340	-	36.0	1000	-	10,400	340	-	36.0	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
BAFTA	1,840	-	1,840	2,725	1,679	1.7	18.2	China	547	-7	1,610	347	1.5	20.6	1000	-	1,610	347	1.5	20.6	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15	
Volvo	585.15	-3.35	591.00	167	1.1	14.2	China	547	-7	1,610	347	1.5	20.6	1000	-	1,610	347	1.5	20.6	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
BAFTA	584	-	584	167	1.1	14.2	China	547	-7	1,610	347	1.5	20.6	1000	-	1,610	347	1.5	20.6	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
PTT	31,850	-15	31,850	3,990	1.9	18.0	China	2,740	-	2,740	2,520	2.1	21.5	1000	-	2,740	2,520	2.1	21.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
PTT	31,850	-15	31,850	3,990	1.9	18.0	China	2,740	-	2,740	2,520	2.1	21.5	1000	-	2,740	2,520	2.1	21.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
PTT	2,740	-44	2,800	2,195	1.1	15.5	China	2,740	-	2,740	2,520	2.1	21.5	1000	-	2,740	2,520	2.1	21.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
PTT	2,740	-	2,740	2,195	1.1	15.5	China	2,740	-	2,740	2,520	2.1	21.5	1000	-	2,740	2,520	2.1	21.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
PTT	2,740	-	2,740	2,195	1.1	15.5	China	2,740	-	2,740	2,520	2.1	21.5	1000	-	2,740	2,520	2.1	21.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
PTT	2,740	-	2,740	2,195	1.1	15.5	China	2,740	-	2,740	2,520	2.1	21.5	1000	-	2,740	2,520	2.1	21.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
PTT	2,740	-	2,740	2,195	1.1	15.5	China	2,740	-	2,740	2,520	2.1	21.5	1000	-	2,740	2,520	2.1	21.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50	15.15		
PTT	2,740	-	2,740	2,195	1.1	15.5	China	2,740	-	2,740	2,520	2.1	21.5	1000	-	2,740	2,520	2.1	21.5	1000	-	2.0	20.75	700	307	1.5	10.50	10.50	-	45	83.33	83.33	7.5	10.50			

6. AND OPTIONS

ON RECENT ISSUES: EDITORIAL

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► The UK Survey

The UK Series

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NEW YORK STOCK EXCHANGE PRICES

BIBLIOGRAPHY

GLOBAL EQUITY MARKETS

US INDICES										US DATA										GLOBAL EQUITY MARKETS																				
New Jones					Apr 24					Apr 23					Apr 22					1998					Since completion															
Open	High	Low	Close	Chg.	Open	High	Low	Close	Chg.	Open	High	Low	Close	Chg.	Open	High	Low	Close	Chg.	Open	High	Low	Close	Chg.																
Materials	894.62	914.33	917.72	918.04	750.42	750.42	749.81	750.42	0.60	1024.84	1024.84	1024.84	1024.84	0.00	1024.84	1024.84	1024.84	1024.84	0.00	1024.84	1024.84	1024.84	1024.84	0.00	1024.84	1024.84	1024.84	1024.84	0.00											
Home Goods	104.73	104.93	105.04	104.82	106.73	106.73	106.69	106.73	-0.04	104.73	104.73	104.73	104.73	0.00	104.73	104.73	104.73	104.73	0.00	104.73	104.73	104.73	104.73	0.00	104.73	104.73	104.73	104.73	0.00											
Transport	255.02	262.00	261.57	258.02	258.45	258.45	258.45	258.45	0.00	255.02	258.02	258.02	258.45	0.43	258.45	258.45	258.45	258.45	0.00	258.45	258.45	258.45	258.45	0.00	258.45	258.45	258.45	258.45	0.00											
Utilities	280.20	281.92	282.22	281.19	282.28	282.28	281.18	282.28	-0.10	280.20	281.92	281.92	282.28	0.36	281.19	282.28	281.18	282.28	-0.10	281.19	282.28	281.18	282.28	-0.10	281.19	282.28	281.18	282.28	-0.10											
DJ Int. Day's Hg	9202.62	9202.62	9202.62	9202.62	9202.62	9202.62	9202.62	9202.62	0.00	9202.62	9202.62	9202.62	9202.62	0.00	9202.62	9202.62	9202.62	9202.62	0.00	9202.62	9202.62	9202.62	9202.62	0.00	9202.62	9202.62	9202.62	9202.62	0.00											
Standard and Poor's Composite	1717.00	1717.00	1717.00	1717.00	1717.00	1717.00	1717.00	1717.00	0.00	1717.00	1717.00	1717.00	1717.00	0.00	1717.00	1717.00	1717.00	1717.00	0.00	1717.00	1717.00	1717.00	1717.00	0.00	1717.00	1717.00	1717.00	1717.00	0.00											
Industrial	1208.55	1208.55	1211.05	1211.05	1211.05	1211.05	1211.05	1211.05	0.00	1208.55	1208.55	1208.55	1211.05	0.45	1208.55	1208.55	1208.55	1211.05	-0.45	1208.55	1208.55	1208.55	1211.05	-0.45	1208.55	1208.55	1208.55	1211.05	-0.45											
Financial	132.29	132.54	132.72	132.03	132.03	132.03	132.03	132.03	0.00	132.29	132.54	132.54	132.03	-0.51	132.03	132.03	132.03	132.03	0.00	132.03	132.03	132.03	132.03	0.00	132.03	132.03	132.03	132.03	0.00											
Others	174.47	174.55	174.52	174.47	174.55	174.55	174.47	174.55	-0.08	174.47	174.55	174.55	174.55	0.08	174.47	174.55	174.47	174.55	-0.08	174.47	174.55	174.47	174.55	-0.08	174.47	174.55	174.47	174.55	-0.08											
Amer. Corp	741.05	740.05	733.07	733.07	733.07	733.07	733.07	733.07	0.00	741.05	740.05	740.05	733.07	-6.98	733.07	733.07	733.07	733.07	0.00	733.07	733.07	733.07	733.07	0.00	733.07	733.07	733.07	733.07	0.00											
NASDAQ Corp	1500.00	1501.39	1517.01	1517.01	1517.01	1517.01	1517.01	1517.01	0.00	1500.00	1501.39	1517.01	1517.01	0.00	1500.00	1501.39	1517.01	1517.01	0.00	1500.00	1501.39	1517.01	1517.01	0.00	1500.00	1501.39	1517.01	1517.01	0.00											
Retail 2000	490.32	494.05	491.14	491.01	491.01	491.01	491.01	491.01	0.00	490.32	491.01	491.01	491.01	0.00	491.01	491.01	491.01	491.01	0.00	491.01	491.01	491.01	491.01	0.00	491.01	491.01	491.01	491.01	0.00											
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STOCK MARKETS

Hawkish rate warning depresses markets

WORLD OVERVIEW

A growing conviction that the US is heading for higher interest rates sent Wall Street sharply lower early on and kept European equity and bond markets under pressure, writes *Michael Morgan*.

Some analysts warn that a rise is on the cards, perhaps after the next meeting of the Federal Open Markets Committee on May 19.

The caution follows

increasingly hawkish comments from officials like Federal Reserve board member Roger Ferguson. He warned last week that rates might rise and suggested a more hard-line stance could be in prospect from the Fed.

Not everybody agrees. Ian Harwood at Dresdner Kleinwort Benson insists anxiety that the Fed, Bundesbank or Bank of England will shortly raise rates is unjustified.

In Tokyo, he says, rates will remain at their record

low, notwithstanding the unprecedented scale of Japan's fiscal package.

European markets were not reassured. Italy plunged 6.4 per cent in a continuation of the profit-taking by domestic retail investors which began on Thursday.

Nicolo Bravand at Alrosi Sini in Milan said that an unprecedented number of shares ran into temporary trading halts as they tumbled by the maximum permitted 10 per cent. He

believed that the market could have further to fall, after running up more than 40 per cent since the start of the year.

But he also pointed to domestic and foreign institutional investors sitting quietly in the wings, biding their time before returning to snap up cheaper stock.

Amsterdam was another big loser, falling 5 per cent under pressure from options-related selling in an otherwise empty market.

In emerging Europe, Athens added to Friday's 5.5 per cent fall, tumbling another 7 per cent, as the market remained preoccupied with reports of a delay in the planned sell-off of Commercial Bank. Such a delay would raise doubts about the government's commitment to public sector reform.

Turkey showed strong growth in 1996, while Poland was seen as undervalued, in spite of its 19 per cent appreciation in the first quarter.

key, which have both fallen sharply so far this year, together with Poland.

Prospects for reform of the Russian market, seen by Salomon as one of the cheapest in the world, had been boosted by parliamentary approval of President Boris Yeltsin's candidate for as prime minister.

Turkey's market trades for only one hour every Wednesday in Tanzania Oxygen, the privatized gas company that is the first - and so far only - listing on the bourse.

While the move marks another step in Tanzania's shift away from its socialist past, international investors are disappointed and frustrated at the country's refusal to embrace foreign investment.

Analysts point out that the placing of Tanzania Oxygen was undersubscribed and left 13 per cent of the stock with underwriters.

"This is a very small market where you need foreign investors to help boost demand and liquidity. In a country that is still poor, it is unlikely that the locals can absorb much stock," said one analyst.

It was through the impending listing of Tanzania Breweries that international investors were hoping to enter the market.

South Africa Breweries already holds a stake of about 50.5 per cent in the company, which is valued at around \$150m. The government, which holds 36.7 per cent of the shares, was planning to list 25 per cent of its holding.

But foreign investment on the DSE remains banned and there is little sign of a change of heart on this issue in the near future.

Franan Mbaya, chief executive of the Capital Markets and Securities Authority, said: "The government feels the initial issues should go to Tanzanians first. Undoubtedly foreign investors should be in this market, but we are working on a policy paper to try and persuade the government to change the situation."

"With Kenya allowing for

sign investment and Uganda

likely to do so when it opens its market, we will have to change. Otherwise we will be left behind," he added.

The consequences of government policy are already being felt. The Tanzania Breweries issue has been scaled back to 10 per cent for fear of stock indigestion at the new market.

One analyst said: "There

are many overseas investors

that want to get into Tanzania Breweries, yet all the

government is worried about

is not to be seen selling the

family silver. This won't

help the other planned

issues and, in fact, international investors may choose to forget this market and go to other emerging markets that offer greater returns."

Analysts point to similar

worries in Kenya, which has

allowed foreign investment

on the Nairobi Stock

Exchange since 1995.

Officials dealing with the

sale of a 25 per cent stake in

Kenya Commercial Bank

were said to have only

agreed to place around 20

per cent of the stock with

international investors after

worries that a sizeable

amount would be unsold.

Analysts cited political

fears for the reluctance to

invite international investors.

Joel Kibazo

Worries over Fed move send Dow tumbling

AMERICAS

US shares took a drubbing in early trading as worries set in that the Federal Reserve might be poised to increase interest rates in order to damp down economic growth, writes *Richard Tomlins* in New York.

At midday, the Dow Jones Industrial Average was back below the 9,000 mark, having tumbled 22.56 or 1.6 per cent to 8,918.14. Other indices were hit harder. The Standard & Poor's 500 index was off 23.56 or 2 per cent at 1,065.35, and the Nasdaq composite index retreated 51.73 or 2.8 per cent to 1,817.23.

Investor sentiment was jolted by reports of Fed concerns that the US economy might not be slowing as much as expected, raising the possibility that policy makers would consider pushing up short-term interest rates to keep inflation under control - perhaps as early as May 19.

The last time the Fed raised interest rates was on March 25 last year, when it pushed them up by a quarter of a percentage point. That prompted a fall of nearly 10 per cent in the Dow, but within a few weeks prices had bounced back to new highs.

Yesterday, stock prices followed bond prices down as the yield on the long bond rose above 6 per cent, increasing the perception that bonds could be an attractive alternative to stocks for some investors.

Among blue-chip stocks, some of the hardest hit were financials, which customarily respond negatively to increases in interest rates. BankAmerica was off 64¢ at

50.7, Chase Manhattan was off 5¢ at \$128.9, Citicorp was off \$6.5 at \$148.7 and NationsBank was off 5¢ at \$72.2.

After Mellon Bank's board unanimously rejected Bank of New York's unsolicited offer, Mellon Bank fell by \$2 to \$73.5 and Bank of New York came off \$2 at \$87.4.

Airlines stocks, highly vulnerable to the economic cycle, did badly. UAL was down 32¢ at \$87.4, AMR was down 33¢ at \$187.4, and Delta Air Lines was down 83¢ at \$183.4.

Technology stocks saw sharp falls, too. Microsoft was down 32¢ at \$89.4, while Amazon.com, due to report another quarter of heavy losses, tumbled 47¢ to \$80.

TORONTO moved steadily lower as shares shied at the sight of rising bond yields and the early shakeout on Wall Street. Banks stayed in good health. He said investors were not taking fundamental factors into account.

Alessandro Baj Badino, senior analyst at Actuinvest,

EUROPE

Shares in MILAN plunged 6.4 per cent as Italian retail investors rushed to sell. The Mibbel index closed down 1,498 at 21,841, its biggest one-day fall since 1994.

The slide prompted comments by government officials and banking executives seeking to reassure investors. Carlo Azeglio Ciampi, treasury minister, said the market was fundamentally in good health. He said investors were not taking fundamental factors into account.

Analyst Baj Badino, senior analyst at Actuinvest,

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Alessandro Baj Badino, senior analyst at Actuinvest,

the equity research group, said Italian stocks could fall further. However, he said an underweight recommendation would be upgraded if the market fell another 5 per cent.

Blue chips were among the big losers. Telecom Italia, the most active issue of the day, fell 1801 to 182,811. Eni declined 1888 to 180,875. Olivetti lost 1819 to 18,004, and Fiat declined 1708 to 16,780.

Financials were also weak, with Barrick slipping 65 cents to C\$82.55 and Place Doms giving up 50 cents to C\$20.65. Among industrials Alcan Aluminum came off 45 cents at C\$46.30 and Northern Telecom also moved sharply lower, losing C\$1.50 at C\$85.40.

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